



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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2. To view the text, choose Window > Show Clipboard

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[REPORT OF ACTION TAKEN IN CLOSED SESSION

TUESDAY, AUGUST 28, 2007 ON PAGE 120]

**SUP. YAROSLAVSKY, CHAIRMAN:** THE MEETING OF THE BOARD OF SUPERVISORS IS NOW IN SESSION. ASK EVERYONE TO RISE FOR THE INVOCATION AND THE PLEDGE OF ALLEGIANCE. THE INVOCATION IS GOING TO BE LED BY PASTOR SANTOS RAMOS OF THE FIRST PRESBYTERIAN CHURCH IN POMONA AND THE PLEDGE OF ALLEGIANCE WILL BE LED BY RALPH LOPEZ, THE FINANCE OFFICER OF THE EAGLE ROCK POST 276 OF THE AMERICAN LEGION. PASTOR RAMOS?

**PASTOR SANTOS RAMOS:** LET US BOW OUR HEADS, PLEASE. ALMIGHTY CREATOR, WE HUMBLY THANK YOU FOR THE PRIVILEGE THAT WE ENJOYED IN THIS GREAT COUNTRY, WHERE WE CAN TAKE A MOMENT TO RECOGNIZE THAT WE'RE NOT ALONE AS MEN AND WOMEN. WE'RE NOT ALMIGHTY. WE THANK YOU AND ASK YOU TO HELP US PRESERVE THE LIBERTY THAT ALLOW US TO BE FREE TO HONOR YOU FROM THE MOST HUMBLE PLACES, FROM OUR HOMES, STREET CORNERS, HOUSES OF WORSHIP AND IN THE MOST POWERFUL CHAMBERS OF GOVERNMENT WHERE FREEDOM STILL REIN. I WOULD LIKE TO THANK YOU FOR THIS BOARD OF SUPERVISORS FOR THE TIRELESS AND SOMETIMES THANKLESS WORK THAT THEY DO. EACH ONE OF THEM BRINGS TO THIS BOARD THEIR HOPES, DREAMS FOR A BETTER, SAFER, FRIENDLY, LOVING AND PROSPEROUS COMMUNITY. WE



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1 RECOGNIZE THAT, WITH THEIR BEST INTENTIONS, GREAT HEARTS AND  
2 INCREDIBLE INTELLECT, THEY CAN'T DO IT ALONE. THAT IS WHY I  
3 ASK THAT YOU GIVE THEM WISDOM AND STRENGTH THAT SURPASSES  
4 THEIR NATURAL ABILITIES. I PRAY THAT YOU SHIELD THEM FROM THE  
5 EVER MALICIOUS ENEMIES OF EVERYTHING THAT IS GOOD AND JUST.  
6 LET THE STRONG SHIELD PROTECT THEM AND THEIR FAMILIES THAT,  
7 WHEN THEY THINK BACK ON THEIR DAY, THAT THEY CAN FIND THE  
8 PEACE IN THEIR HEARTS THAT THEY HAVE DONE THEIR BEST. I PRAY  
9 THAT, WHILE THIS SHIELD WILL PROTECT THEM FROM HARM, IT WILL  
10 ALLOW ALSO THE VOICES OF REASON, WISDOM AND HOPE TO BE HEARD  
11 IN THEIR HEARTS. MAY THEY ALWAYS RECOGNIZE THAT THEY ARE NOT  
12 ALONE, THAT YOU ARE ALWAYS NEAR. I PRAY FOR US CITIZENS THAT A  
13 TIME PLACED TOO HIGH OF EXPECTATION ON THESE MEN AND WOMEN  
14 AND, IN DOING SO, WE NEGLECT OUR OWN RESPONSIBILITIES TO WORK  
15 TOGETHER IN OUR COMMUNITIES. I HUMBLY OFFER THIS PRAYER, AMEN.

16

17 **RALPH LOPEZ:** PLACE YOUR RIGHT HAND OVER YOUR HEART AND FOLLOW  
18 ME. [ PLEDGE OF ALLEGIANCE ]

19

20 **RALPH LOPEZ:** THANK YOU.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I'D LIKE TO ASK PASTOR RAMOS TO  
23 JOIN ME FOR A MOMENT. ON BEHALF OF SUPERVISOR MOLINA, I WANT  
24 TO PRESENT YOU WITH THIS CERTIFICATE OF APPRECIATION FOR  
25 LEADING US IN THE INVOCATION THIS MORNING. AND PASTOR RAMOS,





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1 AS I INDICATED, HAILS FROM THE FIRST PRESBYTERIAN CHURCH IN  
2 POMONA. SO YOU'VE DRIVEN IN FROM THE EASTERN REGIONS OF THE  
3 COUNTY AND I KNOW THAT'S A SACRIFICE AT 9:30 IN THE MORNING  
4 BUT WE APPRECIATE IT VERY MUCH. THANK YOU FOR GRACING US WITH  
5 YOUR PRESENCE AND WITH YOUR PRAYER. [ APPLAUSE ]

6

7 **SUP. ANTONOVICH:** MR. CHAIRMAN, RALPH LOPEZ SERVED IN THE  
8 UNITED STATES NAVY. HE SERVED BETWEEN 1952 AND 1956 AND HE'S  
9 RETIRED COUNTY EMPLOYEE, RETIRED DIRECTOR, ENVIRONMENTAL  
10 HEALTH. AND HE'S ACCOMPANIED BY ELIAS, WHO IS HIS BLACK BELT  
11 SECURITY GUARD AND PHOTOGRAPHER UNDER THE DIRECTION OF MARTIN.  
12 AND WE WANT TO APPRECIATE RALPH FOR COMING DOWN, FOR SERVING  
13 HIS COUNTRY AND SERVING OUR COUNTY. [ APPLAUSE ]

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU. LET'S CALL  
16 THE AGENDA.

17

18 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE  
19 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, PUBLIC  
20 HEARINGS. ON ITEM NUMBER 4, AS INDICATED ON THE POSTED AGENDA,  
21 THE DIRECTOR OF PLANNING REQUESTS THAT THIS ITEM BE CONTINUED  
22 WITHOUT DISCUSSION TO SEPTEMBER 11TH, 2007.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS,  
25 WITHOUT OBJECTION, UNANIMOUS VOTE TO CONTINUE THAT ITEM.



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1

2 **CLERK SACHI HAMAI:** ON ITEM NUMBER 5 AS INDICATED ON THE POSTED  
3 AGENDA THE DIRECTOR OF PLANNING REQUESTS THAT THIS ITEM BE  
4 CONTINUED WITHOUT DISCUSSION TO SEPTEMBER 25TH, 2007.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS,  
7 UNANIMOUS VOTE.

8

9 **CLERK SACHI HAMAI:** ON ITEM NUMBER 6, AS INDICATED ON THE  
10 POSTED AGENDA, SUPERVISOR YAROSLAVSKY REQUESTS THAT THIS ITEM  
11 BE CONTINUED WITHOUT DISCUSSION TO NOVEMBER 27TH, 2007.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL MOVE IT. BURKE SECONDS.  
14 WITHOUT OBJECTION, UNANIMOUS VOTE.

15

16 **CLERK SACHI HAMAI:** ON ITEM NUMBER 7, AS INDICATED ON THE  
17 SUPPLEMENTAL AGENDA, THE DIRECTOR OF PUBLIC WORKS REQUESTS  
18 THAT THIS ITEM BE CONTINUED FOUR WEEKS TO SEPTEMBER 25TH,  
19 2007.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, ANTONOVICH SECONDS,  
22 WITHOUT OBJECTION, UNANIMOUS VOTE.

23

24 **CLERK SACHI HAMAI:** ON THE REMAINDER OF THE ITEMS, WE WILL HOLD  
25 THE REMAINDER OF THE ITEMS FOR THE PUBLIC HEARING. ON PAGE 5,



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1 ADMINISTRATIVE MATTERS, BOARD OF SUPERVISORS, ITEMS 9 THROUGH  
2 12. ON ITEM NUMBER 10, THIS RECOMMENDATION INCLUDES THE  
3 REVISIONS AS INDICATED ON THE SUPPLEMENTAL AGENDA. ALL OF  
4 THESE ITEMS ARE BEFORE YOU.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. BURKE MOVES, KNABE  
7 SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.

8

9 **CLERK SACHI HAMAI:** CONSENT CALENDAR, ITEMS 13 THROUGH 15. ON  
10 ITEM NUMBER 13, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC  
11 TO HOLD THIS ITEM.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT.

14

15 **CLERK SACHI HAMAI:** THE REST ARE BEFORE YOU.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS,  
18 WITHOUT OBJECTION, UNANIMOUS VOTE.

19

20 **CLERK SACHI HAMAI:** DISCUSSION ITEM, ITEM 16 WE WILL HOLD FOR A  
21 REPORT. MISCELLANEOUS, ADDITIONS TO THE AGENDA WHICH WERE  
22 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS  
23 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 17-A, SUPERVISOR  
24 YAROSLAVSKY REQUESTS THAT THIS ITEM BE HELD.

25





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1    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

2

3    **CLERK SACHI HAMAI:** 17-B?

4

5    **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS,  
6    UNANIMOUS VOTE.

7

8    **CLERK SACHI HAMAI:** 17-C.

9

10    **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS,  
11    UNANIMOUS VOTE.

12

13    **CLERK SACHI HAMAI:** ON 17-D, WE WILL HOLD THIS ITEM FOR A  
14    REPORT. THAT COMPLETES THE READING OF THE AGENDA. BOARD OF  
15    SUPERVISORS SPECIAL ITEMS BEGINS WITH SUPERVISORIAL DISTRICT  
16    NO. 3.

17

18    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I HAVE NO PRESENTATIONS THIS  
19    MORNING. SO SUPERVISOR KNABE?

20

21    **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD,  
22    LADIES AND GENTLEMEN, WE HAVE A COUPLE VERY SPECIAL  
23    PRESENTATIONS THIS MORNING. FIRST OF ALL, I'D LIKE TO CALL UP  
24    DR. JOHN LIGONS, DEACON JOE RICHARDS AND REVEREND LAVEL  
25    OFFERED, OF THE CHRIST SECOND BAPTIST CHURCH IN LONG BEACH. I



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1 ALSO WANT TO RECOGNIZE MANY MEMBERS OF THE CONGREGATION WHO  
2 JOIN THEM TODAY TO ATTEND TODAY'S PRESENTATION. BEFORE WE GO  
3 INTO THAT, I'D ASK THE CONGREGATION TO PLEASE STAND OUT THERE  
4 SO WE CAN GIVE YOU A LOS ANGELES COUNTY WELCOME. [ APPLAUSE ]

5

6 **SUP. KNABE:** THANK YOU FOR BEING HERE. AT THE TURN OF THE 20TH  
7 CENTURY, THERE WERE NO BLACK CHURCHES IN LONG BEACH OR SAN  
8 PEDRO AND WORSHIPPERS FOR THE MOST PART WENT TO LOS ANGELES  
9 FOR CHURCH SERVICES. A LOCAL GROUP OF CITIZENS BEGAN A BAPTIST  
10 MISSION IN 1904 UNDER THE JURISDICTION OF THE SECOND BAPTIST  
11 CHURCH OF LOS ANGELES. THE CONGREGATION GREW RAPIDLY AND, IN  
12 1906, THEY PURCHASED THE LOT AT TENTH AND ATLANTIC IN LONG  
13 BEACH. THEY RECEIVED \$600 FROM THE SECOND BAPTIST CHURCH IN  
14 LOS ANGELES TO GET THIS NEW CHURCH STARTED. THIS SUM WAS  
15 MATCHED BY AN EQUAL AMOUNT RAISED BY MEMBERS OF THE LOCAL  
16 MISSION. IT WAS INCORPORATED IN 1907 AND HAS BEEN AT ITS  
17 PRESENT LOCATION AT 1471 MARTIN LUTHER KING AVENUE SINCE 1927.  
18 AS CHRIST SECOND BAPTIST CHURCH, THE OLDEST AFRICAN-AMERICAN  
19 CHURCH IN THE CITY OF LONG BEACH CELEBRATES 100 YEARS, IT  
20 CONTINUES TO FOCUS ON HELPING THOSE IN NEED WHILE IT SERVES AS  
21 A BEACON OF LIGHT POINTING THE WAY THROUGH ITS MINISTRY. SO,  
22 ON BEHALF OF MY COLLEAGUES ON THE BOARD OF SUPERVISORS, THE 10  
23 MILLION RESIDENTS OF LOS ANGELES COUNTY, WE WANT TO SAY  
24 CONGRATULATIONS ON 100 YEARS OF CELEBRATION OF THE WORD OF GOD  
25 AND THE MISSION OF GOD AND CONGRATULATE YOU AND THE MEMBERS OF



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1 THE CHURCH. YOU HAVE TO MEET A COUPLE OF MEMBERS THAT HAVE  
2 BEEN ON-- MEMBERS OF THIS CHURCH FOR 64 YEARS. AND SO, ANYWAY,  
3 IT'S BEEN A REAL PLEASURE TO HAVE EVERYONE DOWN HERE BUT, MOST  
4 IMPORTANTLY, TO CELEBRATE 100 YEARS OF SERVICE TO THE PEOPLE  
5 OF LOS ANGELES COUNTY. CONGRATULATIONS. [ APPLAUSE ]

6

7 **SPEAKER:** TO SUPERVISOR KNABE AND TO ALL THE DISTINGUISHED  
8 GUESTS THAT ARE HERE, WE'RE DEEPLY HONORED THAT YOU WOULD  
9 BESTOW THIS HONOR UPON US THIS MORNING. GOD HAS BEEN GOOD TO  
10 US AND HE'S SUSTAINED US FOR 100 YEARS, AND, PRAYERFULLY, HE  
11 WILL CONTINUE TO LEAD US ON THE REST OF THE WAY. I ACCEPT THIS  
12 ON THE BEHALF OF ALL THE TRAIL BLAZERS, PAST AND PRESENT, WHO  
13 HAVE STOOD WITH THIS CHURCH THROUGHOUT THESE 100 YEARS AND WE  
14 DEEPLY APPRECIATE WHAT YOU HAVE DONE FOR US THIS MORNING. GOD  
15 BLESS YOU. [ APPLAUSE ]

16

17 **SUP. KNABE:** NOW I'D LIKE TO ASK DR. MICHAEL PINES ALONG WITH  
18 HIS WIFE, IRENE, AND DAUGHTER, CARRIE. WE'RE HERE TODAY TO  
19 CELEBRATE DR. PINES' 33 YEARS OF OUTSTANDING SERVICE IN THE  
20 LOS ANGELES COUNTY OFFICE OF EDUCATION. OBVIOUSLY, MANY OF US  
21 ON THIS BOARD AND I PERSONALLY HAVE COME TO KNOW HIM THROUGH  
22 HIS INVOLVEMENT WITH I-CAN BUT I TRULY BELIEVE THAT HIS  
23 OUTSTANDING CONTRIBUTIONS TO THE WELLBEING OF ALL CHILDREN  
24 TRANSCEND ANY ONE PARTICULAR ROLE OR FUNCTION. THERE IS NO  
25 DOUBT THAT HIS LEADERSHIP OF THE I-CAN OPERATIONS COMMITTEE



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1 HAS PRESENTED HIM WITH THE OPPORTUNITY TO ADVOCATE SOLUTIONS  
2 FROM SOME OF THE MOST SERIOUS AND TRAGIC ISSUES IMPACTING  
3 VULNERABLE CHILDREN TODAY. BUT SEPARATE FROM HIS ROLE WITH I-  
4 CAN, DR. PINES STANDS APART AS A DISTINGUISHED LEADER AND  
5 ADVOCATE FOR THE WELLBEING OF CHILDREN IN SCHOOLS THROUGH HIS  
6 GROUNDBREAKING WORK IN THE SCHOOL MENTAL HEALTH SERVICES AND  
7 ESTABLISHMENT AND LEADERSHIP OF A LOS ANGELES COUNTY CHILD AND  
8 ADOLESCENT SUICIDE REVIEW TEAM. WE'D ALSO LIKE TO NOTE THAT  
9 DR. PINES AND I SHARE A DEEP CONCERN ABOUT THE EDUCATIONAL  
10 SUCCESS OF JUVENILE OFFENDERS. TO THAT END, HE'S BEEN VERY  
11 INSTRUMENTAL IN EXPANDING SCHOOL ACCORD LIAISON SERVICES TO  
12 ADDRESS THEIR EDUCATIONAL NEEDS AT THE TIME OF THEIR  
13 APPEARANCE IN JUVENILE COURT. SO, ON BEHALF OF MYSELF AND MY  
14 COLLEAGUES AND THE BOARD AND THE CITIZENS OF THIS COUNTY, WE  
15 WANT TO THANK DR. PINES FOR WHAT HE HAS DONE ON BEHALF OF ALL  
16 THE CHILDREN HERE IN LOS ANGELES COUNTY. HE'S A SPECIAL  
17 PERSON. WE'RE GOING TO MISS HIM. CONGRATULATIONS AND GOOD  
18 HEALTH. ENJOY THAT RETIREMENT. HE TRIED TO MATCH UP WITH THE  
19 CHURCH THIS MORNING BUT HE'S ONLY DONE 33 YEARS. HE SAID HE  
20 CANNOT MAKE 100, OKAY? [ LAUGHTER ] [ APPLAUSE ]

21

22 **SUP. KNABE:** WHILE I SEE THAT THE PRESENTATION SPEECH WAS LONG  
23 ENOUGH TO ALLOW OUR SUPERINTENDENT, DR. DARLENE ROBLES AND  
24 DION FROM I-CAN TO JOIN US AS WELL, TOO, SO, AGAIN, WELCOME.

25



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1   **DR. MICHAEL PINES:** THANK YOU. I HAD TO DECIDE WHETHER TO PUT  
2   THE HAT ON OR TAKE IT OFF BECAUSE I'M ALWAYS WEARING IT. BUT I  
3   PREPARED A COUPLE OF THINGS TO TALK ABOUT TODAY BECAUSE THIS  
4   COUNTY IS AN INCREDIBLE PLACE TO LEARN TO BE A LEADER. AND SO,  
5   BEING AN EDUCATOR, I SORT OF NEED TO TURN THIS INTO A  
6   TEACHABLE MOMENT. SO I WANT TO SAY A FEW WORDS ABOUT  
7   LEADERSHIP. STARTING FROM THE TOP, FROM DON KNABE, WHO HAS  
8   SHOWN US WHAT IT'S LIKE TO LEAD WHEN CAUSES-- WHEN YOU'RE  
9   CALLED UPON BY THE ALMIGHTY TO REALLY DO GOD'S WORK. YOU KNOW,  
10   HERE-- I'M FROM WEST L.A. AND BUT YOU KNOW WHAT? AND I'M NOT  
11   IN DON KNABE'S DISTRICT BUT, WHEN IT COMES TO KIDS AND  
12   PREVENTING SUICIDE AND SAVING LIVES, HE SPEAKS TO US ALL.  
13   TODAY, THERE ARE 59 INFANTS ALIVE THAT WOULD NOT MAYBE BE  
14   ALIVE IF IT WEREN'T FOR THE SAFE BABY LAW. SO LEADERSHIP FROM  
15   THE TOP AT THE COUNTY OFFICE, LEADERSHIP FROM THE COUNTY  
16   OFFICE OF EDUCATION AND DR. ROBLES, HUGE OFFICE. LARGEST  
17   EDUCATIONAL AGENCY IN THE NATION. AND, YOU KNOW, WE ALL CARE  
18   ABOUT KIDS. WE ALL COME TOGETHER. REALLY, THE HIGHLIGHT OF MY  
19   CAREER HAS BEEN MY INVOLVEMENT IN I-CAN WHERE, THROUGH I-CAN,  
20   WE BRING THE LEADERS TOGETHER FROM DEPARTMENT OF MENTAL  
21   HEALTH, DEPARTMENT OF PUBLIC SOCIAL SERVICES, DEPARTMENT OF  
22   CHILDREN AND FAMILY SERVICES, THE SHERIFF'S OFFICE AND WE COME  
23   TOGETHER AND WE ROLL UP OUR SLEEVES AND WE WORK! AND YOU KNOW  
24   WHAT? WITH THE INTERNET, WE WORK ON SATURDAYS, WE WORK AT  
25   NIGHT. I CAN'T TELL YOU HOW MANY-- IRENE WILL TELL YOU HOW





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1 MUCH I'M ON THE COMPUTER. BUT WHO AM I TALKING TO? I'M TALKING  
2 TO MY PARTNERS IN ALL THOSE OTHER AGENCIES. SO IT'S, FOR ME,  
3 IT'S THE IDEAL PLACE TO LEARN TO BE A LEADER. AND CERTAINLY  
4 I'M JUST SO HONORED AND THRILLED TO BE RECOGNIZED TODAY. THANK  
5 YOU FOR THIS OPPORTUNITY. [ APPLAUSE ]

6

7 **DR. DARLENE ROBLES:** DR. PINES, WHEN HE SAW ME, HE SAID I HAVE  
8 2-1/2 MORE DAYS THAT HE'S UNDER OUR EMPLOYMENT, SO I TOLD HIM  
9 TO TAKE BACK HIS RESIGNATION-- HIS RETIREMENT BUT HE REFUSES  
10 TO DO SO ONE OF THE MOST IMPORTANT THINGS THAT I REMEMBER  
11 ABOUT DR. PINES IS THAT, WORKING WITH 80 SCHOOL DISTRICTS IN A  
12 TRULY DIVERSE COUNTY, THERE CAN BE A SITUATION IN A SMALL  
13 PRIVATE SCHOOL, IT COULD BE A LARGE HIGH SCHOOL BUT EVERYONE  
14 KNOWS THAT, IF THERE'S A CRISIS OR STUDENTS OR ADULTS IN NEED,  
15 THEY IMMEDIATELY CALL THE LOS ANGELES COUNTY OFFICE OF  
16 EDUCATION AND ASK FOR DR. PINES BECAUSE HE IS THERE ALWAYS  
17 READY TO HELP, PULL TOGETHER A TEAM OF PEOPLE WHO WILL GO  
18 IMMEDIATELY TO HELP INDIVIDUALS NO MATTER HOW LARGE, NO MATTER  
19 HOW SMALL. AND THAT'S THE CREDIT TO WHO HE IS, DR. PINES, WHO  
20 TRULY HAS ALWAYS GIVEN OF HIMSELF 24/7, EVEN BEYOND THE  
21 COMPUTER BUT MORE OF HIS HEART AND SOUL. SO I DON'T KNOW HOW  
22 WE'RE GOING TO FIND SOMEONE TO REPLACE YOU. I KNOW WE WON'T.  
23 WE'LL ONLY TRY TO FIND SOMEONE THAT CAN MAYBE FOLLOW IN YOUR  
24 FOOTSTEPS. KNOW THAT YOU ARE TRULY LOVED AND WILL BE MISSED BY  
25 ALL OF US AT L.A.C.O.E., DR. PINES. THANK YOU FOR ALL YOU'VE



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1 GIVEN TO OUR AGENCY AND TO THE 1.7 MILLION CHILDREN HERE IN  
2 THIS COUNTY. THANK YOU. [ APPLAUSE ]

3

4 **SPEAKER:** WELL, L.A.C.O.E.'S LOSS IS I-CAN'S GAIN. NOW WE HAVE  
5 A LOT MORE OF MICHAEL PINES' TIME. SO WE'RE THRILLED WITH THIS  
6 EVENT AND WE ARE HONORED TO BE HERE TO RECOGNIZE HIM. HE IS  
7 MOSTLY KNOWN FOR HIS ABILITY TO RECOGNIZE OTHER PEOPLE AND  
8 WHAT THEY DO AND MAKE THEM FEEL GOOD ABOUT WHAT THEY DO. I  
9 JUST WANT TO MAKE THIS LITTLE STATEMENT. I THINK EVERYONE HERE  
10 REMEMBERS THE DAY THAT A YOUNG WOMAN STOOD ON TOP OF THE HALL  
11 OF JUSTICE HERE AND THREATENED TO JUMP AND FINALLY DID. AND,  
12 WHEN SHE DID AND WHEN THE BODY WAS FOUND, THERE WERE TWO  
13 LITTLE GIRLS FOUND WITH HER. SHE HAD PUSHED HER LITTLE GIRLS  
14 OVER THE EDGE BEFORE SHE KILLED HERSELF. NOW, THAT WAS ALMOST  
15 AN UNBEARABLE EVENT FOR EVERYBODY CONCERNED BUT WHAT WE DIDN'T  
16 THINK ABOUT WAS THE LITTLE SCHOOL MATES OF THOSE LITTLE GIRLS  
17 AND WHAT AN INCREDIBLE IMPACT THAT HAD ON THEIR SCHOOL. AND,  
18 DR. PINES, BECAUSE HE HAD SET UP A PROGRAM AND A RESPONSE FOR  
19 SCHOOLS TO HELP OTHER CHILDREN ACCEPT THESE DEVASTATING  
20 LOSSES, BECAUSE OF HIS PROGRAM, EVERY CHILD IN THAT SCHOOL WHO  
21 KNEW THOSE LITTLE GIRLS WAS REACHED, WAS GIVEN A CHANCE TO  
22 TALK, TO WRITE LETTERS TO HEAVEN AND TO HEAL FROM THAT  
23 TRAUMATIC EVENT. SO THAT'S JUST A LITTLE SNIPPET IN THE IMPACT  
24 THAT MICHAEL HAS IN HIS GREAT QUEST TO CHANGE THE WORLD FOR



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1 CHILDREN IN THIS COUNTY AND THROUGHOUT THE COUNTRY. SO THANK  
2 YOU, MICHAEL. WE LOVE YOU. [ APPLAUSE ]

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** FOR NATIONAL PREPAREDNESS MONTH, WE WANT TO  
7 BRING UP MICHAEL BROOKS, OUR ADMINISTRATOR AND JOYCE HARRIS  
8 AND ANN MARIE TAFOYA FROM THE OFFICE OF EMERGENCY MANAGEMENT  
9 TO HELP PROCLAIM THIS MONTH OF SEPTEMBER AS NATIONAL  
10 PREPAREDNESS MONTH. THIS IS A NATIONWIDE EFFORT SPONSORED BY  
11 THE UNITED STATES DEPARTMENT OF HOMELAND SECURITY TO ENCOURAGE  
12 ALL AMERICANS TO PREPARE FOR EMERGENCIES IN THEIR HOMES,  
13 BUSINESSES AND COMMUNITIES. THE GOAL OF THE CAMPAIGN IS TO  
14 INCREASE PUBLIC AWARENESS ABOUT THE IMPORTANCE OF PREPARING  
15 FOR EMERGENCIES AND TO TAKE-- AND ENCOURAGE INDIVIDUALS TO  
16 TAKE ACTION. THE BOARD HAS CONTINUED TO DEMONSTRATE ITS  
17 COMMITMENT TO EMERGENCY PREPAREDNESS BY SUPPORTING THE  
18 COUNTY'S ACCLAIMED EMERGENCY SURVIVAL PROGRAM. THIS CAMPAIGN  
19 PROVIDES A WEALTH OF VALUABLE INFORMATION AND ENCOURAGES THE  
20 PUBLIC TO PREPARE AGAINST EARTHQUAKES, TSUNAMIS, TERRORISM AND  
21 OTHER EMERGENCIES BY TAKING A DIFFERENT PREPAREDNESS ACTION  
22 EACH MONTH OF THE YEAR. OUR BOARD SUPPORTS THE DEPARTMENT OF  
23 HOMELAND SECURITY SEPTEMBER NATIONAL PREPAREDNESS MONTH AND  
24 ENCOURAGES ALL EMPLOYEES, NEIGHBORHOOD ORGANIZATIONS,  
25 BUSINESSES AND SCHOOLS TO TAKE ADVANTAGE OF ALL OF THE



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1 INFORMATION AVAILABLE. SO, AT THIS TIME, LET ME GIVE THIS TO  
2 MICHAEL, OUR PROCLAMATION, FOR NATIONAL PREPAREDNESS MONTH. [  
3 APPLAUSE ]

4  
5 **MICHAEL BROOKS:** GOOD MORNING. I THINK LOS ANGELES COUNTY IS  
6 INDEED FORTUNATE IN THAT WE HAVE A BOARD OF SUPERVISORS SO  
7 DEDICATED TO PUBLIC SAFETY AND DISASTER PREPAREDNESS. I DO  
8 WANT TO EMPHASIZE THAT THIS IS A PERIOD THAT WE PROMOTE SELF-  
9 RELIANCE. AGAIN, THIS IS PREPAREDNESS MONTH. THAT MEANS THAT  
10 INDIVIDUALS AND FAMILIES NEED TO MAKE SURE THAT THEIR LOVED  
11 ONES ARE PREPARED FOR THE INEVITABLE DISASTERS THAT WE'RE  
12 GOING TO FACE. AND SO, FOR THAT, WE PROMOTE THAT YOU SHOULD  
13 ALWAYS HAVE A PLAN AND YOU SHOULD DEVELOP AND HAVE YOUR OWN  
14 EMERGENCY KITS AVAILABLE IN YOUR HOME, CAR AND AT WORK. AND,  
15 IF YOU NEED INFORMATION ON HOW TO PREPARE THESE KITS OR PLANS,  
16 WE HAVE A WEBSITE. IT'S WWW.ESPFOCUS.ORG OR YOU CAN ALWAYS  
17 CALL OUR OFFICE AT AREA CODE (323)980-2260 FOR INFORMATION.  
18 AND, IN ADDITION, WE WILL BE HAVING A DISASTER PREPAREDNESS  
19 EXPO ON SEPTEMBER 12TH HERE AT THE HALL OF ADMINISTRATION ON  
20 THE SECOND FLOOR AND THAT EXPO WILL BE OCCURRING BETWEEN 10:00  
21 AND 2:00 AND WE INVITE EVERYONE TO COME DOWN AND GET  
22 ADDITIONAL INFORMATION. THANK YOU. [ APPLAUSE ]

23  
24 **SUP. ANTONOVICH:** NOW WE WANT TO RECOGNIZE AN INDIVIDUAL WHO  
25 SERVED HIS COMMUNITY AND OUR COUNTY WITH DISTINCTION OVER THE



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1 YEARS. HE'S BEEN A MEMBER OF THE GLENDALE FIRE DEPARTMENT. HE  
2 JOINED THE DEPARTMENT 21 YEARS AGO, IN 1986. SO WE HAVE CHIEF  
3 CHRISTOPHER GRAY WITH HIS WIFE, CYNTHIA, DAVID WOODS THE FIRE  
4 MARSHAL, JEANETTE SCOLLARD AND TOM POST THE PUBLIC INFORMATION  
5 OFFICER. CHRIS JOINED THE DEPARTMENT, AS I SAID, IN 1986 AND  
6 BECAME CHIEF IN 2001. HE WAS ALSO A FIREFIGHTER IN PASADENA,  
7 CALIFORNIA, AND FARMINGTON, NEW MEXICO. HIS DEGREE IN FIRE  
8 ADMINISTRATION WAS FROM COGSWELL COLLEGE WHERE HE RECEIVED  
9 EXECUTIVE FIRE OFFICER STATUS FROM THE NATIONAL FIRE ACADEMY  
10 AND HE COMPLETED A FIRE SERVICE FELLOWSHIP AT THE SENIOR  
11 EXECUTIVE PROGRAM AT THE J.F.K. SCHOOL OF GOVERNMENT AT  
12 HARVARD. IN TOTAL, HE HAS 30 YEARS OF FIREFIGHTING EXPERIENCE.  
13 HE'S BEEN A RESIDENT OF GLENDALE AND HAS BEEN HAPPILY MARRIED  
14 TO CYNTHIA FOR 25 YEARS AND THEY HAVE TWO CHILDREN. DURING HIS  
15 FREE TIME, HE ENJOYS HELPING OTHERS, TRAIL RIDING AND SAILING  
16 AND HE'S BEEN QUITE INVOLVED IN OUR COMMUNITY FROM ALL OF THE  
17 GROUPS, FROM BOY SCOUTS TO ALL OF THE SERVICE CLUBS AND ALL  
18 AND BEING VERY ACCESSIBLE AND HAVING A FIRE DEPARTMENT THAT'S  
19 SECOND TO NONE. SO, CHRIS, WITH SADNESS, WE WISH YOU  
20 RETIREMENT BUT WE KNOW YOU'LL CONTINUE TO BE INVOLVED IN THE  
21 COMMUNITY AND THANK YOU FOR YOUR SERVICE. [ APPLAUSE ]

22

23 **CHIEF CHRISTOPHER GRAY:** THANK YOU, SUPERVISOR ANTONOVICH,  
24 WE'RE PROUD TO HAVE YOU AS A MEMBER OF OUR COMMUNITY. WE'RE  
25 GOING TO BE JOINING FAMILY UP IN NORTHERN CALIFORNIA. IT SEEMS





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1 THAT EVERYONE HAS RELOCATED THERE. IT'S BEEN A TRUE PRIVILEGE  
2 TO SERVE THE CITIZENS OF GLENDALE AND THOSE OF LOS ANGELES  
3 COUNTY. I'M VERY PROUD OF THE ACCOMPLISHMENTS OF THE GLENDALE  
4 FIRE DEPARTMENT. AND, AS WAS JUST REFERENCED IN TERMS OF  
5 EMERGENCY PREPAREDNESS, WE NEED TO DO THE WORK BEFORE THE  
6 INCIDENT AND CERTAINLY BUILDING A DISASTER-RESISTANT COMMUNITY  
7 IS EXTREMELY IMPORTANT. WE'RE GOING TO BE FACING TRIPLE DIGIT  
8 TEMPERATURES HERE LATER IN THE WEEK AND VERY LOW HUMIDITY. AND  
9 THE BRUSH FIRE THREAT IS VERY REAL SO I ENCOURAGE YOU TO DO  
10 WHAT YOU CAN BEFORE THE FIRE AND CERTAINLY KEEP ON THE  
11 LOOKOUT. AND YOUR FIREFIGHTERS AND POLICE OFFICERS ARE THERE  
12 TO SERVE YOU 24/7. AND I THANK YOU FOR THE RECOGNITION AND THE  
13 OPPORTUNITY AND WANT TO SAY THANKS TO MY LIFE PARTNER HERE,  
14 CYNTHIA, WHO HAS JOINED ME. IT'S JUST BEEN A GREAT JOURNEY AND  
15 WE APPRECIATE THIS VERY MUCH. THANK YOU.

16

17 **SUP. ANTONOVICH:** AND OUR LITTLE PUPPY THIS WEEK IS CLEO. SHE'S  
18 A LABRADOR MIX. AND SHE LIKES FIRE STATIONS. CHRIS, DO WE HAVE  
19 DOGS IN OUR FIRE STATIONS IN GLENDALE?

20

21 **CHIEF CHRISTOPHER GRAY:** WE CAN MAKE AN EXCEPTION.

22

23 **SUP. ANTONOVICH:** OKAY. LITTLE CLEO WOULD LIKE TO BE THERE,  
24 HUH? SO ANYBODY WOULD LIKE TO ADOPT CLEO, YOU CAN CALL 562-  
25 748-4644. I KNOW KFWB WOULD LIKE TO HAVE HER, RIGHT? AND THIS



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1 LITTLE GIRL COULD BE YOURS. HOW ABOUT IT, BILL? NICE WEDDING  
2 PRESENT FOR DARLENE? HUH? [ LAUGHTER ]

3

4 **SUP. ANTONOVICH:** FROM THE BOARD TO YOU? [ LAUGHTER ]

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, MR. ANTONOVICH.  
7 THERE ARE NO OTHER PRESENTATIONS. I'M SORRY. I DIDN'T GET IT.  
8 SUPERVISOR BURKE?

9

10 **SUP. BURKE:** DO YOU SEE THIS? THAT'S WHAT YOU GET. I'D LIKE TO  
11 CALL FORWARD THE JUVENILE COURT AND COMMUNITY SCHOOLS ACADEMIC  
12 BOWL TEAM FACULTY AND COMMITTEE MEMBERS. ON JUNE 27TH, AT THE  
13 LOS ANGELES CENTER STUDIOS, THE DIVISION OF JUVENILE COURT AND  
14 COMMUNITY SCHOOLS HELD ITS 2007 ACADEMIC BOWL. THE ACADEMIC  
15 BOWL IS A RIGOROUS ACADEMIC DECATHLON-TYPE SCHOLASTIC  
16 COMPETITION BASED ON THE CALIFORNIA CURRICULUM STANDARDS. THE  
17 PROGRAM PROMOTES ACADEMIC ACHIEVEMENT, SELF-ASSURANCE AND  
18 TEAMWORK AMONG YOUTH AT RISK WHO ARE USUALLY LEFT OUT OF  
19 MAINSTREAM ACADEMIC CONTESTS. STUDENTS FROM 19 JUVENILE  
20 PROBATION CAMPS, JUVENILE HALLS AND VARIOUS GROUP HOMES  
21 PREPARED FOR A LOCAL COMPETITION IN SCIENCE, CULTURE,  
22 LANGUAGE, HISTORY, LITERATURE AND ECONOMICS. THE FOUR HIGHEST  
23 SCORING SCHOOL TEAMS EARNED THE OPPORTUNITY TO MATCH WITS AT  
24 THE ACADEMIC BOWL. WITH US TODAY TO RECEIVE AWARDS ARE THE  
25 VERY BRIGHT STUDENTS, THE 2007 ACADEMIC BOWL CHAMPIONS FROM



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1 CARL HOLTON CAMP SCHOOL. AND DO WE HAVE, WELL, HOW MANY OF THE  
2 WINNERS DO WE HAVE HERE? WE HAVE TWO HERE. IS THAT RICHARD?  
3 TELL ME WHAT YOUR NAME IS. BRIAN PLATIV. ONE OF THE WINNERS.  
4 AND YOUR NAME IS? AARON WILLIAMS. OKAY. HERE WE GO.  
5 CONGRATULATIONS. AND WE'LL GIVE THE OTHERS TO THE COACH. AND  
6 WE HAVE THE COACH, PRINCIPAL AND ALSO THE ASSISTANT PRINCIPAL,  
7 RICK STUTLY. CONGRATULATIONS.

8

9 **SPEAKER:** THANK YOU VERY MUCH. [ APPLAUSE ]

10

11 **SUP. BURKE:** KEEP UP THE GOOD WORK. CAROLINE DONALDSON. AND STU  
12 KENNELS. [ APPLAUSE ]

13

14 **SUP. BURKE:** THANK YOU AND CONGRATULATIONS.

15

16 **SPEAKER:** I'D JUST LIKE TO THANK EVERYBODY WHO HELPED US WITH  
17 THIS LARGE ACHIEVEMENT DUE TO THE FACT THAT USUALLY PEOPLE WHO  
18 ARE IN THE PREDICAMENT WE ARE IN DON'T GET A CHANCE TO SHOW  
19 OUR ACTUAL ACADEMIC ACHIEVEMENTS AND ACADEMIC STANDARDS.  
20 MYSELF AND MY TEAM, PLATEZ AND THE OTHERS WHO COULDN'T MAKE IT  
21 TODAY, WOULD LIKE TO ALSO THANK YOU GUYS FOR GIVING US THIS  
22 CHANCE TO DO SOMETHING THAT MANY OF US HAVEN'T DONE BEFORE. I  
23 KNOW I HAVEN'T. AND FOR CAMP CARL HOLTON, MR. STUTLY, OUR  
24 CURRENT TEACHER WHO PUT ENOUGH PRESSURE ON US TO KEEP US  
25 MOVING FORWARD BUT NOT TO BREAK US DOWN. OUR TEACHERS, OF



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1 COURSE. MR. KANARL, OUR A.D., THE PRINCIPAL, MANY PEOPLE HAVE  
2 HELPED US IN THIS ONCE-IN-A-LIFETIME ACHIEVEMENT FOR US AT  
3 THIS TIME. I'D JUST LIKE TO THANK ALL JUST FOR THE FACT THAT I  
4 DIDN'T-- AT FIRST, I DIDN'T EVEN THINK I WAS GOING TO MAKE IT.  
5 BUT, HEY, WE'RE HERE NOW, RIGHT? SO THANK YOU. [ APPLAUSE ]

6

7 **SPEAKER:** I ALSO WANT TO SAY THANK YOU FOR LETTING US ATTEND  
8 THIS MEETING. AND I WANT TO THANK THE STAFF AND THE TEACHERS  
9 WHO HELPED US TO LEARN AND KEEP US, YOU KNOW, LEARNING AND  
10 STUFF. I JUST WANT TO SAY THANKS.

11

12 **SUP. BURKE:** AND FROM BARRY J. NIDORF JUVENILE HALL, THE  
13 WINNERS. AND NONE OF THE STUDENTS ARE HERE SO WE'RE GOING TO  
14 GIVE TO THE COACH OVER HERE. WE'LL GIVE THE COACH THE  
15 CERTIFICATES AND THEN WE'LL-- DO WE HAVE-- ARE THE COACHES  
16 THERE? ROBERT CAIN? NONE OF THOSE PEOPLE ARE HERE TODAY? OKAY.  
17 OH, THE PRINCIPAL. LET ME HAVE YOUR NAME. WE HAVE MONTY  
18 WESTMORE HERE AND HE'S GOING TO TAKE EVERYTHING AND WE WANT TO  
19 CONGRATULATE HIM AND SAY TO HIM THAT WE APPRECIATE SO MUCH HIS  
20 WORK AND CONGRATULATIONS ON THE JOB THAT YOU'VE DONE WITH  
21 THESE YOUNG PEOPLE. NOW, WE DO HAVE A LOT OF PEOPLE FROM THE  
22 COMMITTEE HERE, DON'T WE? OKAY. MAYBE YOU CAN TELL ME WHO'S  
23 HERE. THAT'S YOU. OKAY. RENEE WHEELER IS HERE TO JOIN US AND  
24 SHE'S DOING ALL THE WORK FROM THE STEERING COMMITTEE.  
25 CONGRATULATIONS TO YOU. LES BROWN IS HERE TODAY. HE HAS TO



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1 GIVE UP THE CAMERA FOR A MINUTE. CONGRATULATIONS TO YOU. ROGER  
2 ESPINOZA IS HERE. CONGRATULATIONS. JESUS CORRAL?  
3 CONGRATULATIONS. NOW, WHO'S GOING TO SPEAK FOR THE STEERING  
4 COMMITTEE? ARE YOU, RENEE?

5

6 **RENEE WHEELER:** I JUST WANT TO SAY WHAT AN HONOR IT IS TO BE  
7 HERE AND TO HAVE YOUR STUDENTS, ALL OF THESE STUDENTS COME  
8 FROM YOUR DISTRICT. WE JUST HAD THEM FOR A SHORT TIME AND  
9 WE'RE PLEASED THAT WE CAN GIVE THEM THIS OPPORTUNITY TO  
10 PERFORM TO THE BEST OF THEIR ABILITIES AND HOPEFULLY THIS  
11 EXPERIENCE WILL CARRY WITH THEM BACK INTO THE COMMUNITY AND  
12 THEY CAN CONTINUE WITH THEIR EFFORTS.

13

14 **SUP. BURKE:** I THINK THAT WE ALL WERE VERY IMPRESSED WITH THESE  
15 YOUNG PEOPLE AND WE CERTAINLY WANT TO SAY TO THEM, YOU GOT TO  
16 KEEP WORKING AND GO ON TO COLLEGE BECAUSE OBVIOUSLY YOU HAVE  
17 THE ABILITY. SO CONGRATULATIONS. WE'LL TAKE A LARGE PHOTO. [  
18 APPLAUSE ]

19

20 **SPEAKER:** THANK YOU, SUPERVISOR BURKE, FOR HONORING OUR  
21 STUDENTS. IT'S A GREAT PARTNERSHIP THAT L.A.C.O.E. HAS WITH  
22 PROBATION AND REALLY HIGHLIGHTING THE STRENGTH AND THE  
23 ACADEMIC ABILITIES OF ALL OUR STUDENTS. OVER 250 STUDENTS  
24 PARTICIPATED AND CAP HOLTON WAS THE ONE WITH THE WINNER. BUT  
25 IT REALLY, REALLY AGAIN EMPHASIZES THAT OUR STUDENTS TRULY CAN





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1 DO JUST AS WELL AS ANY OTHER STUDENTS IN COMPREHENSIVE HIGH  
2 SCHOOLS. AND I REALLY WANT TO THANK OUR TEACHER, MR. STUTLY,  
3 BECAUSE HE TRULY EPITOMIZES THE STATEMENT THAT, YOU KNOW,  
4 TEACHER A CHILD, TOUCH THE FUTURE. AND THAT'S WHAT HE HAS DONE  
5 EVERY DAY IS TOUCH CHILDREN'S LIVES AND I KNOW OUR STUDENTS  
6 ARE GOING TO GO FORWARD AND BE SUCCESSFUL. SO, AGAIN, THANK  
7 YOU THE BOARD OF SUPERVISORS, PROBATION, MRS. BURKE FOR  
8 HONORING OUR STUDENTS TODAY AND ALL OF THE WORK OF OUR  
9 L.A.C.O.E. J.C.C.S. PROGRAM. THANK YOU.

10

11 **SUP. BURKE:** THANK YOU. CONGRATULATIONS TO ALL THESE YOUNG  
12 PEOPLE AND TO THOSE PEOPLE WHO ARE BRINGING IN THEM, BRINGING  
13 OUT THE THINGS THAT THEY HAVE. THANK YOU. AND NOW I'D LIKE TO  
14 CALL FORWARD LIFEGUARDS CHRISTINA MELENDREZ AND ALFONZO  
15 CARMONO AND BRIDGETTE BUYCKS AND WE'RE HONORING THESE  
16 INDIVIDUALS FOR THEIR HEROISM. LAST AUGUST 9TH AT JESSE OWENS  
17 SWIMMING POOL, IT BROUGHT OUT THE VERY BEST IN PEOPLE WHO  
18 REALLY ALWAYS DO A GOOD JOB BUT HAD A CHANCE TO REALLY BE  
19 CHALLENGED. THESE LIFEGUARDS, BECAUSE OF THEIR EXTENSIVE  
20 TRAINING THEY'VE RECEIVED THROUGH THE DEPARTMENT OF PARKS AND  
21 RECREATION, AND THEIR QUICK THINKING, WERE PREPARED TO SAVE  
22 THE LIFE OF A NINE YEAR OLD SWIMMER AT THE POOL. LIFEGUARD  
23 CHRISTINA MELENDREZ HAS BEEN AN L.A. COUNTY LIFEGUARD SINCE  
24 2001. SHE'S ALSO SERVED AS ASSISTANT COACH FOR THE JESSIE  
25 OWENS SWIM TEAM, THE PIRATES. CHRISTINA WAS THE FIRST TO



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1 DISCOVER THE YOUNG SWIMMER AND IMMEDIATELY RETRIEVED HER FROM  
2 THE WATER. LIFE GUARD ALFONZO CARMONO HAS BEEN AN L.A. COUNTY  
3 LIFEGUARD AT JESSE OWENS POOL SINCE 2004 AND POOL MANAGER  
4 BRIDGETTE BUYCKS HAS BEEN AN L.A. COUNTY LIFEGUARD SINCE 1988.  
5 GOOD FOR YOU. THEY BOTH ARE RESPONSIBLE FOR RESUSCITATING THE  
6 VICTIM BY PERFORMING C.P.R. AS SOON AS SHE WAS REMOVED FROM  
7 THE WATER. CHRISTINA, ALPHONSO, BRIDGETTE ARE DESERVING OF  
8 THIS HONOR AND IT'S BECAUSE OF THEIR SKILL AND OTHER L.A.  
9 COUNTY LIFEGUARDS WHO, EVERY DAY, HELP TO KEEP OUR YOUNG  
10 PEOPLE AND EVERYONE WHO COMES TO OUR POOL, SAFE. AND ALSO  
11 TOGETHER TODAY WE HAVE RUSS GUINEA, WHO WAS DIRECTOR OF PARKS  
12 AND RECREATION, JOE MENDOZA, DEPUTY DIRECTOR AND STEVE DURAN,  
13 REGIONAL OPERATIONS MANAGER. AND, YOU KNOW, YOU SAVED A LIFE.  
14 AND YOU DO THAT ALL THE TIME, I KNOW THAT BUT ONCE IN A WHILE  
15 WE DO HAVE TO GIVE YOU SPECIAL RECOGNITION. AND WE WANT TO  
16 THANK YOU SO MUCH, FIRST, CHRISTINA. CONGRATULATIONS TO YOU. [  
17 APPLAUSE ]

18

19 **SUP. BURKE:** DON LIPSY. HE'S ABSENT. BRIDGETTE BUYCKS. [  
20 APPLAUSE ]

21

22 **SUP. BURKE:** AND AL CARMONO, WE'LL CHANGE IT. WE HAVE IT  
23 SPELLED WRONG SO WE'LL CHANGE IT. [ APPLAUSE ]

24



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1   **SUP. BURKE:** CHRISTINE, FIRST, WOULD YOU SAY A WORD? [ LAUGHTER  
2   ]

3

4   **SUP. BURKE:** AND THEN WE'LL HAVE YOU. AND AGAIN, RUSS, WILL SAY  
5   SOMETHING.

6

7   **CHRISTINA MELENDREZ:** OKAY. GOOD MORNING, EVERYBODY. I JUST  
8   WANT TO SAY, ON BEHALF OF MY COWORKERS, THAT WE GREATLY  
9   APPRECIATE THIS HONOR OF BEING HERE THIS MORNING. YOU KNOW,  
10   WE'RE OUT THERE EVERY DAY AND, YOU KNOW, WE HAVE FUN. WE LOVE  
11   OUR JOB. AND, YOU KNOW, IT'S TIMES LIKE THESE WHEN YOU JUST  
12   REALIZE HOW SERIOUS OUR JOBS ARE AND, YOU KNOW, THANK YOU TO  
13   OUR SUPERVISORS AND OUR MANAGERS FOR ALWAYS SUPPORTING US AND  
14   TRAINING US THE RIGHT WAY SO WE CAN REACT THE RIGHT WAY. SO  
15   THANK YOU VERY MUCH. [ APPLAUSE ]

16

17   **ALFONZO CARMONO:** HELLO. GOOD MORNING, EVERYONE. WELL, I DON'T  
18   HAVE MUCH TO SAY BUT, AS SOON AS-- WHEN THE INCIDENT HAPPENED  
19   AND THE GIRL CAME OUT, I WAS SO, YOU CAN SAY GLAD SHE HAD CAME  
20   BACK. WE DON'T KNOW HOW LONG SHE WAS IN THERE BUT, YOU KNOW,  
21   WE'RE JUST GLAD THAT SHE'S BACK WITH US. SAFE.

22

23   **SUP. BURKE:** AND WE KNOW YOU DO THIS EVERY DAY BUT THE  
24   IMPORTANT THING IS THIS IS ONCE THAT REALLY MADE A DIFFERENCE.

25



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1    **BRIDGETTE BUYCKS:** GOOD MORNING. I'D JUST LIKE TO SAY  
2    RECOGNITION FOR HARD WORK AND WHAT WE DO EVERY DAY IS HIGHLY  
3    APPRECIATED. I'D JUST LIKE TO THANK EVERYONE, OUR SUPERVISORS,  
4    FOR YOUR SUPPORT. YOU GUYS ARE JUST GREAT, FANTASTIC. THANK  
5    YOU. [ APPLAUSE ]

6

7    **RUSS GUINEA:** THANK YOU, SUPERVISOR BURKE, WE HAVE 31 SWIMMING  
8    POOLS IN THE L.A. COUNTY PARK SYSTEM. JESSE OWENS IS ONE OF  
9    OUR BUSIEST, ALMOST 5,000 PEOPLE A WEEK USE THAT POOL. WE HAVE  
10   A LOT OF PROGRAMS GOING ON THERE. WE HAVE ADULT AEROBICS,  
11   MOMMY AND ME, SURF CAMP, SWIM LESSONS, RECREATIONAL SWIM, LAP  
12   SWIMMING, WE HAVE A SWIM TEAM. AND THESE ARE THE FOLKS THAT  
13   MAKE ALL OF THAT HAPPEN. THEY ARE WATER CHEMISTRY EXPERTS.  
14   THEY ARE SWIMMING INSTRUCTORS. THEY ARE SWIM COACHES AND  
15   THEY'RE MENTORS. BUT, ON A MOMENT'S NOTICE, THEY'RE ALSO LIFE  
16   SAVERS AND THEY'RE TRAINED VERY WELL. THEY CAN DIVE DOWN TO  
17   THE BOTTOM OF THE POOL, PUT THEIR OWN LIFE IN DANGER, BRING  
18   SOMEBODY BACK UP, PERFORM THE LIFE-SAVING WORK THAT NEEDS TO  
19   BE DONE TO BRING THEM BACK TO LIFE AND THEY'RE SO YOUNG.  
20   AREN'T THEY GREAT? [ APPLAUSE ]

21

22   **SUP. BURKE:** AND YOU HAVE A WONDERFUL STAFF OF PEOPLE WHO WORK  
23   IN OUR REGION, IN OUR AREA, MAKING SURE OUR PARKS WORK AND OUR  
24   POOLS WORK AND WE'VE HAD A SUCCESSFUL SEASON. WE'RE SO PLEASED  
25   THAT WE GOT THROUGH THIS SEASON AND WITH A VERY SUCCESSFUL



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1 SEASON. A LOT OF UTILIZATION AND FORTUNATELY NOT A LOT OF  
2 INCIDENTS. SO CONGRATULATIONS TO EVERYONE. [ APPLAUSE ]

3

4 **SUP. BURKE:** AND WE HAVE OUR COMMISSIONER HERE WITH US, TOO.  
5 AND, AT THIS MOMENT, WE'D LIKE TO BRING OUT THE WASHINGTON  
6 PARK STAFF AND SOME OF OUR VERY OWN BIRD CLUB KIDS FOR THEIR  
7 EFFORTS, WHICH RESULTED IN THEM WINNING THE NATIONAL SUNNY  
8 DELIGHT PROMOTIONAL CONTEST. THE COMPETITION WAS HELD FROM  
9 FEBRUARY 1ST TO APRIL 30TH, 2007 AND THE LOS ANGELES COUNTY  
10 DEPARTMENT OF PARKS AND RECREATION COMPETED AGAINST 10 OTHER  
11 MARKETS, ATLANTA, BALTIMORE, BIRMINGHAM, DALLAS, HOUSTON,  
12 MIAMI, MEMPHIS, RICHMOND AND WASHINGTON, D.C. WASHINGTON PARK  
13 COLLECTED MORE THAN 800 U.P.C. LABELS TO BECOME REGIONAL  
14 WINNER. WASHINGTON PARK BEAT OUT 20 LOS ANGELES COUNTY POOLS,  
15 INCLUDING PARKS, INCLUDING ATHENS, TED WATKINS, VICTORIA,  
16 CAROLYN ROSES, ALONZO ADVENTURE, DALTON, MAYBERRY, SORENSON,  
17 PAMELA ROOSEVELT, SABER, OBRAGON, LOMA ALTA CASTAIC SPORTS  
18 COMPLEX, GEORGIA LANE, JACKIE ROBINSON, EL CORESO AND BALVERY  
19 PARKS. YOU FOLKS DID A GREAT JOB. THE \$1,000 PRIZE WILL GO  
20 TOWARD EQUIPMENT, SUPPLIES AND A FIELD TRIP FOR WASHINGTON  
21 PARK. DINO SMILEY SOLICITED THE HELP OF PARK PATRONS, FIRE  
22 STATION 16, GREAT HOPE MISSIONARY BAPTIST CHURCH AND THE  
23 FLORENCE-FIRESTONE COMMUNITY ENHANCEMENT TEAM. F.F.C.E.T. IS A  
24 COMMUNITY-BASED ORGANIZATION CONSISTING OF RESIDENTS, COUNTY  
25 AGENCIES AND LAW ENFORCEMENT DESIGNED TO IMPROVE THE QUALITY





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1 OF LIFE FOR RESIDENTS IN THE FLORENCE- FIRESTONE AREA. THEY  
2 DONATED SUNNY DELIGHT AND SAVE THE U.P.C. CODES NEEDED TO WIN  
3 THE CONTEST. LOS ANGELES COUNTY DEPARTMENT OF PARKS AND  
4 RECREATION FINISHED 19 OUT OF 97 LOCATIONS NATIONWIDE AND WE  
5 WANT TO CONGRATULATE, OF COURSE, THE DEPARTMENT AND ALSO SOME  
6 OF OUR BIRD KIDS HERE WHO WORKED SO HARD. CONGRATULATIONS TO  
7 YOU. AND IS THIS YOUR CHECK? OKAY. SO HERE'S YOUR CERTIFICATE.  
8 [ APPLAUSE ]

9

10 **SUP. BURKE:** WE HAVE A LOT OF BIRD KIDS HERE WHO WORKED HARD  
11 ALL YEAR AND YOU'RE GOING TO PRESENT THIS CHECK TO MR. GUINEA,  
12 AREN'T YOU? WHO ARE YOU GOING TO PRESENT IT TO? YEAH, YOU'RE  
13 GOING TO PRESENT IT TO HIM! THERE YOU GO. RUSS GUINEA: THANK  
14 YOU VERY MUCH.

15

16 **SUP. BURKE:** OH, THANK YOU. OKAY. THANK YOU. HERE WE GO. WE  
17 HAVE ONE OF OUR BIRD KIDS. HERE WE GO. AND WHO IS SPEAKING  
18 TODAY?

19

20 **SPEAKER:** DINO.

21

22 **SUP. BURKE:** DINO IS SPEAKING TODAY, OKAY.

23

24 **DINO SMILEY:** I'M GOING TO LEARN THIS. ALL RIGHT. I JUST WANT  
25 TO SAY THANK YOU TO SUPERVISOR BURKE. OUR PARK, WASHINGTON



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1 PARK, RECEIVED A NEW GYMNASIUM JUNE OF '06 AND IT'S BEEN A  
2 GREAT BLESSING IN OUR COMMUNITY. WE'RE ONE PARK THAT IS  
3 GRAFFITI-FREE. IT'S BEEN GRAFFITI-FREE FOR A WHOLE YEAR. WE  
4 DON'T EVEN USE IT SO WE GOT MONEY SAVED FOR PAINT. AND ALSO WE  
5 JUST WANT TO SAY THAT OUR KIDS HAVE REALLY BENEFITED FROM  
6 THIS. OUR PARK WAS ONCE A GANG PARK BUT NO LONGER. A LOT OF  
7 OUR KIDS ARE IN THE PROGRAM WHO ARE EX-GANG MEMBERS HAVE  
8 BROUGHT THEIR KIDS TO OUR PROGRAM. SO IT'S MADE A BIG  
9 DIFFERENCE AND I WANT TO SAY ONCE AGAIN THANK YOU. AND THANK  
10 EVERYBODY ELSE. ART JONES. I'D LIKE TO THANK HIM FOR BEING  
11 THERE ALL THE TIME FOR US. HE COMES OUT. WE HAVE A TENNIS  
12 CLINIC COMING UP TODAY. I'D LIKE TO THANK DORIS, RUSS GUINEA,  
13 JOE MENDOZA AND THE REST OF THE STAFF FOR REALLY MAKING OUR  
14 PARK A GREAT PARK TO BE AT. THANK YOU. [ APPLAUSE ]

15

16 **SUP. BURKE:** AND THE MODEL IS DRUG-FREE AND GANG-FREE, RIGHT?  
17 THAT'S IT. THANK YOU.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THAT CONCLUDES THE  
20 PRESENTATIONS AND WE'RE READY TO RESUME THE AGENDA. START WITH  
21 ITEM NUMBER 1.

22

23 **CLERK SACHI HAMAI:** ON THE PUBLIC HEARING ITEMS 1, 2, 3 AND 8,  
24 ALL THOSE WHO PLAN TO TESTIFY BEFORE THE BOARD, PLEASE STAND



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1 AND RAISE YOUR RIGHT HAND TO BE SWORN. IF THERE IS ANYBODY IN  
2 THE AUDIENCE?

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE ARE NONE.

5

6 **CLERK SACHI HAMAI:** THERE ARE NONE. SO WE WILL START WITH ITEM  
7 NUMBER 1. THIS IS THE HEARING ON ADOPTION OF THE 2007  
8 CONGESTION MANAGEMENT PROGRAM LOCAL DEVELOPMENT REPORT AND  
9 RESOLUTION CERTIFYING LOS ANGELES COUNTY TO BE IN CONFORMANCE  
10 WITH THE CONGESTION MANAGEMENT PROGRAM, AS MANDATED BY THE  
11 STATE OF CALIFORNIA. NO CORRESPONDENCE WAS PRESENTED ON THIS  
12 MATTER.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THERE'S NO ONE IN THE  
15 AUDIENCE WHO WISHES TO BE HEARD ON THIS ITEM SO THE PUBLIC  
16 HEARING IS CLOSED. WE HAVE THE ITEM BEFORE US. KNABE MOVES,  
17 BURKE SECONDS, WITHOUT OBJECTION, ITEM NUMBER 1 IS APPROVED.  
18 NEXT ITEM.

19

20 **CLERK SACHI HAMAI:** ON ITEM NUMBER 2, THIS IS THE HEARING ON  
21 REVISION OF BILLABLE RATES FOR MINORS DETAINED IN JUVENILE  
22 HALL AND FOR MINORS COMMITTED TO CAMPS FOR FISCAL YEAR  
23 2007/2008. NO CORRESPONDENCE WAS PRESENTED ON THIS MATTER.

24



**The Meeting Transcript of  
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1    **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. CAN WE HOLD THIS FOR A  
2    SECOND AND JUST GO ON TO NUMBER 3? I JUST WANT TO REVIEW  
3    SOMETHING.

4

5    **CLERK SACHI HAMAI:** SURE. ON ITEM NUMBER 3, THIS IS THE HEARING  
6    ON APPROVAL TO ENTER INTO A 10-YEAR LEASE AGREEMENT WITH  
7    VOLUNTEERS OF AMERICA OF LOS ANGELES FOR USE OF A CLASSROOM AT  
8    RUBEN F. SALAZAR PARK LOCATED IN THE UNINCORPORATED AREA OF  
9    EAST LOS ANGELES FOR THE OPERATION OF A HEAD START PROGRAM. NO  
10   WRITTEN CORRESPONDENCE WAS PRESENTED ON THIS MATTER.

11

12   **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT AND NO ONE IN THE  
13   AUDIENCE WHO WISHES TO BE HEARD SO THE PUBLIC HEARING IS  
14   CLOSED. ANTONOVICH MOVES, BURKE SECONDS. WITHOUT OBJECTION,  
15   UNANIMOUS VOTE. ON ITEM 2, IS THE CHIEF PROBATION OFFICER  
16   HERE, BY ANY CHANCE? HE IS. BOB, CAN YOU JUST COME UP HERE FOR  
17   A BRIEF SECOND? I KNOW MY STAFF'S BEEN WORKING WITH YOU AND  
18   I'M SURE OTHERS HAVE ON THE ISSUE THAT I BROUGHT UP MANY  
19   MONTHS AGO NOW ON THE ISSUE OF FEES CHARGED TO THE FAMILIES OF  
20   THE INMATES AND YOU'RE WORKING ON A MORE FUNCTIONAL AND HUMANE  
21   APPROACH TO THIS ISSUE OF REIMBURSEMENTS FROM FAMILIES OF  
22   KIDS?

23

24   **BOB TAYLOR:** YES, WE ARE. WE HAVE-- CURRENTLY, WE USE A SLIDING  
25   SCALE SO WE ACTUALLY HAVE AN INTERVIEW WITH THE FAMILY TO



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1 DETERMINE THEIR ABILITY TO PAY AND, IF THEY DON'T HAVE THE  
2 ABILITY TO PAY, THEN THE COUNTY PAYS.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU'RE ALSO LOOKING AT A  
5 STRUCTURED WAY TO PAY IT SO THAT IT DOESN'T COME IN  
6 DEBILITATING CHUNKS?

7

8 **BOB TAYLOR:** YES, SIR, THAT'S CORRECT.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** BECAUSE THE WHOLE IDEA HERE IS,  
11 WHILE WE DO WANT TO GET REIMBURSEMENT, WE DON'T WANT TO CREATE  
12 A ECONOMIC SITUATION WHICH FURTHER EXACERBATES THE PROBLEM  
13 THAT GOT THE FAMILY INTO THIS MESS IN THE FIRST PLACE KIND OF  
14 THING. SO...

15

16 **BOB TAYLOR:** CORRECT. IT'S A RESPONSIBILITY AND IT'S NOT  
17 HARDSHIP, YES. THAT'S EXACTLY WHERE WE'RE GOING.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** I APPRECIATE THE WORK YOU'RE DOING  
20 IN MOVING IN THAT DIRECTION. I THINK IT'S IMPORTANT THAT WE  
21 REVIEW IT. I DON'T THINK IT HAD BEEN REVIEWED IN A LONG, LONG  
22 TIME SO, ALL RIGHT, THANK YOU.

23

24 **BOB TAYLOR:** YES, SIR.

25



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The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER QUESTIONS? IF NOT, WE  
2    HAVE THE ITEM BEFORE US. THERE'S NOBODY IN THE PUBLIC WANTS TO  
3    BE HEARD ON ITEM 2 SO THE PUBLIC HEARING IS CLOSED. BURKE  
4    MOVES, ANTONOVICH SECONDS, WITHOUT OBJECTION, UNANIMOUS VOTE  
5    ON ITEM NUMBER 2.

6

7    **CLERK SACHI HAMAI:** OKAY. WE ARE ON ITEM NUMBER 8. THIS IS THE  
8    COMBINED HEARING ON PROJECT NUMBER R2004-0098-5, CONSISTING OF  
9    ZONE CHANGE, CASE NUMBER 2004-00004-5 AND CONDITIONAL USE  
10   PERMIT NUMBER 200500139-5 AND MITIGATED NEGATIVE DECLARATION  
11   TO AUTHORIZE THE CONSTRUCTION, OPERATION AND MAINTENANCE OF A  
12   MULTIUNIT COMMERCIAL BUILDING ON PROPERTY LOCATED AT 3910 WEST  
13   SIERRA HIGHWAY IN THE UNINCORPORATED COMMUNITY OF ANTELOPE  
14   VALLEY SOLEDAD ZONE DISTRICT APPLIED FOR BY DOUGLAS AND JOANN  
15   GAUDI.

16

17   **SUP. YAROSLAVSKY, CHAIRMAN:** ALL THOSE ZEROS, IT SOUNDED LIKE  
18   MY SEVENTH GRADE REPORT CARD BUT I'M NOT SURE...

19

20   **CLERK SACHI HAMAI:** NO WRITTEN CORRESPONDENCE WAS PRESENTED ON  
21   THIS MATTER.

22

23   **SUP. YAROSLAVSKY, CHAIRMAN:** WE HAVE A STAFF REPORT?

24





**The Meeting Transcript of  
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1   **MARK CHILDS:** GOOD MORNING. MY NAME IS MARK CHILDS. I AM THE  
2   SUPERVISING PLANNER FOR THE ZONING PERMITS 1 SECTION AT THE  
3   DEPARTMENT OF REGIONAL PLANNING AND I'D LIKE TO INTRODUCE  
4   ADRIAN NG, WHO IS THE STAFF PLANNER FOR THIS PROJECT.

5

6   **ADRIAN NG:** GOOD MORNING, MR. CHAIR AND HONORABLE MEMBERS OF  
7   THE BOARD OF SUPERVISORS. ON FEBRUARY 14TH, 2007, THE REGIONAL  
8   PLANNING COMMISSION CONDUCTED A PUBLIC HEARING FOR A ZONE  
9   CHANGE REQUEST TO REDESIGNATE A 1.95-ACRE PROPERTY AT 3910 AT  
10   WEST SIERRA HIGHWAY IN THE SOLEDAD ZONE DISTRICT. THE PROPERTY  
11   IS LOCATED-- IS THE THIRD PARCEL TO THE SOUTHWEST OF CROWN  
12   VALLEY ROAD AND SIERRA HIGHWAY. THE REQUEST IS TO REZONE THE  
13   PROPERTY FROM LIGHT AGRICULTURAL, 10,000 SQUARE FOOT MINIMUM,  
14   TO UNLIMITED COMMERCIAL DEVELOPMENT PROGRAM. A CONDITIONAL USE  
15   PERMIT WAS ALSO HEARD AS PART OF THIS REQUEST TO IMPLEMENT THE  
16   DEVELOPMENT PROGRAM OVERLAY AND THE PROPOSED 3 Z ZONE, TO  
17   AUTHORIZE THE OPERATION OF A COMMERCIAL COMPLEX ON THE SUBJECT  
18   PROPERTY. THE REGIONAL PLANNING COMMISSION DETERMINED THAT THE  
19   C-3 ZONING DESIGNATION WAS SUITABLE FOR THE SUBJECT PROPERTY  
20   AND WAS CONSISTENT WITH THE ANTELOPE VALLEY AREA WIDE PLAN.  
21   THE COMMISSION ALSO FOUND THAT THE COMMERCIAL COMPLEX WAS  
22   COMPATIBLE WITH THE SURROUNDING USES AND WILL NOT HAVE A  
23   SIGNIFICANT EFFECT ON THE ENVIRONMENT. ON MAY 30TH, 2007, THE  
24   COMMISSION RECOMMENDED THAT THE BOARD OF SUPERVISORS ADOPT THE



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1 ZONE CHANGE AND APPROVE THE ACCOMPANYING CONDITIONAL USE  
2 PERMIT. THAT CONCLUDES MY REPORT.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ANYBODY, NO OTHER STAFF  
5 REPORT? WE HAVE NO ONE IN THE AUDIENCE WHO WISHES TO BE HEARD,  
6 SO THE PUBLIC HEARING WILL BE CLOSED. SUPERVISOR ANTONOVICH?

7

8 **SUP. ANTONOVICH:** THIS IS AN AREA WHERE THE GENERAL PLAN  
9 DESIGNATION IS COMMERCIAL BUT THE ZONING IS AGRICULTURAL. SO  
10 WHAT WE'RE DOING IS CHANGING THE AGRICULTURAL TO COMMERCIAL TO  
11 BE IN CONFORMANCE WITH THE GENERAL PLAN. THIS IS SUPPORTED BY  
12 THE ACTON TOWN COUNCIL AND THE SURROUNDING PROPERTIES IN THIS  
13 AREA ARE ALL ZONED COMMERCIAL AND THERE IS NO OPPOSITION TO  
14 THIS.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** SO YOU'RE MOVING IT?

17

18 **SUP. ANTONOVICH:** MOVE IT.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S MOVED BY ANTONOVICH, SECONDED  
21 BY BURKE. WITHOUT OBJECTION, UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** THAT COMPLETES THE PUBLIC HEARING ITEMS.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** NEXT ITEM? I'M FIRST UP, CORRECT?



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1

2 **CLERK SACHI HAMAI:** CORRECT.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** COULD WE TAKE UP 17-A? OR 17. I  
5 HAVE AN AMENDMENT. IT IS 17-A, ACTUALLY. THIS RELATES TO THE  
6 ATTORNEY GENERAL'S WORKING OUT AN AGREEMENT WITH THE SAN  
7 BERNARDINO, THE COUNTY OF SAN BERNARDINO AND THE WHOLE  
8 GREENHOUSE GAS EMISSIONS AND THE GLOBAL WARMING ISSUE THAT WAS  
9 IN THE NEWS LAST WEEK. THIS COUNTY HAS ACTUALLY BEEN DOING A  
10 CONSIDERABLE AMOUNT OF WORK ALONG THESE LINES. I HAD A LONG  
11 CONVERSATION WITH THE ATTORNEY GENERAL A WEEK OR TWO AGO ON  
12 THIS SUBJECT. HE WAS INQUIRING ABOUT WHAT THE COUNTY WAS  
13 DOING. UNFORTUNATELY, THE COUNTY STAFF HAS BEEN TAKING STEPS  
14 TO INTEGRATE OR DEVELOP A PLAN FOR SUBMISSION TO THE BOARD  
15 WHICH WOULD INTEGRATE SOME OF THESE CONSIDERATIONS INTO OUR  
16 GENERAL PLAN. SO I WANTED TO AMEND OR ADD, THUS AMEND, MR.  
17 ANTONOVICH'S MOTION AS FOLLOWS, WHILE THE ATTORNEY GENERAL HAS  
18 SETTLED HIS LAWSUIT REGARDING SAN BERNARDINO COUNTY'S GENERAL  
19 PLAN, LEGAL CHALLENGES BY PRIVATE PARTIES WHO ARE CONCERNED  
20 ABOUT THAT PLAN'S FAILURE TO ADEQUATELY ADDRESS GLOBAL WARMING  
21 STILL REMAIN ACTIVE. FURTHER, BEYOND THE GROWING LEGAL MANDATE  
22 TO ADDRESS THIS ISSUE, THE PROBLEM OF GLOBAL WARMING IS  
23 CLOSELY RELATED TO THIS COUNTRY'S CONTINUING RELIANCE ON  
24 FOSSIL FUELS AND OUR REGION'S CHRONIC AIR QUALITY PROBLEMS. TO  
25 ADDRESS THESE ENVIRONMENTAL THREATS, THIS BOARD HAS ALREADY



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1 SET A MANDATE TO REDUCE THE COUNTY'S ENERGY USE 20 PERCENT BY  
2 2015, REQUIRED NEW COUNTY BUILDINGS OF OVER 10,000 SQUARE FEET  
3 TO MEET LEAD SILVER STANDARDS OR BETTER AND DIRECTED THE  
4 DEPARTMENT OF REGIONAL PLANNING AND PUBLIC WORKS TO DEVELOP  
5 STANDARDS THAT WILL IMPROVE ENERGY AND WATER EFFICIENCY IN  
6 PRIVATE DEVELOPMENTS WITHIN THE COUNTY'S JURISDICTION. IT'S  
7 IMPORTANT THAT THE BOARD OF SUPERVISORS CONTINUE TO ENSURE  
8 THAT THE COUNTY MOVES FORWARD ON THESE INITIATIVES. I  
9 THEREFORE MOVE THAT THE BOARD OF SUPERVISORS FURTHER DIRECT  
10 THE DEPARTMENTS OF REGIONAL PLANNING, PUBLIC WORKS AND  
11 INTERNAL SERVICES TO JOIN WITH THE CHIEF EXECUTIVE OFFICE AND  
12 COUNTY COUNCIL IN PROVIDING A COMPREHENSIVE UPDATE TO THE  
13 BOARD OF SUPERVISORS AT OUR MEETING OF OCTOBER 23RD, 2007,  
14 REGARDING THESE EFFORTS TO IMPROVE ENERGY EFFICIENCY AND  
15 COMBAT GLOBAL WARMING, AS WELL AS THE COUNTY'S EFFORTS TO  
16 CONSIDER GLOBAL WARMING AS PART OF THE GENERAL PLAN UPDATE.  
17 ANY OBJECTION TO THAT AMENDMENT?

18  
19 **SUP. ANTONOVICH:** THAT'S FINE.

20  
21 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT'S BEFORE  
22 US NOW. MR. ANTONOVICH?

23  
24 **SUP. ANTONOVICH:** MOVE IT.



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** SECOND. WITHOUT OBJECTION,  
2    UNANIMOUS VOTE ON ITEM 17-A. I WAS ASKED, MR. FUJIOKA, I  
3    ASSUME YOU'RE AWARE OF THIS AND THE PUBLIC HEALTH ISSUES ON  
4    THE FUNDING MATTER TO BRING IN AN EMERGENCY MOTION DEALING  
5    WITH THE BUDGET CUTS, THE STATE BUDGET CUTS AND ITS IMPACT ON  
6    THE OUTREACH, ENROLLMENT, RETENTION AND UTILIZATION PROGRAM? I  
7    WAS TOLD THAT YOUR OFFICE WAS FAMILIAR WITH IT. SO I'M GOING  
8    TO READ THIS MOTION IN. THE CALIFORNIA STATE BUDGET FOR 2006  
9    APPROPRIATED FUNDS FOR THE CALIFORNIA DEPARTMENT OF HEALTH  
10    SERVICES FOR THE PURPOSES OF INCREASING THE NUMBER OF CHILDREN  
11    ENROLLED IN MEDI-CAL AND HEALTHY FAMILIES. THE STATE ALLOCATED  
12    THIS FUNDING TO COUNTIES TO PROVIDE OUTREACH, ENROLLMENT,  
13    RETENTION AND UTILIZATION, O.E.R.U. SERVICES, FOR UNINSURED  
14    CHILDREN AND FAMILIES. FROM THE BEGINNING, THE STATE PORTRAYED  
15    THIS PROGRAM AS A THREE-YEAR EFFORT THROUGH FISCAL YEAR  
16    '08/'09. THE DEPARTMENT OF PUBLIC HEALTH WAS DESIGNATED TO  
17    TAKE THE LEAD FOR THE COUNTY. THE DEPARTMENT PREPARED THE  
18    APPLICATION TO THE STATE, ISSUED AN R.F.P. AND RECOMMENDED FOR  
19    BOARD APPROVAL SIX SOLE SOURCE AGREEMENTS AND 24 AGREEMENTS  
20    BASED ON THE R.F.P. THE 24 AGREEMENTS WERE APPROVED BY THE  
21    BOARD ON MARCH 13TH OF THIS YEAR AND ONLY APPROVED BY THE  
22    STATE TO START PROVIDING SERVICES IN APRIL OF 2007. A NEW  
23    AGREEMENT TO REPLACE ONE OF THE 24 WAS APPROVED ON AUGUST 7TH,  
24    2007. AND THEN, ON AUGUST 24TH, THE GOVERNOR ANNOUNCED HIS  
25    VETOES AS HE APPROVED THE STATE BUDGET FOR FISCAL YEAR



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1 '07/'08. THE \$34.6 MILLION STATEWIDE O.E.R.U. FUNDING FOR  
2 COUNTIES WAS ELIMINATED. THE ALLOCATION FOR LOS ANGELES COUNTY  
3 FOR FISCAL YEAR '07/'08 WAS EXPECTED TO BE \$9.8 MILLION, OF  
4 WHICH APPROXIMATELY 8 MILLION IS IN THE 30 AGREEMENTS.  
5 ALTHOUGH THE APPROVED BUDGET FOR DEPARTMENT OF PUBLIC HEALTH  
6 CONTAINS THE APPROPRIATION FOR THIS PROGRAM, THERE IS NO  
7 REVENUE TO SUPPORT IT AND THESE CONTRACTS MUST BE TERMINATED.  
8 CANCELLATION OF THESE AGREEMENTS REQUIRES 30 DAYS' NOTICE PER  
9 THE TERMS OF THE AGREEMENT. I THEREFORE MOVE, I GUESS WE'LL  
10 NEED TWO THINGS. ONE IS TO MAKE A FINDING THAT THIS ITEM CAME  
11 TO THE ATTENTION OF THE BOARD AFTER THE POSTING OF THE AGENDA,  
12 WHICH IT DID. AND, SECONDLY, I THEREFORE MOVE THAT THE BOARD  
13 OF SUPERVISORS APPROVE AND INSTRUCT THE DIRECTOR OF PUBLIC  
14 HEALTH OR HIS DESIGNEE TO TERMINATE FOR CONVENIENCE THE 30  
15 OUTREACH ENROLLMENT RETENTION UTILIZATION SERVICE AGREEMENTS  
16 EFFECTIVE SEPTEMBER 27TH, 2007. SO...

17

18 **RAYMOND G. FORTNER, JR.:** YES, MR. CHAIRMAN, YOU CAN ACT ON  
19 THAT. IT DID COME TO THE BOARD'S ATTENTION AFTER THE POSTING  
20 OF THE AGENDA AND THE BOARD WOULD MAKE A FINDING ALSO THAT  
21 THERE'S A NEED TO TAKE IMMEDIATE ACTION BASED ON THE  
22 CONTRACTUAL DOLLARS.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. IS THE PUBLIC HEALTH HERE?

25





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1 **SPEAKER:** YES.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY DON'T YOU COME ON UP? IF

4 THERE'S NO OBJECTION, WE'LL MAKE THE FINDING SO THAT WE CAN

5 DISCUSS IT AND THEN WE'LL GO FROM THERE. NO OBJECTION.

6 ANTONOVICH MOVES, I'LL SECOND-- ACTUALLY, I'LL MOVE,

7 ANTONOVICH SECONDS ON THE FINDING SO WE HAVE IT BEFORE US. YOU

8 WANT TO JUST-- THE MOTION SPEAKS FOR ITSELF BUT I'D LIKE YOU

9 TO BRING US UP TO DATE ON WHAT'S PROMPTED YOU TO ASK US TO DO

10 THIS AND HOW WE'RE GOING TO HANDLE IT GOING FORWARD.

11

12 **DR. JONATHAN FIELDING:** THE GOVERNOR LAST YEAR HAD A THREE-YEAR

13 INITIATIVE TO INCREASE OUTREACH AND ENROLLMENT AND THE STATE

14 ALLOCATED MONEY, BUT, SUBJECT TO APPROPRIATION EACH YEAR FOR

15 THIS THREE-YEAR EFFORT, IT TOOK AWHILE FOR THE STATE TO

16 APPROVE EVERY ONE OF THESE CONTRACTS. SO THEY WERE APPROVED

17 ROUGHLY IN APRIL WITH THE 30 ORGANIZATIONS AND WE HAD NO

18 KNOWLEDGE OR EXPECTATION THIS WAS GOING TO BE VETOED. SO THESE

19 ORGANIZATIONS HAVE CONTINUED WORKING IN JULY AND AUGUST AND WE

20 THEN GOT WORD THAT THIS WAS GOING TO BE CANCELED. THE

21 EXPECTATION HAD BEEN THAT THIS WOULD LEAD TO 100,000 CONTACTS

22 IN COMMUNITIES OF PEOPLE WHO WERE POTENTIALLY ELIGIBLE AND

23 WOULD LEAD TO 25,000 ADDITIONAL PEOPLE, PRIMARILY KIDS, BUT

24 ALSO PARENTS WHO WERE ELIGIBLE PRIMARILY FOR HEALTHY KIDS AND

25 MEDI-CAL IN THE COUNTY, REDUCING THE NUMBER OF UNINSURED. AT



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1 THIS POINT, HOWEVER, WE HAVE NO FUNDING FOR THIS. IT COMES TO  
2 ABOUT \$9.8 MILLION A YEAR, ABOUT 8 MILLION IN CONTRACT FEES  
3 AND 1.8 IN ADMINISTRATIVE COSTS. SO WE FEEL IT'S UNFORTUNATE  
4 BUT WE FEEL THESE HAVE TO BE TERMINATED SINCE THERE'S NO  
5 SOURCE OF FUNDING. WE ALSO WOULD URGE THE BOARD TO ALLOW US TO  
6 CONTINUE TO WORK CLOSELY WITH PROVIDERS TO TRY AND GET THIS  
7 REINSTATED.

8

9 **SUP. BURKE:** MR. CHAIRMAN?

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT GOES WITHOUT SAYING AND  
12 YOU'RE WORKING WITH THE STATE TO TRY TO AT LEAST USE SOME OF  
13 THE LEFTOVER FUNDS FROM LAST YEAR TO COVER? OR THAT'S NOT  
14 GOING TO WORK?

15

16 **DR. JONATHAN FIELDING:** THEY HAVE TOLD US WE-- I JUST WANT TO--  
17 THEY'VE TOLD US THAT WE CAN'T USE LAST YEAR'S FUNDS, JOHN, IS  
18 THAT CORRECT?

19

20 **DR. JOHN SCHUNHOFF:** THAT'S CORRECT. WE'LL ASK AGAIN.

21

22 **DR. JONATHAN FIELDING:** WE'LL ASK AGAIN.

23



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1 **DR. JOHN SCHUNHOFF:** BUT WE'VE ALREADY ASKED AND THEY SAID THAT  
2 ANY FUNDS THAT WERE NOT EXPENDED LAST YEAR COULDN'T BE ROLLED  
3 OVER.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** AND SO ARE WE GOING TO BE  
6 OBLIGATED FOR ANY OF EXPENDITURES MADE THIS FISCAL YEAR?

7

8 **RAYMOND G. FORTNER, JR.:** YES, WE WILL, FOR THE THREE MONTHS OR  
9 THE TWO MONTHS UP UNTIL NOW AND UNTIL THE CONTRACTS ARE  
10 TERMINATED.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** AND HOW ARE YOU GOING TO PAY FOR  
13 THAT?

14

15 **DR. JONATHAN FIELDING:** WE DON'T HAVE FUNDING FOR THAT. WE HAVE  
16 TO FIGURE IT OUT, WORKING WITH THE C.E.O.

17

18 **SUP. BURKE:** MR. CHAIRMAN?

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE?

21

22 **SUP. BURKE:** YOU KNOW, I REALLY THINK THAT THIS IS A SITUATION  
23 WHERE WE SHOULD CONTACT L.A. CARE. THEY CERTAINLY HAVE A  
24 HEALTHY FAMILIES PROGRAM. THEY GET ADMINISTRATIVE MONIES. AND,  
25 OF COURSE, SUPERVISOR KNABE, I KNOW YOU SERVE ON THAT BOARD



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1 AND THEY DO HAVE FUNDS AVAILABLE. THIS SEEMS TO ME THE KIND OF  
2 AN EMERGENCY THAT WE SHOULD AT LEAST CONTACT THEM TO SEE IF  
3 THEY WOULDN'T STEP FORWARD AND TRY TO ASSIST WITH THIS  
4 BECAUSE, BASICALLY, IT WILL HELP THEM ULTIMATELY, BECAUSE IF  
5 THEY-- OF COURSE, WE HAVE A HEALTHY FAMILY CONTRACT, ALSO. BUT  
6 THEY HAVE A HEALTHY FAMILY PROGRAM. TO THE EXTENT THAT WE HAVE  
7 MORE OUTREACH, IT WOULD HELP THEM IN TERMS OF-- IT'S MONEY  
8 WELL INVESTED FOR THEM. BUT I THINK THAT WE SHOULD AT LEAST  
9 HAVE SOME CONTACT WITH THEM TO TALK ABOUT THE POSSIBILITY OF  
10 SEEING IF THEY CAN'T STEP IN. WE'RE TALKING ABOUT \$8 MILLION?

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** ALMOST 10.

13

14 **DR. JONATHAN FIELDING:** \$9.8 MILLION.

15

16 **SUP. BURKE:** 9.8. AT LEAST IF THEY...

17

18 **SUP. KNABE:** ARE YOU SAYING L.A. CARE FOR THE WHOLE AMOUNT?

19

20 **SUP. BURKE:** WELL, FOR SOMETHING. TO TRY TO MAINTAIN THE  
21 PROGRAM AND SOME OF THESE CONTRACTS. AT LEAST WE SHOULD TALK  
22 TO THEM ABOUT IT, IT SEEMS.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK IT'S WORTH TALKING TO THEM  
25 ABOUT IT, AT LEAST MAYBE THE TRANSITION PERIOD BETWEEN-- IF



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1 THE STATE IS GOING TO COME BACK INTO THE PICTURE, BECAUSE THEY  
2 HAVE MORE OR LESS MADE A COMMITMENT ON THIS, NOT JUST TO US. I  
3 GUESS THIS IS AN ISSUE THAT IS UP AND DOWN THE STATE.

4

5 **DR. JONATHAN FIELDING:** THAT'S CORRECT.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THEY'RE GOING TO HAVE TO DEAL  
8 WITH IT. BUT I HAVE THE SAME RESERVATION ABOUT THEM DOING THE  
9 WHOLE THING. THAT'LL BE THEIR DECISION BUT...

10

11 **SUP. BURKE:** IT'S AN INVESTMENT FOR THEM.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S AN INVESTMENT FOR THE STATE,  
14 TOO.

15

16 **SUP. KNABE:** I KNOW, BUT ONCE YOU, ONCE YOU GET DOWN-- UNLIKE  
17 YOU, ZEV, I MEAN, ONCE YOU MAKE THAT MOVEMENT, THEN THAT SORT  
18 OF TAKES THE STATE OFF THE HOOK AND I'M NOT SURE I WANT TO DO  
19 THAT.

20

21 **SUP. BURKE:** OKAY. WELL, IF WE THINK THE STATE'S GOING TO COME  
22 BACK, I THINK THAT'S GREAT. I MEAN, OBVIOUSLY, WE WANT THE  
23 STATE TO DO IT.

24



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1   **SUP. KNABE:** BUT MAYBE WE COULD TALK TO THEM ABOUT THE FIRST  
2   FEW MONTHS.

3

4   **SUP. BURKE:** RIGHT. BECAUSE, BASICALLY, IT MEANS THEY GET MORE  
5   PEOPLE AND, IF THEY GET MORE PEOPLE, THAT'S MORE AD COST,  
6   ADMIN COST THAT THEY GET, PICK UP. OF COURSE, WE PICK IT UP,  
7   TOO. I DON'T KNOW HOW OUR HEALTHY FAMILIES PROGRAM IS DOING.

8

9   **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, THE DAY WE PICK IT UP, FIRST  
10   OF ALL, WE CAN'T SUSTAIN IT AND THEY WOULD...

11

12   **SUP. BURKE:** NO, WE CAN'T.

13

14   **SUP. YAROSLAVSKY, CHAIRMAN:** WE'VE GOT THIS, WE'VE GOT THE  
15   MENTAL HEALTH, WE'VE GOT A BUNCH OF OTHER THINGS THAT THE  
16   GOVERNOR VETOED. AND IT'S BEEN MY EXPERIENCE THAT (A) WE CAN'T  
17   AFFORD TO BACKFILL THE STATE. THEY ARE BIGGER THAN WE ARE BY  
18   MANY, BY A FACTOR OF MANY FOLD. AND THAT'S WHAT THEY HOPE  
19   WE'LL DO, IS CITIES AND COUNTIES WILL END UP, BECAUSE THEY'RE  
20   LOCAL, WILL END UP UNDER THE GUN AND TAKE THEM OFF THE HOOK.  
21   THIS IS OUTRAGEOUS. SOME OF THE VETOES THAT WERE MADE WERE  
22   ABSOLUTELY INEXPLICABLE AND OUTRAGEOUS. VETOING A PROGRAM FOR  
23   MENTAL HOMELESS WAS-- GIVEN WHAT'S BEEN GOING ON IN THE STATE  
24   AND ESPECIALLY IN THIS COUNTY IS ABSOLUTELY MINDLESS. I JUST  
25   DON'T UNDERSTAND IT. SOMEBODY DIDN'T HAVE THEIR THINKING CAP





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1 ON UP THERE. THIS IS NOT EVEN ROCKET SCIENCE. IT'S JUST  
2 POLITICAL SCIENCE 1-A, UNDERGRADUATE LOWER DIVISION. JUNIOR  
3 HIGH SCHOOL SOCIAL STUDIES. YOU JUST DON'T DO TO THESE MOST  
4 VULNERABLE PEOPLE WHAT THEY'VE DONE WITH THESE CUTS AND THESE  
5 CUTS ARE A SCINTILLA OF A FRACTION OF THEIR STATE BUDGET. AND,  
6 YET, THEY SEEM TO HAVE PICKED THE LIGHTENING ROD  
7 CONSTITUENCIES TO PUNISH FOR THEIR MESS. YOU KNOW, I THINK ONE  
8 OF OUR RESPONSIBILITIES HERE IS TO PUSH BACK. THE STATE OUGHT  
9 TO REVISIT THIS ISSUE AND REVISIT IT QUICKLY AND I DON'T HAVE  
10 ANY OBJECTION TO ASKING L.A. CARE. THEY'LL DO-- THEY HAVE  
11 STEPPED INTO THE BREACH MANY TIMES FOR US AND, IF THERE'S A  
12 TRANSITION, A BRIDGE PERIOD HERE, A LOAN, FOR EXAMPLE, THAT  
13 WOULD BE CONTINGENT ON THIS, I DON'T KNOW. BUT THE STATE  
14 CANNOT BE LEFT OFF THE HOOK ON THIS. AND SO I HATE TO BE IN  
15 THIS POSITION BUT I HATE TO BE IN THE POSITION OF BEING A  
16 PATSY FOR THE STATE, TOO. I MEAN, WHAT WENT ON UP THERE THIS  
17 SUMMER IS-- I THOUGHT WE-- WELL, NEVER MIND. MR. FUJIOKA?

18

19 **C.E.O. FUJIOKA:** I WAS JUST GOING TO ASK THUS, PART OF THIS  
20 MOTION IF-- ALTHOUGH IT'S-- I THINK, AT THIS POINT, THE  
21 DEPARTMENT DOES NEED THE AUTHORITY TO CANCEL THESE CONTRACTS  
22 BECAUSE PART OF THE MOTION TO INSTRUCT OUR OFFICE TO WORK WITH  
23 THE DEPARTMENT TO LOOK AT OTHER OPTIONS, EITHER A BRIDGE  
24 OPTION OR OTHER OPTIONS, INCLUDING APPROACHING L.A. CARE. BUT  
25 NOT ONLY FOR THIS. IT IS OUR INTENT TO LOOK AT THE ENTIRE



**The Meeting Transcript of  
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1    ISSUE, THE ENTIRE BUDGET AS IT RELATES TO WHAT THE STATE HAS  
2    DONE THROUGH THEIR ACTIONS.

3

4    **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I WOULDN'T BE IN SUPPORT OF  
5    YOU LOOKING FOR OTHER OPTIONS THAT INVOLVE DIPPING INTO THE  
6    COUNTY'S RESERVES TO BACKFILL THE STATE.

7

8    **C.E.O. FUJIOKA:** OH, NO, NO, NOT THAT JUST-- THE L.A. CARE IS  
9    AN OPTION BUT WE ARE LOOKING AT WHAT THE STATE DID.

10

11    **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, LET'S MAKE L.A. CARE A  
12    SPECIFIC OPTION HERE. THAT'S WHAT MS. BURKE HAS SUGGESTED AND  
13    I THINK WE OUGHT TO LIMIT IT TO L.A. CARE OR ANY OTHER AGENCY  
14    OUT THERE, FOUNDATION, OUTSIDE OF COUNTY GOVERNMENT THAT MIGHT  
15    BE IN A POSITION TO HELP BUT NOT THE COUNTY GENERAL FUND OR  
16    RESERVE.

17

18    **C.E.O. FUJIOKA:** AND NEITHER THE SUPPLEMENTAL, THOUGH, ARE A  
19    SEPARATE REPORT, WE'RE GOING TO HAVE TO LOOK AT SOME OPTION  
20    BECAUSE THEY'VE ALREADY INCURRED SOME COSTS AND...

21

22    **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND. AS FAR AS THE COSTS  
23    THEY'VE INCURRED, WE'RE GOING TO HAVE TO DO WHAT WE HAVE TO  
24    DO. BUT ONE OF THE THINGS WE COULD DO ABOUT THE COSTS THAT



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1    THEY HAVE ALREADY INCURRED UP UNTIL THIS MOMENT IS THE L.A.

2    CARE COULD BE PART OF THAT.

3

4    **C.E.O. FUJIOKA:** OKAY.

5

6    **SUP. YAROSLAVSKY, CHAIRMAN:** THAT MAY COVER THE PART FOR WHICH  
7    WE ARE ALREADY OBLIGATED BUT NOT BEYOND. I MEAN, TOMORROW, IF  
8    WE ACT ON THIS TODAY, ARE WE OBLIGATED FOR...

9

10   **DR. JONATHAN FIELDING:** 30 DAYS.

11

12   **SUP. YAROSLAVSKY, CHAIRMAN:** FOR THE NEXT 30 DAYS.

13

14   **DR. JONATHAN FIELDING:** CORRECT.

15

16   **SUP. YAROSLAVSKY, CHAIRMAN:** AND THEN WE'RE NO LONGER  
17   OBLIGATED.

18

19   **RAYMOND G. FORTNER, JR.:** THAT'S CORRECT.

20

21   **SUP. YAROSLAVSKY, CHAIRMAN:** SO THAT WOULD BE THE WINDOW, BILL,  
22   THAT I WOULD LOOK AT.

23

24   **C.E.O. FUJIOKA:** YES.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. IS THERE ANY OBJECTION  
2   TO THAT? WE'LL CALL THAT AN AMENDMENT BY MS. BURKE TO ASK THE  
3   L.A. CARE OR ANY OTHER FOUNDATIONS.

4

5   **SUP. KNABE:** YEAH, AND I'LL FOLLOW UP. I JUST SENT HOWARD AN  
6   EMAIL AND I WILL FAX YOUR MOTION TO HIM.

7

8   **SUP. BURKE:** OKAY, GREAT.

9

10   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. OR ANY OTHER FOUNDATION  
11   OUTSIDE OF COUNTY GOVERNMENT TO HELP BRIDGE THE GAP BETWEEN  
12   NOW AND THE PERIOD 30 DAYS FROM NOW DURING WHICH THE COUNTY  
13   MAY HAVE AN OBLIGATION, TO COVER US FOR THAT PERIOD OF TIME.  
14   AND, IN THE MEANTIME, CONSIDER YOURSELF ALSO INSTRUCTED TO  
15   CONTINUE TO WORK WITH THE STATE TO TRY TO REINSTATE THE  
16   PROGRAM. ALL RIGHT, WITHOUT OBJECTION, I'LL MOVE IT.  
17   SUPERVISOR BURKE SECONDS, UNANIMOUS VOTE. THANK YOU. THAT'S, I  
18   THINK, ALL I HAD. SO MR. KNABE? OH, HANG ON. I MAY HAVE-- NO,  
19   I DO NOT HAVE ANY ADJOURNING MOTIONS. MR. KNABE?

20

21   **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, I HAVE SEVERAL  
22   ADJOURNMENTS. FIRST OF ALL THAT WE ADJOURN IN MEMORY OF JANET  
23   ADDO, WHO SUFFERED AN ANEURYSM AND SUBSEQUENTLY PASSED AWAY ON  
24   AUGUST 22ND. SHE WAS A MEMBER OF THE COUNTY ARTS FOR ALL  
25   EXECUTIVE COMMITTEE. SHE LED OUR COUNTY OFFICE OF EDUCATION'S



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1 EFFORTS TO DEVELOP AN ARTS EDUCATION POLICY AND SHE WAS  
2 L.A.C.O.E.'S FIRST ARTS COORDINATOR. IN ADDITION, JANET WAS A  
3 PRINCIPAL IN THE DIVISION OF JUVENILE COURT AND COMMUNITY  
4 SCHOOLS EDUCATIONAL PROGRAMS. SHE CAME TO L.A.C.O.E. IN 1995  
5 AND RETIRED IN 2004. PRIOR TO HER CAREER AT L.A.C.O.E., SHE  
6 WAS A MUSIC TEACHER AT COMPTON UNIFIED SCHOOL DISTRICT. MOST  
7 RECENTLY, JANET WAS WORKING ON THE GHANAIAN HIGHLIFE MUSIC  
8 FESTIVAL WITH INTERNATIONALLY FAMOUS GHANAIAN HIGHLIFE-JAZZ  
9 FUSIONS ARTISTS. THAT'S SCHEDULED FOR OCTOBER 13TH AT THE FORD  
10 AMPHITHEATRE. THERE ARE PLANS FOR THE MINISTER OF CULTURE AND  
11 CHIEFTAINCY AND THE MINISTER OF TOURISM, BOTH FROM GHANA, TO  
12 ATTEND. IN ADDITION, THE GHANA AMBASSADOR IS ALSO EXPECTED TO  
13 ADDEND. SHE WAS A LONG-TIME RESIDENT OF THE FOURTH DISTRICT.  
14 SHE WILL BE MISSED BY ALL OF US. THIS IS VERY, VERY SUDDEN.  
15 ALSO THAT WE ADJOURN IN MEMORY OF MARY BRADLEY, WHO PASSED  
16 AWAY ON AUGUST 25TH. SHE WAS A LONG-TIME RESIDENT OF LONG  
17 BEACH. MARY ANN HER HUSBAND, LOLLAND, HUSBAND OF 48 YEARS,  
18 RETIRED A FEW YEARS AGO AFTER WORKING FOR THE LONG BEACH  
19 HEALTH DEPARTMENT. SHE IS SURVIVED BY HER HUSBAND, LOLLAND,  
20 CHILDREN MARY, CHERYL, MARLENE, LEAH AND MARLIN, EIGHT  
21 GRANDCHILDREN AND EIGHT GREAT-GRANDCHILDREN. MARY WAS JUST A  
22 LONG TIME PERSONAL FRIEND AND WE WILL MISS HER. ALSO THAT WE  
23 ADJOURN IN MEMORY OF DR. HENRY GONG. DR. GONG WAS A PROMINENT  
24 PULMONARY PHYSICIAN AND A MEMBER OF THE CALIFORNIA AIR  
25 RESOURCES BOARD. HE PASSED AWAY SUDDENLY OF HEART FAILURE AT



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1 THE AGE OF 60. HE SERVED AS CHAIRMAN OF THE DEPARTMENT OF  
2 MEDICINE, MEDICAL DIRECTOR OF THE RESPIRATORY CARE SERVICES  
3 AND AS CHIEF OF ENVIRONMENTAL HEALTH SERVICES AT OUR RANCHO  
4 LOS AMIGOS NATIONAL REHABILITATION CENTER. HE WAS A RENOWNED  
5 PHYSICIAN, RESEARCHER AND PROFESSOR AND WILL BE MISSED  
6 TREMENDOUSLY BY THE SCIENTIFIC COMMUNITY. DR. GONG IS SURVIVED  
7 BY HIS WIFE, JAN, HIS CHILDREN, GREG AND JAIMEE AND A  
8 GRANDDAUGHTER. WE SEND OUR CONDOLENCES TO THE FAMILY AND  
9 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF CARL LEWIS HOSTRUP  
10 WHO WAS BORN IN MICHIGAN, PASSED AWAY IN SANTA MONICA AT THE  
11 AGE OF 83. HE SERVED HIS COUNTRY IN WORLD WAR II, ATTENDED  
12 U.C.L.A., WHERE HE EARNED A DEGREE IN MECHANICAL ENGINEERING.  
13 IN 1984, HE RETIRED FROM THE L.A. UNIFIED SCHOOL DISTRICT AS  
14 DIRECTOR OF THE CONSTRUCTION BRANCH. HE WAS A VOLUNTEER WITH  
15 THE WEST SIDE Y.M.C.A., U.C.L.A. AND WESTWOOD UNITED METHODIST  
16 CHURCH. SURVIVED BY HIS WIFE OF 57 YEARS, BETTY. THREE  
17 CHILDREN, CHRISTIAN, DIANE AND ALAN AND HIS SISTER, MILLICENT,  
18 AND FIVE GRANDCHILDREN. HE WILL BE MISSED BY FAMILY AND  
19 FRIENDS. THOSE ARE MY ADJOURNMENTS.

20  
21 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.

22  
23 **SUP. KNABE:** I DON'T BELIEVE I HELD ANYTHING.

24  
25 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SUPERVISOR ANTONOVICH?





The Meeting Transcript of  
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1

**SUP. ANTONOVICH:** I'D LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF NGUN SI, WHO PASSED AWAY AT THE AGE OF 82. HE LEAVES HIS WIFE AND DAUGHTER, SUSAN WU AND GRANDDAUGHTER, STEPHANIE, FROM TEMPLE CITY. MARCELLA BOSKOVICH, WHO IS SURVIVED BY HER HUSBAND, JOHN, OF 53 YEARS WHO PASSED AWAY THIS WEEK. DOROTHY LAUNDER, WHO PASSED AWAY FROM WHITTIER. NANCY BILITCH WAS A SCHOOL PSYCHOLOGIST WITH L.A. COUNTY DEPARTMENT OF EDUCATION. RETIRED IN 2005. HER DEGREE WAS FROM NORTHWESTERN UNIVERSITY AND HER MASTERS IN PSYCHOLOGY FROM CALIFORNIA STATE UNIVERSITY AT LOS ANGELES. PHILIP BADGLEY, WHO WAS A RETIRED LOCKHEED AIRCRAFT INSPECTOR, WHERE HE LATER WORKED AT DIGITRAN IN PASADENA. HE WAS A FORMER SCOUT MASTER OF GLENDALE BOY SCOUT TROOP 7 AND SCOUTING DISTRICT COMMISSIONER FOR THE VERDUGO HILLS BOY SCOUT COUNCIL AND AN ACTIVE MEMBER OF THE GLENDALE CHAPTER OF THE A.A.R.P. JOSEPH RAUCKHORST WAS A CONSTRUCTION SUPERVISOR WITH THE LOS ANGELES COUNTY FLOOD CONTROL. HE RETIRED IN 1978. HE WAS ALSO A VETERAN OF WORLD WAR II AND THE KOREAN CONFLICT, REMAINED AN ACTIVE MEMBER OF THE ARMY RESERVE, WHERE HE RETIRED AFTER 30 YEARS AS A MAJOR. AND JUDGE ANDREW WEISZ, A RETIRED JUDGE WHO PASSED AWAY THIS PAST WEEK. I HAD A MOTION TO DECLARE SEPTEMBER NATIONAL PREPAREDNESS WEEK, WHICH WE'LL INTRODUCE. THAT'S IT.

24



**The Meeting Transcript of  
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1   **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. ARE YOU HOLDING  
2   ANY ITEMS? DO YOU HAVE A MOTION? NO? SUPERVISOR BURKE?

3

4   **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
5   MEMORY OF LYDIA BESSON FABRE, A LONG- TIME SECOND DISTRICT  
6   RESIDENT WHO PASSED AWAY ON AUGUST 23RD. SHE LEAVES TO CHERISH  
7   HER MEMORY HER DAUGHTERS, SOLANGE EDWARDS AND RAYMONDE BESSON,  
8   GRANDCHILDREN, ANAEL AND DELOY EDWARDS, JR. AND JOANNE VALERIE  
9   TAYLOR, A VOLUNTEER EXTRAORDINARY WHO LOVED TO TRAVEL WHEN SHE  
10   WAS NOT VOLUNTEERING HER TIME TO IMPORTANT SOCIAL, EDUCATIONAL  
11   AND HEALTH-RELATED CAUSES. SHE PASSED AWAY ON AUGUST 9TH. SHE  
12   LEAVES TO CHERISH HER MEMORY HER SON, SCOTT RICHARDSON, AND  
13   DAUGHTER, NICOLE YANCY. AND BEATRICE SANTIAGO, U.C. RIVERSIDE  
14   SENIOR AND SECOND DISTRICT RESIDENT KILLED BY GUN FIRE WHILE  
15   ATTENDING A BIRTHDAY PARTY IN SOUTH LOS ANGELES. SHE WAS  
16   DANCING IN THE BACKYARD WHEN GUNFIRE HE ERUPTED. HER BROTHER,  
17   ROBERT SANTIAGO, WAS ALSO KILLED. SHE LEAVES TO CHERISH HER  
18   MEMORY HER PARENTS AND THREE SIBLINGS. HER BROTHER, WHO WAS  
19   ALSO KILLED BY GUNSHOT WHILE AT THAT BIRTHDAY PARTY, AND HE  
20   LEAVES TO CHERISH HIS MEMORY PARENTS AND THREE SIBLINGS.  
21   THAT'S ROBERTO SANTIAGO. AND STEPHEN GEORGE SARAFOLEAN, LONG-  
22   TIME HAWTHORNE RESIDENT WHO PASSED AWAY ON AUGUST 5TH ON THE  
23   WAY TO HIS 38TH CRUISE. HE WAS AN ACTIVE KIWANIS MEMBER AND,  
24   IN HIS RETIREMENT, ENJOYED CRUISING WITH HIS FAMILY AND LIVING  
25   PART-TIME IN PALM DESSERT. HE LEAVES TO CHERISH HIS MEMORY HIS



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1 WIFE OF 58 YEARS, BEVERLY AND CHILDREN STEVE, NANCY AND  
2 CYNTHIA. AND DR. ARTHUR JOHNSON, WHO PASSED AWAY AUGUST 26TH.  
3 HE WAS THE FIRST BLACK CHIEF OF STAFF AT CEDARS SINAI  
4 HOSPITAL. HE JOINED THE CEDARS SINAI STAFF IN 1976 AND, OVER  
5 THE YEARS, BECAME THE FIRST PHYSICIAN IN THE HOSPITAL'S  
6 HISTORY TO HOLD ALL ELECTED OFFICES OF MEDICAL STAFF. HE  
7 LEAVES TO CHERISH HIS MEMORY, HIS WIFE, DRINA, DAUGHTERS,  
8 ANITA, AND ANGELA AND SON, ARTHUR. AND, OF COURSE, HE ALSO WAS  
9 VERY WELL KNOWN FOR THE L.A. FREE CLINIC WHERE HE WAS ONE OF  
10 THE ORGANIZERS AND DIRECTOR FROM 1998 AND CHAIRMAN OF A  
11 COMMITTEE TO CREATE A HOLLYWOOD FREE CLINIC. SO HE WILL BE  
12 SORELY MISSED.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL SECOND THAT. UNANIMOUS VOTE.

15

16 **SUP. BURKE:** I'LL CALL UP ITEM 17-D.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** 17-D.

19

20 **SUP. BURKE:** D. CARLOS? THAT'S A REPORT.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** CARLOS? GOOD MORNING.

23

24 **CARLOS JACKSON:** GOOD MORNING. SUPERVISOR BURKE?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** COULD YOU JUST BRING US UP-TO-DATE ON THE STATUS?

2    WE DID GET THE PLAN FILE, THOUGH, DIDN'T WE?

3

4    **CARLOS JACKSON:** YES, SUPERVISOR. AFTER LAST TUESDAY'S BOARD

5    MEETING, THE DOCUMENT WAS EXECUTED AND DELIVERED TO H.U.D.

6    THEY ACKNOWLEDGED RECEIPT OF THE CORRECTIVE ACTION PLAN.

7    SECONDLY, YOU KNOW, YOU ASKED-- THE BOARD ASKED ME, ALONG WITH

8    THE C.E.O. AND COUNTY COUNSEL, TO GET CLARITY ON THE ROLE OF

9    THE ADVISER. A CONFERENCE CALL WAS HELD LAST THURSDAY. WE WERE

10   NOT ABLE TO GET ANY FURTHER CLARITY ON THE ROLE OF THE

11   ADVISER; HOWEVER, IN MY MEMORANDUM TO THE BOARD YESTERDAY, I

12   RECOMMENDED THAT WE PROCEED WITH ACCEPTING YOUR OFFER OF

13   ASSISTANCE. THE ONE POINT OF CLARITY IS THAT, IN THAT

14   TELEPHONE CONVERSATION, THEY GAVE US THE OPTION TO ACCEPT THE

15   ASSISTANCE OR NOT. I'M RECOMMENDING THAT WE MOVE FORWARD WITH

16   THEIR OFFER.

17

18   **SUP. BURKE:** AND I CERTAINLY WOULD ENCOURAGE US TO MOVE FORWARD

19   WITH AN ACCEPTANCE OF OFFER. YOU KNOW, WHEN SOMEONE OFFERS TO

20   HELP YOU WHEN YOU'RE BEING THREATENED WITH WORSE CATEGORIES IN

21   TERMS OF TROUBLED AGENCY, YOU CERTAINLY NEED TO COOPERATE AND

22   I THINK IT'S VERY IMPORTANT FOR US TO NOT ONLY ACCEPT THE

23   ADVISER, WORK WITH THE ADVISER AND WORK WITH THEM AND LET THEM

24   KNOW THAT WE'RE WORKING WITH THEM AND IT'S NOT AN ANTAGONISTIC

25   RELATIONSHIP. THE LAST THING WE NEED IS AN ANTAGONISTIC



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1 RELATIONSHIP WITH H.U.D. OR ANYONE THAT THEY DESIGNATE. I FEEL  
2 VERY STRONGLY. AND I HAVE A FRIEND WHO USED TO BE REGIONAL  
3 DIRECTOR OF H.U.D. AND I KNOW THAT, DURING THE TIME THAT SHE  
4 WAS REGIONAL DIRECTOR, EVEN LATER WHEN SHE WORKED WITH  
5 TROUBLED AGENCIES AND SHE WORKED IN THIS ROLE, IT WAS ALWAYS A  
6 VERY AFFIRMATIVE ROLE. IT WASN'T A MATTER OF-- OF COURSE, IF  
7 THEY WANT TO TAKE OVER THE AGENCY, THEY TAKE OVER THE AGENCY.  
8 IT'S NOT A MATTER OF IT'S A SECRET. THEY JUST GO IN AND SAY  
9 WE'RE TAKING IT OVER. WE'RE GOING TO OPERATE THE AGENCY AND I  
10 KNOW THEY'VE DONE THAT. I KNOW I'VE WATCHED SAN FRANCISCO. I  
11 WATCHED HER PLACES WHERE THEY HAVE TAKEN OVER THE AGENCIES BUT  
12 IT WAS USUALLY BECAUSE OF SOME KIND OF FRAUD. IN OUR CASE,  
13 IT'S NOT FRAUD. IT'S NOT SOMETHING THAT HAS BEEN VIOLATIONS OF  
14 LAW. IT'S BEEN A MATTER THAT WE HAVE NOT NECESSARILY MET SOME  
15 OF THE TIMETABLES AND SOME OF THE REQUIREMENTS IN TERMS OF  
16 VARIOUS THINGS, IN TERMS OF PARTICIPATION. SO WE DON'T NEED TO  
17 PUSH THEM INTO PLACING US IN A TROUBLED SITUATION. WE DON'T  
18 NEED TO PUSH THEM ANY FURTHER. I THINK THAT WE NEED TO WORK  
19 WITH THEM, TO SIT DOWN WITH THAT ADVISER AND LET HIM KNOW THAT  
20 WE ARE WELCOMING HIM, WE'LL WORK WITH HIM. AND CERTAINLY I  
21 BELIEVE, IF WE DO THAT, WE CAN MOVE FORWARD AND GET OUT OF  
22 THIS WHOLE PREDICAMENT. AND, CARLOS, I'M SURE YOU'LL DO THAT.

23

24 **SUP. KNABE:** MR. CHAIRMAN?

25



**The Meeting Transcript of  
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1   **SUP. BURKE:** AND I CERTAINLY, I MOVE THAT WE ACCEPT THE FACT  
2   THAT WE-- RECOMMEND THAT WE ACCEPT THE RECOMMENDATION OF MR.  
3   JACKSON.

4

5   **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH, THEN MR. KNABE.

6

7   **SUP. ANTONOVICH:** CARLOS, ARE YOU PLANNING TO MEET, THEN,  
8   REGULARLY WITH THE H.U.D. STAFF TO GO OVER THIS IMPLEMENTATION  
9   OF THE CORRECTIVE ACTION PLAN?

10

11   **CARLOS JACKSON:** YES, WE ARE.

12

13   **SUP. ANTONOVICH:** AND, ON A GOING FORWARD BASIS, WILL THERE BE  
14   WRITTEN CORRESPONDENCE BETWEEN THE HOUSING AUTHORITY AND  
15   H.U.D. CONCERNING THE CORRECTIVE ACTION PLAN?

16

17   **CARLOS JACKSON:** I'M ASSUMING, SUPERVISOR, AFTER WE MEET WITH  
18   THE LOCAL OFFICE, THAT SOME NOTIFICATION SYSTEM WOULD BE  
19   ESTABLISHED, BASED ON THEIR REQUIREMENTS AND I WILL NOTIFY THE  
20   BOARD OF THAT...

21

22   **SUP. ANTONOVICH:** SO WE WILL GET-- THE BOARD MEMBERS WILL  
23   RECEIVE COPIES OF ALL OF THIS CORRESPONDENCE? ONGOING  
24   CORRESPONDENCE?

25





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1     **CARLOS JACKSON:** YES.

2

3     **SUP. ANTONOVICH:** AND HOW LONG BEFORE YOU REQUEST THAT H.U.D.  
4     CONDUCTS ITS CONFIRMATORY REVIEW TO CONSIDER REMOVING THE  
5     TROUBLED STATUS FROM THE HOUSING AUTHORITY?

6

7     **CARLOS JACKSON:** IN OUR CORRECTION OF ACTION PLAN, WE IDENTIFY  
8     CERTAIN MILESTONES WHERE WE WOULD ASK THEM TO COME IN AND  
9     CONFIRM THE ACTIVITIES THAT HAVE BEEN COMPLETED. BASED ON THE  
10    SCHEDULE THAT WE HAVE DEVELOPED, THERE IS ABOUT THREE MAJOR  
11    MILESTONES. ON EACH OCCASION, I WOULD ASK-- SUBMIT OUR  
12    DOCUMENTS TO DEMONSTRATE THAT WE HAVE COMPLETED THE TASK AS  
13    IDENTIFIED IN THE CORRECTIVE ACTION PLAN AND THEN WAIT FOR  
14    THEM TO COME IN AND CONFIRM OUR PROGRESS ON THOSE ITEMS.

15

16    **SUP. ANTONOVICH:** HOW LONG IS THAT PROCESS?

17

18    **CARLOS JACKSON:** WE'RE ESTIMATING THAT IT WILL TAKE US THROUGH  
19    THE MIDDLE OF OCTOBER.

20

21    **SUP. ANTONOVICH:** OCTOBER?

22

23    **CARLOS JACKSON:** YES.

24



**The Meeting Transcript of  
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1   **SUP. ANTONOVICH:** AND WILL YOU CONTINUE, THEN, TO PROVIDE THE  
2   WEEKLY UPDATES TO THE BODY, TO THE BOARD, CONCERNING THIS  
3   PROGRESS?

4

5   **CARLOS JACKSON:** I WAS ASKED BY THE BOARD TO PROVIDE A MONTHLY  
6   REPORT ON OUR PROGRESS AND THAT WAS MY INTENT.

7

8   **SUP. ANTONOVICH:** OKAY. WELL, WE'RE ALREADY INTO SEPTEMBER AT  
9   THE END OF THE WEEK SO-- AND YOU'RE EXPECTING THIS TO BE IN  
10   OCTOBER.

11

12   **CARLOS JACKSON:** I'M NOT-- WELL, MY LAST REPORT TO THE BOARD  
13   WAS LAST WEEK. AND SO WE WERE SCHEDULED-- WE HAD BEEN  
14   SCHEDULED TO SUBMIT A REPORT ON THE 17TH OF EACH MONTH. OUR  
15   NEXT-- OUR MAJOR SUBMITTAL TO H.U.D. WILL BE SEPTEMBER 15TH IN  
16   TERMS OF WHAT WE HAVE DONE IN OUR CORRECTIVE ACTION PLAN FROM  
17   NOVEMBER OF LAST YEAR THROUGH JUNE 30TH SO THEY CAN SEE THE  
18   PROGRESS THAT WE HAVE MADE. AND THEN I WILL SHARE THAT OR  
19   PROVIDE A COPY TO THE BOARD ON THOSE MATERIALS SUBMITTED.

20

21   **SUP. ANTONOVICH:** HOW LONG ARE YOU ALLOWED TO REMAIN ON THE  
22   TROUBLED LIST?

23

24   **CARLOS JACKSON:** WELL, IT'S NOT A MATTER OF-- IT'S A MATTER HOW  
25   MUCH TIME WE HAVE TO GET OURSELVES OUT. OUR INTENT IS TO



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1 REMOVE OURSELVES FOR THE NEXT ASSESSMENT PERIOD, WHICH, ONCE  
2 WE COMPLETE ALL OF OUR CORRECTIVE ACTION PLAN ACTIVITIES BY  
3 OCTOBER, THAT WE WILL SUBMIT, IN WORKING WITH THE ADVISER, TO  
4 GET THE CLEARANCE OF OUR TROUBLED STATUS AND GET DESIGNATED AT  
5 LEAST STANDARD OR HIGHER ON THAT.

6

7 **SUP. ANTONOVICH:** AND WHAT ARE THE FINANCIAL PENALTIES FOR  
8 REMAINING ON THE TROUBLED STATUS LIST?

9

10 **CARLOS JACKSON:** WELL, IT'S NOT A MATTER OF, YOU KNOW, THERE'S  
11 PUNITIVE ACTION ON THE FINANCIAL SIDE. IT'S A MATTER OF THE  
12 PROGRESS THAT WE HAVE MADE AND THEN THE-- IF, FOR AN EXAMPLE,  
13 IF WE'RE NOT ABLE TO INCREASE OUR LEASE UP, WE MAY, THEN,  
14 SUBSEQUENTLY LOSE SOME OF THE VOUCHERS OR AT LEAST THE  
15 FINANCIAL RESOURCES TO MAINTAIN OUR CURRENT STANDARD OF 20,500  
16 VOUCHERS.

17

18 **SUP. ANTONOVICH:** SO HOW MUCH MONEY ARE WE TALKING ABOUT YOU  
19 HAVE POTENTIALLY TO LOSE?

20

21 **CARLOS JACKSON:** AT THIS POINT, I COULDN'T GIVE YOU AN ESTIMATE  
22 ON THAT BECAUSE I DON'T FORESEE AN ISSUE OF THAT MATTER. THE  
23 ONLY WAY...

24



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1   **SUP. ANTONOVICH:** BUT YOU DIDN'T FORESEE THAT WE'D BE ON THE  
2   TROUBLED STATUS LIST, EITHER.

3

4   **CARLOS JACKSON:** WELL, RIGHT, I DID NOT. BUT I COULD NOT GIVE  
5   YOU AN ANSWER RIGHT NOW TO ADDRESS YOUR QUESTION...

6

7   **SUP. ANTONOVICH:** SO WE'RE TALKING ABOUT HUNDREDS OF THOUSANDS  
8   OF DOLLARS OR MILLIONS OF DOLLARS?

9

10   **CARLOS JACKSON:** I COULDN'T COMMENT ON THAT, SUPERVISOR,  
11   BECAUSE I-- OUR DISCUSSIONS WITH H.U.D. HAS NOT BEEN AT THAT  
12   LEVEL BECAUSE THE CORRECTIVE ACTION PLAN HAS QUITE A FEW  
13   ADMINISTRATIVE MATTERS IN THERE THAT ARE NOT RELATED TO  
14   FINANCIAL MATTER. THE ONLY ONE THAT I FORESEE-- THERE'S TWO  
15   MATTERS, AS A MATTER OF FACT. ONE IS THE LEASE UP. IF WE'RE  
16   NOT ABLE TO PERFORM, THEY COULD REDISTRIBUTE THOSE VOUCHERS TO  
17   OTHER AGENCIES. THE SECOND ONE IS STILL THE OUTSTANDING OFFICE  
18   OF INSPECTOR GENERAL'S REPORT THAT I'M WAITING FOR THEIR  
19   RELEASE THAT DEALT WITH THE FILES THAT WERE CONDUCTED--  
20   REEXAMINATION CONDUCTED THREE YEARS AGO AND POTENTIALLY THERE  
21   COULD BE A FINDING ON THERE BUT THAT I DON'T HAVE ANY  
22   INFORMATION ON. THOSE ARE THE TWO AREAS THAT I PERCEIVE WHERE  
23   WE WOULD HAVE SOME KIND OF A FINANCIAL NEGATIVE IMPACT ON US.  
24



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1    **SUP. ANTONOVICH:** AND THEN THOSE PROGRAMS WOULD NOT BE  
2    SUPPLANTED BY GENERAL FUNDS. THEY WOULD HAVE TO ELIMINATE  
3    THOSE PROGRAMS.

4

5    **CARLOS JACKSON:** WELL, WHAT WOULD BE ELIMINATED POTENTIALLY ARE  
6    THAT WE WOULD HAVE LESS SECTION 8 VOUCHERS AVAILABLE TO  
7    DISTRIBUTE.

8

9    **SUP. ANTONOVICH:** AND THEN YOU'D HAVE TO HAVE LESS EMPLOYEES  
10   BECAUSE YOU WILL HAVE LESS PEOPLE ADMINISTERING THE PROGRAM.

11

12   **CARLOS JACKSON:** THAT'S CORRECT.

13

14   **SUP. ANTONOVICH:** DO YOU HAVE AN ESTIMATE HOW MANY EMPLOYEES  
15   YOU'LL HAVE TO LET GO?

16

17   **CARLOS JACKSON:** AT THIS POINT I'M NOT ABLE TO BECAUSE WE HAVE  
18   NOT BEEN IN CONVERSATION WITH H.U.D. IN TERMS OF FINANCIAL...

19

20   **SUP. ANTONOVICH:** NO, BUT, INTERNALLY, DON'T YOU HAVE KIND OF A  
21   UNDERSTANDING OF THE COST IN PERSONNEL TO OPERATE THESE  
22   PROGRAMS? THE BUDGET FOR THESE PROGRAMS AND THE NUMBER OF  
23   PEOPLE BEING SERVED, WHAT THAT COST IS? I MEAN, WE KNOW, WITH  
24   KING DREW, THERE WAS A \$200 MILLION LOSS WITH THE LACK OF



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1 FEDERAL/STATE SUPPORT. DO YOU HAVE A SIMILAR UNDERSTANDING  
2 WHAT YOUR LOSS WOULD BE?

3

4 **CARLOS JACKSON:** THE DRIVING FORCE IS PREDICATED ON OUR ABILITY  
5 TO UTILIZE SECTION 8 VOUCHERS. BASED ON OUR TIMELINE, BASED ON  
6 WHAT WE SEE AS PRODUCTION GOALS, IF WE MEET ONE STANDARD,  
7 WHICH IS THE 95 PERCENT LEASE-UP, WE SHOULD NOT HAVE ANY  
8 NEGATIVE REPERCUSSION BECAUSE WE DIDN'T USE THE REMAINING 5  
9 PERCENT. NOW, THE REPERCUSSION IS ON THE ONE THAT'S STILL THE  
10 OUTSTANDING OFFICE OF INSPECTOR GENERAL REPORT. IF THEY ASK  
11 FOR CERTAIN DOLLARS BACK, THEN THAT WOULD HAVE THE RIPPLE  
12 EFFECT, AS YOU DESCRIBED, THAT I WOULD HAVE TO LOOK AT WITH  
13 THE REDUCTION-- WITH THE REPAYMENT FROM OUR RESERVE, ET  
14 CETERA, HOW THAT IMPACTS OUR STAFFING LEVEL. BUT IT'S SOMEWHAT  
15 PREMATURE AT THIS POINT TO SPECULATE BECAUSE I DON'T HAVE  
16 ENOUGH DATA TO SAY IT'S \$500,000, IT'S A MILLION DOLLARS.

17

18 **SUP. ANTONOVICH:** DO YOU HAVE THE DATA AS OF TODAY AS TO THOSE  
19 HOUSING VOUCHERS THAT MAY BE IN QUESTION, WERE APPROVED BY THE  
20 COUNTY OR APPROVED BY ANOTHER MUNICIPALITY?

21

22 **CARLOS JACKSON:** I HAVE A BRIEF REPORT-- NO, I DON'T HAVE A  
23 BRIEF REPORT WRITTEN BUT A CONVERSATION I HAD WITH THE  
24 INSPECTOR GENERAL'S AUDITOR. BUT, IN TERMS OF WHAT THEIR





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1 FINDINGS WOULD BE, NO, I DON'T. HOW THEY WOULD CALCULATE THE  
2 MATTER OF FINANCIAL IMPACT, I DO NOT HAVE THAT.

3

4 **SUP. ANTONOVICH:** BUT WE'LL BE GETTING THAT INFORMATION?

5

6 **CARLOS JACKSON:** YES. WHEN WE ISSUE A DRAFT REPORT THAT I WOULD  
7 HAVE A CHANCE TO LOOK AT.

8

9 **SUP. ANTONOVICH:** THANK YOU.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE?

12

13 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN. CARLOS, I MEAN,  
14 OBVIOUSLY, I STRONGLY SUPPORT SUPERVISOR BURKE'S MOTION HERE  
15 TO MOVE FORWARD WITH THIS. I MEAN, WE DEFINITELY NEED THEIR  
16 HELP. AND I APPRECIATE YOUR CHANGE OF HEART BECAUSE I THINK  
17 PART OF THE CLARIFICATION ISSUE WAS THAT YOU DIDN'T WANT TO  
18 ACCEPT THE ADVISER, IS THAT NOT CORRECT? I MEAN, NOW, YOU'RE  
19 RECOMMENDING YOU DO BUT THIS HAS BEEN PART OF THE FIGHT ALL  
20 ALONG AND IF YOU NEED TO REPORT BACK TO US MORE THAN MONTHLY,  
21 I MEAN, THIS IS SERIOUS. WHEN YOU SAY THAT WE DON'T HAVE OUR  
22 ARMS AROUND WHATEVER INFORMATION WE NEED, THE POTENTIAL HERE,  
23 I MEAN, ALL OF OUR OFFICES ARE IMPACTED AND, YOU KNOW,  
24 CONSTANTLY GET INFORMATION REQUESTS ABOUT SECTION 8. THIS IS  
25 CRITICALLY IMPORTANT AND I THINK THE POTENTIAL LOSS HERE COULD



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1 BE VERY SIGNIFICANT. AND I THINK THAT, WHILE YOU HAVE NOW  
2 EXPRESSED A WILLINGNESS TO WORK WITH THE ADVISER, THAT'S  
3 IMPORTANT. AND IF YOU NEED TO REPORT TO US BACK MORE THAN  
4 MONTHLY, I THINK YOU SHOULD DO THAT. BUT I THINK, AT THE END  
5 OF THE DAY, WE NEED TO UNDERSTAND THAT WE NEED THEIR HELP FOR  
6 THIS PARTICULAR POINT. WE DO NOT, AS A BOARD, I SPEAK FOR  
7 MYSELF BUT I'M SURE I'M SPEAKING FOR EVERYONE, NOT WANT TO  
8 JEOPARDIZE THIS PROGRAM. THIS IS A HUGE PROGRAM FOR THIS  
9 COUNTY. AND I DON'T THINK THAT-- AND IT'S OBVIOUS BY YOUR MEMO  
10 NOW THAT YOU FINALLY GET IT IN THE SENSE THAT THIS IS SERIOUS  
11 AND WE NEED TO, YOU KNOW, ABIDE BY WHAT THEY NEED US TO DO AND  
12 WE DON'T WANT TO JEOPARDIZE THIS PROGRAM.

13

14 **CARLOS JACKSON:** SUPERVISOR, THE QUESTION THAT I RAISED WITH  
15 THE-- ABOUT THE ADVISER THROUGHOUT MY INQUIRY AND INTERACTION  
16 WITH H.U.D. WAS TO GET CLARITY-- WELL, TO GET TWO QUESTIONS  
17 ANSWERED. ONE, WHY WAS THIS IMPOSED ON US AT THE LAST MINUTE  
18 SINCE WE HAVE HAD OPEN COMMUNICATION WITH THE LOCAL OFFICE  
19 ABOUT THE PROGRESS THAT WE HAVE BEEN MAKING? AND WHAT I WAS  
20 ASKING WAS, IF THERE WAS A DECISION MADE, SHOULD WE HAVE BEEN  
21 PART OF THAT DECISION IN TERMS OF AT LEAST IDENTIFYING THE  
22 AREAS THAT WE COULD RECEIVE ASSISTANCE IN. THE SECOND ONE IS  
23 THAT, ONCE WE RECOGNIZED THAT THAT QUESTION WOULDN'T BE  
24 ANSWERED, YOU KNOW, IT WAS PRETTY CLEAR WHAT WE HAD TO DO AT  
25 THAT POINT.



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1

2 **SUP. KNABE:** I MEAN, THAT'S THE REASON. I MEAN, IT WAS AT THE  
3 LAST MINUTE, YOU'RE CORRECT. BUT, YOU KNOW, AT THE END OF THE  
4 DAY, EVEN THOUGH YOU HAD COMMUNICATION, ONCE THEY IMPOSED IT,  
5 YOU KNOW, IT'S NOT OUR QUESTION TO ASK AT THAT PARTICULAR  
6 POINT. IT'S DONE. AND IT'S A VERY IMPORTANT PROGRAM TO THE  
7 CITIZENS IN THIS COUNTY.

8

9 **CARLOS JACKSON:** AND I SHARE THE SAME FEELINGS ABOUT OUR  
10 SECTION 8 PROGRAM. WE NEED TO DO WHAT IS NECESSARY TO REMOVE  
11 US FROM TROUBLE STATUS. THERE IS A TIME, A REGULATORY TIMELINE  
12 THAT WE HAVE TO GO THROUGH AND STEPS THAT WE HAVE TO GO  
13 THROUGH AND THE INITIAL POINT OF THAT WAS THE COMPLETION OF  
14 OUR FISCAL YEAR, JUNE 30TH BECAUSE WE GET ASSESSED BASED ON  
15 WHAT WE DID FROM JULY 1ST, '06 THROUGH JUNE 30TH, '07. AND SO  
16 WE ALREADY HAVE SUBMITTED OUR SELF-ASSESSMENT FOR THEIR  
17 REVIEW. BUT I CANNOT CONTROL HOW SOON IT WILL COME IN.

18

19 **SUP. KNABE:** NO, I UNDERSTAND THAT POINT BUT I THINK SUPERVISOR  
20 ANTONOVICH'S QUESTION ABOUT THE POTENTIAL DOLLAR LOSS, EITHER  
21 TO THE PROGRAM IN GENERAL OR IF IT COSTS US PERSONNEL, THAT,  
22 YOU KNOW, YOU GOT TO THINK ABOUT THAT. I MEAN, BECAUSE  
23 TROUBLED STATUS ISN'T GOOD STATUS AND IT MEANS WE'VE DONE  
24 SOMETHING WE NEED TO RECTIFY AND GET ON THE RIGHT ROAD HERE.



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1 BUT AT LEAST HAVE AN IDEA TO LET US KNOW WHAT THESE IMPACTS  
2 ARE.

3

4 **CARLOS JACKSON:** WELL, YOU KNOW, I MAY ANSWER PART OF  
5 SUPERVISOR ANTONOVICH'S QUESTION BECAUSE I WASN'T PREPARED FOR  
6 THAT QUESTION BUT, SUPERVISOR, WE HAVE HAD FOUR REVIEWS  
7 CONDUCTED BY H.U.D., IN TERMS-- BECAUSE OF THE TROUBLE  
8 DESIGNATION. THE FIRST ONE WAS A PROGRAM ASSESSMENT AS TO WHAT  
9 WE NEEDED TO DO TO PUT IN PLACE ACTIVITIES TO ARRIVE AT A  
10 CORRECTIVE ACTION PLAN. THAT WAS SUBMITTED. THAT'S WHAT YOUR  
11 BOARD APPROVED LAST WEEK BUT THAT WAS DONE IN CONJUNCTION WITH  
12 THEIR STAFF. THE SECOND ONE WAS AN OFFICE OF INSPECTOR GENERAL  
13 INSPECTION REPORT THAT, AGAIN, IDENTIFIED OUR DEFICIENCIES,  
14 WHICH HAVE BEEN CORRECTED. THE THIRD ONE, WHICH DEALT WITH  
15 FINANCIAL CAPABILITY, ANOTHER TEAM CAME OUT, NOT LOCAL BUT  
16 FROM A DIFFERENT PART OF THE COUNTRY. THEIR REVIEW  
17 COMPLIMENTED US IN TERMS OF OUR FINANCIAL SYSTEMS AND THE FACT  
18 THAT OUR FUNDS WERE INTACT. SO WE HAVE GONE THROUGH THREE  
19 REVIEWS. THE ONLY ONE REMAINING IS THE ONE ON TENANT  
20 ELIGIBILITY, OUR EXAMINATION, WHERE WE MAY HAVE A POTENTIAL ON  
21 THE FINANCIAL SIDE OF THAT. THE BIGGEST CHALLENGE WE HAVE,  
22 WHICH I HAVE BEEN REPORTING TO THE BOARD, HAS BEEN LEASE UP.  
23 WE'RE DOING QUITE A BIT IN THAT AREA SO PEOPLE CAN FIND UNITS  
24 WITH THEIR SECTION 8 VOUCHERS. WE HAVE THE PIPELINE NOW AS A  
25 MATTER OF EXECUTION OF CONTRACTS. HOWEVER, H.U.D. HAS IMPOSED



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1 A REQUIREMENT ON US FOR ALL AGENCIES, NOT JUST THE COUNTY OF  
2 L.A., OF ELECTRONIC INCOME VERIFICATION DATA WHERE THEY SENT  
3 TO US WHERE THERE'S A DISCREPANCY BETWEEN THE PERSON, THE  
4 PARTICIPANT, AND THE DATA THAT WE GET FROM THEM. THAT HAS  
5 CAUSED TERMINATIONS. PEOPLE HAVE WALKED AWAY LITERALLY FROM  
6 THEIR ASSISTANCE BECAUSE THEY HAVE BEEN BASICALLY FOUND TO BE--  
7 -- PROVIDED DISCREPANCY INFORMATION TO US. SO THERE IS-- BUT  
8 THAT IS, TO ME, IT IS THE BIGGEST CHALLENGE THAT WE'RE HAVING  
9 CURRENTLY IS OUR LEASE UP AND YOUR BOARD HAS APPROVED USING  
10 HOUSING LOCATER SERVICES AND, SECONDLY, THE SOCIAL SERVE.COM,  
11 WHICH HAS HELPED A LOT WITH FINDING UNITS AND MATCHING WITH  
12 VOUCHER HOLDERS.

13

14 **SUP. KNABE:** THANK YOU.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THE LEASE-- THE REASON-- THE  
17 TROUBLED AGENCY STATUS HAS NOTHING TO DO WITH THE VOUCHER  
18 ISSUE DIRECTLY OR AT ALL, DOES IT? I MEAN, YOU COULD LOSE  
19 YOUR-- OR HAVE A REDUCTION IN VOUCHER ACTIVITY BASED ON YOUR  
20 LEASE UP RATE, WHETHER OR NOT YOU'RE IN A TROUBLED STATUS,  
21 CORRECT?

22

23 **CARLOS JACKSON:** THAT'S CORRECT.

24



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. SO SEPARATE AND APART FROM  
2    THE TROUBLED STATUS PROBLEM, THERE IS THIS PROBLEM THAT'S  
3    LOOMING IN THE HORIZONS THAT ACTUALLY STARTED TO SHOW-- TO  
4    REAR ITS UGLY HEAD, WHICH IS THE DIMINISHING NUMBER OF PEOPLE  
5    WHO ARE ELIGIBLE FOR A VARIETY OF REASONS, PART OF WHICH IS  
6    OUR FAULT, PART OF WHICH IS THE ECONOMY'S FAULT OR  
7    RESPONSIBILITY AND THAT IS THAT WE'RE LOSING PEOPLE. PEOPLE  
8    ARE LOSING THEIR VOUCHERS, THEIR SUBSIDIZED HOUSING UNITS.  
9    THEY OBVIOUSLY TEND TO BE IN THE VULNERABLE CATEGORY, ELDERLY  
10   OR FRAIL OR A COMBINATION OF BOTH.

11

12   **CARLOS JACKSON:** RIGHT. YOU KNOW, I HAD LOOKED AT OUR  
13   PRODUCTION FOR LAST YEAR. WE ISSUED CLOSE TO APPROXIMATELY  
14   4,000 NEW CONTRACTS, APPROVED LEASES. BUT OUR TERMINATIONS FOR  
15   A VARIETY OF REASONS, BOTH THROUGH JUST BASIC TURNOVER,  
16   BATTERED PEOPLE LEAVING THE PROGRAM, PEOPLE DYING, WAS ABOUT  
17   1,500. SO WE-- THE YEAR BEFORE, WE WERE UPSIDE DOWN. WE WERE  
18   HAVING MORE PEOPLE LEAVING THE PROGRAM THAN WE WERE BRINGING.  
19   THIS YEAR, IT'S THE OPPOSITE THREE TIMES. HOWEVER, WHEN YOU  
20   LOOK AT OUR RATING SYSTEM, THERE'S 15 INDICATORS THAT WE ARE  
21   JUDGED ON. AND, POTENTIALLY, YOU COULD HAVE A LEASE UP RATE  
22   BUT STILL HAVE A STANDARD RATING AND NOT BE TROUBLED BECAUSE  
23   YOU'RE ASSESSED PER CATEGORY AND THE INDICATORS.

24

25   **SUP. YAROSLAVSKY, CHAIRMAN:** RIGHT.





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1

2 **CARLOS JACKSON:** SO IT'S A MATTER OF HOW MANY POINTS YOU CAN  
3 SCORE ON THAT RATING SYSTEM. THIS PAST YEAR, FOR THE PAST  
4 YEAR, WE SUBMITTED ONE FOR 90 POINTS OUT OF 145. THRESHOLD WAS  
5 87. SO, TECHNICALLY, WE HAVE SCORED SUFFICIENT NUMBER OF  
6 POINTS TO BE OUT OF TROUBLED STATUS BUT WE ALSO HAVE TO NOW  
7 COMPLETE THE CORRECTIVE ACTION PLAN. SO ONE MAJOR COMPONENT  
8 HAS BEEN COMPLETED. NOW WE HAVE TO ADDRESS OUR ADMINISTRATIVE  
9 MATTERS THAT PUT US IN TROUBLE STATUS.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I MEAN, JUST A FURTHER  
12 ARGUMENT FOR-- I MEAN, 90 OUT OF 145 MAY MEET THE THRESHOLD  
13 BUT IT PROBABLY ISN'T GOOD ENOUGH. I MEAN YOU COULD HAVE 90,  
14 AVERAGE 90 IN MOST OF YOUR CATEGORIES AND TANK IN A COUPLE OF  
15 YOUR CATEGORIES AND IF ONE OF THOSE CATEGORIES ARE IN  
16 SUBSIDIZED HOUSING OR SECTION 8 VOUCHERS FOR OUR ELDERLY AND  
17 FRAIL POPULATION, TO ME, THAT'S TROUBLED. WHETHER IT'S  
18 OFFICIALLY TROUBLED OR NOT, WE ALL HAVE COMMUNITIES AND  
19 DEMOGRAPHICS LIKE THAT THAT THERE'S NO TIME FOR A MISTAKE LIKE  
20 THAT. I MEAN, SOMEBODY LOSES THEIR SUBSIDIZED UNIT, IT'S-- AT  
21 THE AGE OF 75, THAT'S VIRTUALLY A DEATH SENTENCE FOR THEM. SO,  
22 TO ME, IT'S-- SO I THINK YOU NEED TO-- THESE ARE TWO-- IN A  
23 WAY, THEY ARE TWO SEPARATE ISSUES BUT IN A WAY THEY'RE  
24 INTERCONNECTED. THAT WE GET OUT OF TROUBLED STATUS IS  
25 IMPORTANT, WHATEVER THE OFFICIAL TROUBLED STATUS IS, BUT



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1 BARELY PASSING IS NOT GOOD ENOUGH, SHOULDN'T BE GOOD ENOUGH  
2 FOR THIS COUNTY. WE SHOULD BE ABLE TO DO BETTER.

3

4 **CARLOS JACKSON:** I AGREE WITH YOU. THE RATINGS IS AN  
5 ADMINISTRATIVE MATTER. THE UNDERUTILIZATION OF VOUCHERS HAVE  
6 EQUAL OR HIGHER SIGNIFICANCE BECAUSE IT IS VERY IMPORTANT THAT  
7 WE DO PLACE PEOPLE WHO ARE IN NEED OF HOUSING. TWO SEPARATE  
8 MATTERS. I MEAN, JUST THE FACT THAT WE MAY GET 90 POINTS BE  
9 STANDARD BUT WE'RE UNDERUTILIZED, IT DOESN'T REFLECT  
10 POSITIVELY ON OUR PROGRAM.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, OKAY. SO WHEN THEY RATE YOU  
13 WITH A 90, THE 87 AS THE THRESHOLD, YOU COULD HAVE 99 ON A FEW  
14 OF THEM AND 55 ON A FEW OF THEM AND IF, ON THE AVERAGE, YOU  
15 GET TO 87, YOU'RE-- IS THERE A BASIC MINIMUM YOU HAVE TO REACH  
16 IN EVERY CATEGORY?

17

18 **CARLOS JACKSON:** YES.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT IS THAT MINIMUM?

21

22 **CARLOS JACKSON:** WELL, IT VARIES. YOU MAY GET 10 POINTS FOR ONE  
23 CATEGORY, YOU MAY GET 5 POINTS FOR ANOTHER CATEGORY AND IT'S  
24 BASED ON CERTAIN INDICATORS. FOR INSTANCE, ON LEASE UP, AND  
25 I'M DOING THIS FROM MEMORY, SUPERVISOR, BUT IF YOU HAVE 90



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1 PERCENT, UP TO 94 PERCENT, YOU MAY GET 5 POINTS OR 10 POINTS.  
2 95 AND ABOVE YOU GET 20 POINTS, THE MAXIMUM. THE BEST EXAMPLE  
3 I CAN GIVE YOU IS THE ONE ON OUR DELINQUENCY AND INSPECTIONS.  
4 LAST YEAR, WE GOT ZERO POINTS BECAUSE WE HAD A 34% DELINQUENCY  
5 RATE. THIS YEAR, OUR DELINQUENCY RATE WAS 1% AND WE GOT THE  
6 MAXIMUM POINTS, WHICH WAS 10 POINTS.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** SO, IF YOU GET ZERO BECAUSE YOUR  
9 DELINQUENCY RATE OR YOUR LEASE UP RATE STINKS BUT YOU GET 100  
10 PERCENT ON EVERYTHING ELSE, YOU STILL PASS, DON'T YOU?

11

12 **CARLOS JACKSON:** YES.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. WELL, THAT'S MY POINT IS  
15 THAT YOU COULD DO REAL WELL IN ALL OF THEM AND DO TERRIBLY IN  
16 ONE THAT'S VERY IMPORTANT AND IT'S OF NO CONSEQUENCE TO THE  
17 PEOPLE WHO HAVE LOST THEIR HOUSING TO KNOW THAT WE'RE OUT OF  
18 TROUBLED STATUS OR THAT WE'RE AVERAGING 98.9 WHEN, IN THEIR  
19 CATEGORY, WE'RE AVERAGING 32.1 AND BASICALLY FLUNKED. I MEAN,  
20 IT'S THE OLD STORY OF STATISTICS. IF YOU HAVE ONE FOOT IN THE  
21 FREEZER AND ONE FOOT IN THE OVEN, ON THE AVERAGE, YOU'RE  
22 COMFORTABLE. IT'S THE PERSON IN THE EXTREME THAT WE HAVE TO  
23 WORRY ABOUT. SO, ALL RIGHT, ANYWAY, I JUST WANTED TO CLARIFY  
24 THAT. ANY FURTHER DISCUSSION? IF NOT, THANKS. I DON'T THINK WE



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1 HAVE ANY ACTION ON THIS. ARE YOU ASKING US FOR ANY ACTION ON  
2 THIS? IS THERE A MOTION?

3

4 **CLERK SACHI HAMAI:** THERE IS A MOTION.

5

6 **SUP. BURKE:** I MOVE THAT WE ACCEPT THE RECOMMENDATION TO GO  
7 FORWARD.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** TO WORK THE ADVISER? ALL RIGHT.  
10 SECONDED BY KNABE. WITHOUT OBJECTION, UNANIMOUS VOTE.

11

12 **SUP. BURKE:** I HAVE NOTHING FURTHER.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THERE ARE A COUPLE OF  
15 OTHER. WE WERE HOLDING ITEM 13 FOR A MEMBER OF THE PUBLIC?  
16 PETER BAXTER?

17

18 **SUP. BURKE:** YES. IT WAS 13 AND 16, I THINK. MR. BAXTER, GOOD  
19 MORNING.

20

21 **PETER BAXTER:** GOOD MORNING, SIR. I'D JUST LIKE TO THANK YOU  
22 FOR YOUR KIND REGARDS TO MY CAREGIVER A FEW WEEKS AGO. MR.  
23 CHAIRMAN, MEMBERS OF YOUR HONORABLE BOARD, MR. FUJIOKA, LADIES  
24 AND GENTLEMEN, MY NAME IS PETER BAXTER AND I LIVE IN LOS  
25 ANGELES. WE ARE APPROACHING THE ANNIVERSARY OF THE DISASTER OF



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1 9/11. AND, SO FAR AS I AM AWARE, THERE IS NO ALTERNATIVE  
2 METHOD OF FIREFIGHTING THAT WE ARE ACCUSTOMED TO THINKING  
3 ABOUT. I WOULD LIKE TO SUGGEST THAT STEAM WOULD BE AN  
4 ALTERNATIVE METHOD OF FIREFIGHTING. STEAM WOULD FILL UP THE  
5 LOCATION WHICH IS ON FIRE AND, AS SOON AS IT FILLED THAT  
6 LOCATION UP, THERE WOULD BE NO OXYGEN AVAILABLE TO SUSTAIN THE  
7 FIRE. THE FIRE WOULD HAVE TO GO OUT. SO THE FACT IS THAT,  
8 ACCORDING TO THAT THEORY, 9/11 DIDN'T HAVE TO HAPPEN HAD WE  
9 HAD STEAM AVAILABLE AND THE WILL TO USE STEAM TO FILL UP THE  
10 TWIN TOWERS. I WRITE THESE NOTES TO MYSELF AND THEN I CAN'T  
11 READ THEM. SO I JUST WANT TO BRING TO YOUR ATTENTION THE FACT  
12 THAT WE'RE COMING UP TO 9/11 AND, SO FAR AS I KNOW, THERE'S NO  
13 ALTERNATIVE METHOD WHICH IS PROPOSED AND I WOULD LIKE TO  
14 PROPOSE STEAM AS AN ALTERNATIVE METHOD.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

17

18 **PETER BAXTER:** ALL OF WHICH IS RESPECTFULLY SUBMITTED. AND I  
19 THANK YOU, MR. CHAIRMAN.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. BAXTER. IT'S GOOD  
22 TO SEE YOU HERE AGAIN.

23

24 **PETER BAXTER:** THANK YOU.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** THE PUBLIC HEARING IS CLOSED. WE  
2    HAVE THE ITEM BEFORE US. ANTONOVICH MOVES, KNABE SECONDS,  
3    WITHOUT OBJECTION, UNANIMOUS VOTE. ITEM 16? DR. CLAVREUL?  
4    OKAY. LET'S HAVE THE REPORT FIRST. DR. CHERNOF?

5

6    **DR. BRUCE CHERNOF:** GOOD MORNING, CHAIR, SUPERVISORS, WE'VE  
7    PROVIDED YOUR BOARD, AT YOUR REQUEST, A SYNOPSIS OF THE PUBLIC  
8    EDUCATION COMMUNITY OUTREACH CAMPAIGN THAT WE IMPLEMENTED WITH  
9    THE CLOSURE OF M.L.K. HARBOR HOSPITAL. IN THAT DOCUMENT WAS A  
10   COUPLE OF SAMPLES OF THE MATERIALS THAT WE'RE USING, IN  
11   ENGLISH AND SPANISH. LET ME JUST HIGHLIGHT A FEW KEY PIECES OF  
12   THE CAMPAIGN AND THEN I'LL BE GLAD TO TAKE ANY QUESTIONS YOU  
13   HAVE, IF THAT'S OKAY, CHAIR. THE CAMPAIGN ITSELF IS  
14   MULTIFACTORAL. IT HAS A LARGE RADIO OUTREACH SECTION WHICH  
15   BEGAN ON AUGUST 20TH. THEY'RE GOING TO RUN A TOTAL OF 219  
16   ENGLISH AND 266 SPANISH LANGUAGE RADIO SPOTS. THESE ARE  
17   TARGETED AT RADIO STATIONS THAT ARE-- THAT HAVE A LISTENERSHIP  
18   IN THE SOUTH LOS ANGELES COMMUNITY. WE'LL BE RUNNING A TOTAL  
19   OF 12, SIX ENGLISH AND SIX SPANISH, NEWSPAPER ADS, LARGE  
20   FORMAT ADS THAT WILL, AGAIN, BE RUNNING IN LOCAL NEWSPAPERS,  
21   INCLUDING THE COMPTON BULLETIN, THE CALIFORNIA CRUSADER, L.A.  
22   WATTS TIMES AND LA OPINION, WHICH IS A MAJOR NEWSPAPER FOR THE  
23   SOUTH LOS ANGELES SPANISH READING COMMUNITY. DIRECT MAIL OUTS  
24   WILL GO TO EVERY SINGLE HOUSEHOLD IN THE SOUTH LOS ANGELES  
25   AREA BY ZIP CODE TRACK, THIS IS ABOUT 300,000 MAILINGS,





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1 WHETHER OR NOT PEOPLE WHO LIVE AT THOSE ADDRESSES HAVE EVER  
2 USED SERVICES. SO EVERY SINGLE ADDRESS WILL RECEIVE  
3 INFORMATION. WE'LL BE USING A SERIES OF BUS CAMPAIGNS,  
4 INCLUDING 2,000 ENGLISH AND SPANISH BUS, INTERIOR BUS SIGNS  
5 AND FIVE ENGLISH AND FIVE SPANISH-TARGETED BUS SHELTER SIGNS  
6 WITHIN A 3 MILE AREA OF THE MARTIN LUTHER KING FACILITY. A  
7 VARIETY OF COUNTERTOP POSTERS WILL BE MADE AVAILABLE TO BE  
8 PLACED IN GROCERY STORES AND OTHER TARGETED COMMUNITY USE  
9 AREAS AND ANOTHER 100,000 FLYERS IN ENGLISH AND SPANISH WILL  
10 BE MADE AVAILABLE FOR CLINICS, PARTNER CLINICS, COMMUNITY  
11 STAKEHOLDER GROUPS AND OTHER KINDS OF COMMUNITY EVENTS OVER  
12 THE NEXT SIX TO EIGHT WEEKS. WE HAVE DONE SOME TARGETED  
13 OUTREACH WITH THE VARIOUS KINDS OF HOUSING AUTHORITIES. WE'LL  
14 BE DOING A ATTACHED DISTRIBUTION OF INFORMATION WITH THE RENT  
15 NOTIFICATIONS ON SEPTEMBER 15TH IN IMPERIAL GARDENS AND JORDAN  
16 DOWNS AND WE HAVE IDENTIFIED A NUMBER OF SPANISH-SPEAKING  
17 INDIVIDUALS WHO ARE AVAILABLE TO REACH OUT TO THE SPANISH-  
18 SPEAKING COMMUNITY, AS WELL AS THE ENGLISH-SPEAKING COMMUNITY,  
19 ON TALK SHOWS AND TELEVISION SHOWS OR RADIO SHOWS WHERE  
20 THERE'S A NEED TO COMMUNICATE THIS INFORMATION IN OTHER  
21 FORMATS. THAT'S MY SUMMARY TO DATE. THERE IS A TIMEFRAME LAID  
22 OUT HERE. I WILL SAY THAT, AS WE GO THROUGH THIS EXERCISE, IF  
23 WE RECEIVE FEEDBACK ABOUT OTHER OPPORTUNITIES OR WAYS TO  
24 IMPROVE THIS CAMPAIGN, WE'RE OPEN TO THAT AND IF WE NEED TO DO  
25 SOME ADDITIONAL TARGETED EDUCATION, WE WILL DO THAT, AS WELL.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, THANK YOU. CAN I ASK A  
3 COUPLE OF UNRELATED QUESTIONS TO THE CAMPAIGN? DO YOU HAVE ANY  
4 INPATIENTS AT THIS TIME AT THE HOSPITAL OR HAVE THEY ALL BEEN  
5 TRANSFERRED OR DISCHARGED?

6

7 **DR. BRUCE CHERNOF:** SUPERVISOR, ALL OF THE PATIENTS WERE  
8 TRANSFERRED AS OF THE MIDDLE OF THE WEEK LAST WEEK AND THE  
9 LICENSE WAS SUCCESSFULLY VOLUNTARILY SUSPENDED AS OF FRIDAY  
10 LAST WEEK.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. AND HOW ARE WE COMING ON THE  
13 ISSUE OF REDEPLOYING OUR EMPLOYEES IN TERMS OF THE RESOURCE  
14 SIDE OF IT AND THE DEPLOYMENT SIDE OF IT NOW THAT THE HOSPITAL  
15 IS CLOSED?

16

17 **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE WORKING-- MY DEPARTMENT  
18 IS WORKING CLOSELY WITH C.E.O. AND D.H.R. STAFF. WE'VE JUST  
19 ABOUT COMPLETED THE EVALUATION PER THIS BOARD'S REQUEST OF ALL  
20 OF THE INDIVIDUALS ON SITE. WE ARE BEGINNING EMPLOYEE  
21 TRANSFERS THIS WEEK AND WE'LL BE DOING THAT EXPEDITIOUSLY. WE  
22 ARE USING OUR TIME EFFECTIVELY SO THERE IS FORMAL TRAINING  
23 THAT ANY TRANSFERRED EMPLOYEE WOULD NEED WHERE-- WE'VE STARTED  
24 THAT TRAINING ALREADY SO THAT THAT DECREASES THE AMOUNT OF  
25 TIME IT TAKES TO ORIENT INDIVIDUALS TO THE NEW FACILITY. WE



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1 HAVE WORKED WITH OUR RECEIVING FACILITIES TO MAKE SURE THAT  
2 THEY ARE PREPARED TO RECEIVE PEOPLE AND ORIENT THEM IN A  
3 PROMPT FASHION AND GET THEM INTO CLINICAL SERVICE AFTER AN  
4 APPROPRIATE EVALUATION ON SITE.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** AND WHEN YOU SAY THIS WEEK  
7 TRANSFERS WILL BEGIN, IT'S TUESDAY, MID-DAY TUESDAY. WHEN WILL  
8 TRANSFERS ACTUALLY BE? WEDNESDAY, THURSDAY?

9

10 **DR. BRUCE CHERNOF:** YES, TOMORROW.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** TOMORROW?

13

14 **DR. BRUCE CHERNOF:** YES. WE'VE ACTUALLY ALREADY-- WE'VE ALREADY  
15 STARTED TO DEAL WITH CERTAIN GROUPS. WE'VE ALREADY STARTED TO  
16 DO NOTIFICATIONS DEALING WITH THINGS LIKE LONG-TERM LEAVES AND  
17 THOSE INDIVIDUALS BUT THE ACTUAL, I MEAN, ACTIONS HAVE ALREADY  
18 STARTED. BUT, FOR CURRENT STAFF, WE WILL BEGIN MOVEMENT  
19 TOMORROW.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** AND, IN TERMS OF THE 1,600 OR SO  
22 EMPLOYEES THAT WE HAD THERE WHEN ALL OF THIS STARTED A COUPLE  
23 WEEKS, THREE WEEKS AGO, HOW MANY WILL REMAIN ON THE CAMPUS  
24 WHEN YOUR PLAN IS FULLY IMPLEMENTED?

25



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1   **DR. BRUCE CHERNOF:** SUPERVISOR, WE'RE STILL COMPLETING THAT  
2   EVALUATION WITH THE C.E.O. AND D.H.R. STAFF AND I'LL HAVE A  
3   BETTER IDEA NEXT WEEK.

4

5   **ALLAN WECKER:** WE'RE LOOKING AT THIS AS A PHASED APPROACH WITH  
6   RESPECT TO YOUR QUESTION. THE DEPARTMENT STILL HAS TO  
7   DETERMINE THE CLINIC MODEL FOR THE REMAINING SERVICES FOR THE  
8   URGENT CARE AND THE OUTPATIENT CLINICS AND THEY HAVE AN  
9   OUTSIDE CONSULTANT ASSISTING IN THAT MODEL. AND, ONCE THAT  
10  MODEL IS CONFIGURED, THEN CLOSELY THEREAFTER, WE'LL FOLLOW  
11  WITH THE APPROPRIATE STAFFING MODEL FOR THE REMAINING  
12  SERVICES.

13

14  **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN DO WE EXPECT THAT CONSULTANT  
15  TO BE READY WITH A RECOMMENDATION?

16

17  **DR. BRUCE CHERNOF:** WELL, THAT-- YOUR BOARD APPROVED THAT WORK  
18  PREVIOUSLY.

19

20  **SUP. YAROSLAVSKY, CHAIRMAN:** I KNOW. SO WHEN DO WE EXPECT IT  
21  WILL BE DONE?

22

23  **DR. BRUCE CHERNOF:** THERE-- AT THIS BOARD'S REQUEST, WE WENT  
24  BACK AND ASKED THEM IF THEY COULD PUSH UP THEIR SEPTEMBER 30TH  
25  TIMELINE. THEY'RE LOOKING AT THE SCOPE OF WORK AND ARE DUE TO



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1 GET BACK TO US IN THE NEXT FEW WEEKS WITH A STAFFING NUMBER  
2 THAT THEY THINK IS REASONABLE AND THE SCOPE OF WORK NECESSARY  
3 TO GET TO IMPLEMENTING IT BECAUSE THIS WILL INVOLVE  
4 FUNDAMENTALLY RESTRUCTURING AND REENGINEERING HOW THAT CARE IS  
5 DELIVERED, WHICH IS AN IMPORTANT BODY OF WORK THAT WILL TAKE  
6 TIME.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** SO MY QUESTION, THEN, IS WHEN WILL  
9 THEY-- IT'LL BE SOMETIME IN THE MIDDLE OF SEPTEMBER THEY WILL  
10 HAVE A PLAN FOR YOU?

11

12 **DR. BRUCE CHERNOF:** THEY WILL HAVE A-- YES.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THEN YOU WILL REVIEW THAT PLAN  
15 AND THEN YOU WILL BRING IT TO US?

16

17 **DR. BRUCE CHERNOF:** I WILL BRING IT TO YOUR BOARD. BECAUSE, AS  
18 WE TALKED ABOUT, THIS IS A TWO-STEP PROCESS. WE NEED ENOUGH  
19 STAFF TO SUPPORT THE CURRENT DELIVERY OF ROUGHLY 190,000  
20 VISITS. TODAY, AS WE'RE SITTING HERE, THERE ARE PATIENTS  
21 RECEIVING CARE IN ALL OF THE 70-ODD CLINICS THAT THE HOSPITAL  
22 RUNS. SO WE NEED TO BE ABLE TO CONTINUE TO DELIVER THAT CARE  
23 TO THOSE PATIENTS BUT I DO NOT BELIEVE WE HAVE THE MOST  
24 EFFICIENT OUTPATIENT MODEL PLUS THE OUTPATIENT MODEL THAT IS  
25 IN PLACE IS ONE THAT WAS GEARED TOWARDS BEING WRAPPED AROUND A



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1 HOSPITAL. THERE IS NO HOSPITAL ON SITE. THAT PRESENTS  
2 CHALLENGES, IN SOME CASES, FOR CARE DELIVERY, IT ALSO OFFERS  
3 OPPORTUNITIES FOR EFFICIENCY. SO WHAT THEY ARE GOING TO BRING  
4 FORWARD IS A SENSE FOR WHAT AN APPROPRIATE STAFFING NUMBER  
5 SHOULD LOOK LIKE AND THE PLAN TO GET US FROM WHERE WE ARE  
6 OPERATING TODAY TO THAT MORE EFFICIENT MODEL.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** HOW MANY PEOPLE HAVE BEEN AT THE  
9 URGENT CARE ON A DAILY BASIS LATELY? DO YOU HAVE THAT AT YOUR  
10 FINGERTIPS?

11

12 **DR. BRUCE CHERNOF:** I DO, SUPERVISOR. LAST WEEK, THE ACTUAL  
13 NUMBERS WERE 57 ON MONDAY, 55 TUESDAY, 65 WEDNESDAY, 65  
14 THURSDAY, 70 ON FRIDAY, 26 ON SATURDAY AND 32 ON SUNDAY. JUST  
15 BY WAY OF COMPARISON, THE HUMPHREY COMPREHENSIVE HEALTH  
16 CENTER, WHICH IS IN THE SAME COMMUNITY, HAS A SIMILAR KIND OF  
17 DECREMENT, ABOUT A 50 PERCENT DECREMENT ON SATURDAYS AND  
18 SUNDAYS COMPARED TO THEIR NORMAL WEEKLY BUSINESS. I'D ALSO  
19 MAKE THE OBSERVATION, SUPERVISOR YAROSLAVSKY, THAT THE ENTIRE  
20 HOSPITAL, WHEN IT HAD AN EMERGENCY ROOM AND URGENT CARE, WAS  
21 SEEING ROUGHLY 100 PATIENTS A DAY, 30 OF WHICH WERE AMBULANCE  
22 PATIENTS. SO WE'RE SEEING, YOU KNOW, FOR THE SAKE OF  
23 DISCUSSION, 55, MAYBE 60 PATIENTS A DAY AT THIS POINT. THE  
24 URGENT CARE IS RUNNING THE 20,000 VISITS A YEAR THAT WE HAD  
25 PROJECTED.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THERE WAS A LULL THERE FOR A  
3 FEW DAYS SO IT'S BACK UP. IT HAS PICKED UP AGAIN.

4

5 **DR. BRUCE CHERNOF:** IT'S BACK UP, YES, SUPERVISOR.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M JUST CONCERNED THAT YOU MOVE  
8 QUICKLY ON THIS PERSONNEL ISSUE. I'VE DISCUSSED IT WITH THE  
9 C.E.O., AS WELL. AND THE THING THAT I HAVE CONCERNS ABOUT, WE  
10 CLOSED-- YOU SAID WE CLOSED EFFECTIVELY ON AUGUST 24TH, LAST  
11 FRIDAY. YOU CLOSED THE EMERGENCY ROOM TWO WEEKS EARLIER THAN  
12 THAT, AUGUST 15TH, RIGHT? OR IT WAS AUGUST 10TH, ACTUALLY, I  
13 THINK. WHEN WAS THE EMERGENCY ROOM? A FRIDAY.

14

15 **DR. BRUCE CHERNOF:** TENTH, SUPERVISOR.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THE TENTH, RIGHT. SO IT'S BEEN  
18 THREE WEEKS, ESSENTIALLY, ALMOST THREE WEEKS SINCE THE  
19 EMERGENCY ROOM CLOSED, HALF A WEEK SINCE THE HOSPITAL  
20 COMPLETELY CLOSED, THE INPATIENT SIDE OF IT, BUT FUNCTIONALLY  
21 IT WAS PRETTY WELL DIMINISHED BEFORE THIS. AND, AT LEAST AS OF  
22 TODAY, LARGELY, THE SAME NUMBER OF PEOPLE WHO WERE WORKING  
23 THERE ON AUGUST 10TH ARE STILL THERE. AM I INCORRECT IN THAT?

24





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1   **DR. BRUCE CHERNOF:** SUPERVISOR, WE HAVE RELEASED A SIGNIFICANT  
2   NUMBER OF CONTRACT REGISTRY AND TEMPORARY EMPLOYEES. SO, FOR  
3   EXAMPLE, IN THE EMERGENCY ROOM, YOU KNOW, AS I SHARED WITH  
4   YOUR BOARD, THE REASON WHY I TOOK THE ACTION I DID ON THE  
5   TENTH IS I WAS VERY CONCERNED ABOUT THE SAFE STAFFING OF THE  
6   EMERGENCY ROOM. THE MAJORITY OF THE STAFFING IN THE EMERGENCY  
7   ROOM WAS TRAVELER AND REGISTRY STAFF, PEOPLE THAT WERE NOT RE-  
8   UPPING THEIR CONTRACTS. AND, AS A RESULT, I WAS EVEN REACHING  
9   INTO OUR OTHER FACILITIES TO TEMPORARILY BORROW NURSES TO  
10   COVER SHIFTS. THOSE NURSES HAVE BEEN RETURNED TO THEIR  
11   FACILITIES AND THE TEMPORARY AND REGISTRY STAFF HAS BEEN  
12   RELEASED. SO WE HAVE HAD A SIGNIFICANT RELEASE OF NONCOUNTY  
13   PERSONNEL IN THOSE AREAS WE WERE USING...

14

15   **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN WE TALK ABOUT THE 1,600  
16   EMPLOYEES, DOES THAT COUNT CONTRACT EMPLOYEES?

17

18   **DR. BRUCE CHERNOF:** EXCLUDES THOSE, SUPERVISOR.

19

20   **SUP. YAROSLAVSKY, CHAIRMAN:** EXCLUDES THEM.

21

22   **DR. BRUCE CHERNOF:** YES.

23



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** SO HOW MANY, ON TOP OF THE 1,600  
2   COUNTY EMPLOYEES, HOW MANY CONTRACT EMPLOYEES DID WE HAVE DOWN  
3   THERE?

4

5   **DR. BRUCE CHERNOF:** SUPERVISOR, I DIDN'T BRING THOSE NUMBERS  
6   WITH ME BUT I CAN CERTAINLY...

7

8   **SUP. YAROSLAVSKY, CHAIRMAN:** ROUGHLY. 100, 500?

9

10   **ALLAN WECKER:** THERE WAS AN EQUIVALENT OF ABOUT 260 F.T.E.S. IN  
11   TERMS OF JUST STRAIGHT BODIES, THERE'S ABOUT 600 STAFF WHO ARE  
12   WORKING NOT AS FULL-TIME EMPLOYEES BUT THEY'RE WORKING...

13

14   **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND. SO 200, 250 F.T.E.S.  
15   SO, OF THE 1,600 COUNTY EMPLOYEES WHO WERE-- MAKE UP THAT  
16   STAFFING OF KING HOSPITAL, HOW MANY OF THOSE HAVE BEEN MOVED,  
17   REASSIGNED AS OF NOW? ANY OF THEM?

18

19   **DR. BRUCE CHERNOF:** AGAIN, THE PROCESS OF MOVEMENT WILL BEGIN  
20   TOMORROW, SUPERVISOR.

21

22   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SO I JUST WANT TO POINT OUT,  
23   WE ARE 2-1/2 WEEKS INTO THIS, THREE WEEKS INTO THIS, 18 DAYS  
24   INTO IT, I GUESS, EXACTLY AND, AS FAR AS OUR COUNTY EMPLOYEES



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1 ARE CONCERNED, WE HAVEN'T MOVED ANYBODY YET. TOMORROW WE  
2 START.

3

4 **DR. BRUCE CHERNOF:** RIGHT. BUT WE HAVE USED THIS TIME,  
5 SUPERVISOR, TO SHORTEN THE ORIENTATION, TO DO THE WORK  
6 NECESSARY...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M NOT BEING CRITICAL.

9

10 **DR. BRUCE CHERNOF:** UNDERSTOOD.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M NOT BEING CRITICAL. I  
13 UNDERSTAND THAT THIS-- YOU COULD NOT HAVE PREPARED FOR THIS  
14 AND STARTED MOVING PEOPLE IN ADVANCE OF A C.M.S. NOTIFICATION  
15 SO YOU WERE BETWEEN A ROCK AND A HARD PLACE. I'M NOT BEING  
16 CRITICAL ABOUT WHAT'S HAPPENED IN THE LAST 18 DAYS. I AM GOING  
17 TO HOLD MYSELF AND YOU AND THE REST OF US ACCOUNTABLE FOR WHAT  
18 HAPPENS FROM THIS DAY FORWARD. THE THING THAT I DON'T WANT TO  
19 SEE IS A-- I DON'T WANT TO HAVE YOU HERE A MONTH FROM NOW AND  
20 YOU TELL ME THAT WE STILL HAVE 1,600 EMPLOYEES AT A HOSPITAL  
21 THAT'S BEEN CLOSED FOR SIX WEEKS. THAT'S MY FEAR. AND I CAN  
22 UNDERSTAND THAT THERE IS A TRANSITION PERIOD. YOU GOT TO RAMP  
23 UP, YOU'VE GOT A TRAINING ISSUE AND A CERTIFICATION-- ALL THAT  
24 STUFF THAT YOU'RE DOING AND I KNOW YOU'RE WORKING HARD ON IT  
25 AND BILL'S WORKING HARD ON IT, TOO. BUT IT'S, IT'S GOT TO BE



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1 COUPLED-- THAT HARD WORK HAS GOT TO BE COUPLED WITH A RESULT.  
2 THERE'S THE SUBJECT AND A PREDICATE IN THIS SENTENCE. YOU ARE  
3 NOW IN THE SUBJECT PHASE. YOU'RE GOING TO HAVE TO GET TO THE  
4 PREDICATE PHASE. THERE'S GOING TO HAVE TO BE MOVEMENT.

5

6 **DR. BRUCE CHERNOF:** RIGHT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT HOSPITAL CANNOT BE  
9 STAFFED THE SAME WHEN IT'S CLOSED AS IT IS STAFFED WHEN IT WAS  
10 OPEN. IT'S JUST, I DON'T UNDERSTAND IT, YOU WON'T BE ABLE TO  
11 UNDERSTAND IT OR DEFEND IT AND I GUARANTEE YOU THE COMMUNITY  
12 AND THE TAXPAYERS WON'T BE ABLE TO UNDERSTAND IT. SO I JUST  
13 WANT TO KEEP THAT FOCUS ON AND THAT MOMENTUM GOING. I KNOW  
14 YOU'RE WORKING HARD AT IT AND I JUST WANT TO MAKE SURE YOU  
15 BRING THE PONIES HOME. IT'S VERY IMPORTANT. MS. BURKE?

16

17 **SUP. BURKE:** I'D LIKE TO GET SOME IDEA OF WHO IS INCLUDED IN  
18 THE 1,600. FOR INSTANCE, IS OASIS, ARE THEIR EMPLOYEES  
19 INCLUDED IN THAT? OR IS OASIS TOTALLY SEPARATE?

20

21 **DR. BRUCE CHERNOF:** OASIS IS A UNIQUE CLINIC BECAUSE IT IS A  
22 GRANT-FUNDED CLINIC. LEAVE IT TO SAY THAT WE ARE-- TWO THINGS  
23 ARE FAIR HERE. ONE, WE ARE COMMITTED TO KEEPING THE CLINICAL  
24 FOOTPRINT ON THE OUTPATIENT SIDE THAT IS THERE. SO WE HAVE 70  
25 OUTPATIENT CLINICS AND, AS LONG AS WE CAN SUPPORT ALL OF THOSE



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1 CLINICS, THERE'S NOTHING PECULIAR WHERE YOU NEED TO HAVE A  
2 HOSPITAL. WE WANT TO SUPPORT THOSE SERVICES BUT WE ARE ALSO  
3 LOOKING AT THE STAFFING OF EVERY SINGLE ENVIRONMENT. WE HAVE  
4 THAT OBLIGATION TO YOUR BOARD TO THOUGHTFULLY REVIEW WHAT  
5 WE'RE DOING IN TERMS OF STAFFING. SO OASIS IS PART OF THE  
6 OUTPATIENT CLINICAL FOOTPRINT BUT WE ARE LOOKING AT THE  
7 STAFFING OF EVERY ELEMENT OF THE FACILITY.

8

9 **SUP. BURKE:** WHAT ABOUT AUGUSTUS HAWKINS, THE MENTAL HEALTH, IS  
10 THAT INCLUDED IN THE 1,600?

11

12 **DR. BRUCE CHERNOF:** SUPERVISOR, IT IS NOT INCLUDED IN THE 1,600  
13 FOR TWO REASONS. NUMBER 1, THE INPATIENT BEDS WHICH REMAIN IN  
14 THE AUGUSTUS HAWKINS BUILDING ARE NOW PART OF THE L.A. COUNTY  
15 U.S.C. LICENSE AND THEY ARE MANAGING THAT PROGRAM. THE  
16 OUTPATIENT CLINIC, THE URGENT CARE CLINIC, IS RUN BY OUR  
17 COLLEAGUES IN THE DEPARTMENT OF MENTAL HEALTH. MY  
18 UNDERSTANDING, I DON'T WANT TO SPEAK FOR DR. SOUTHARD BUT MY  
19 UNDERSTANDING IS THAT, YOU KNOW, THEY ARE FULLY COMMITTED TO  
20 KEEPING AN OUTPATIENT PROGRAM THERE. I THINK THAT THEY'RE  
21 REVISITING EXACTLY WHAT THAT PROGRAM WILL LOOK LIKE BUT WE'LL  
22 WORK CLOSELY WITH THEM TO MAKE SURE THERE ARE APPROPRIATE  
23 SERVICES.

24



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1   **SUP. BURKE:** WHAT ARE THE NUMBER OF DROP-INS THAT HAVE COME IN  
2   THAT DID NOT FIT INTO URGENT CARE? DO WE HAVE ANY IDEA HOW  
3   MANY PEOPLE HAVE WALKED UP WHO ARE BASICALLY LOOKING FOR  
4   EMERGENCY SERVICES OR FOR HOSPITAL SERVICES?

5

6   **DR. BRUCE CHERNOF:** SUPERVISOR, THAT'S AN EXCELLENT QUESTION  
7   AND I DON'T HAVE A NUMBER FOR YOU OFF THE TOP OF MY HEAD. I  
8   WILL BE GLAD TO GET THAT FOR YOU. MY SENSE IS THE NUMBER IS  
9   LIKELY ZERO OR VERY CLOSE TO IT IF NOT ZERO. THE ONE OTHER  
10   OBSERVATION I WOULD MAKE IS, LIKE HUDSON, WHICH DOES TRANSFER  
11   PATIENTS TO HIGHER LEVELS OF CARE, WHICH IS WHAT URGENT CARES  
12   DO, ON AVERAGE, OVER THE PAST COUPLE WEEKS, WE HAVE HAD MAYBE  
13   ONE TO TWO TRANSFERS A DAY FROM THE URGENT CARE AT OUR NEW  
14   M.A.C.C. TO GENERALLY TO HARBOR. AND THAT'S KIND OF CONSISTENT  
15   WITH WHAT HUMPHREY COMPREHENSIVE HEALTH CENTER HAS BEEN DOING.

16

17   **SUP. BURKE:** NOW WHEN WE TALK TO SOME OF THE OTHER NEIGHBORING  
18   HOSPITALS, WHAT THEY SAY IS PEOPLE ARE HOSPITAL SHOPPING. THEY  
19   GO TO ST. FRANCIS AND ST. FRANCIS' EMERGENCY ROOM IS FULL.  
20   THEY THEN DRIVE OVER TO CENTINELA. AND WHAT CENTINELA SAYS IS  
21   THEY AREN'T GETTING PEOPLE DIRECTLY FROM KING, THEY ARE  
22   GETTING PEOPLE WHO GO TO ST. FRANCIS FIRST. AND THEN, SINCE  
23   THEY CAN'T GET IN THERE, THEY THEN DRIVE OVER TO CENTINELA AND  
24   WE ASSUME THERE ARE ALSO PEOPLE GOING TO OTHER PLACES. IF ONE



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1 PLACE IS FULL, THEY JUST DRIVE AROUND TO OTHER PLACES, THE  
2 DROP-INS. WE HAVE NO INDICATION OF THAT EXPERIENCE.

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR, I HAVE NO INFORMATION THAT  
5 WOULD CONFIRM OR DENY THAT. I WOULD MAKE THE OBSERVATION THAT  
6 ALL OF THE HOSPITALS IN THE AREA HAD VERY BUSY EMERGENCY ROOMS  
7 BEFORE MARTIN LUTHER KING HARBOR NEEDED TO CLOSE ITS EMERGENCY  
8 ROOM AND, YOU KNOW, WE LOST THE EMERGENCY ROOM-- NOT THE  
9 DEPARTMENT OF HEALTH SERVICES BUT THE COUNTY LOST AN EMERGENCY  
10 ROOM.

11

12 **SUP. KNABE:** IT CAN'T BE A ZERO IMPACT.

13

14 **DR. BRUCE CHERNOF:** WELL, NO. THERE IS CLEARLY NOT A ZERO  
15 IMPACT AND WE KNOW, FOR THE NINE-- WE KNOW THAT, FOR THE NINE  
16 IMPACTED HOSPITALS, THERE IS AN IMPACT. SEVEN OF THE NINE  
17 IMPACTED HOSPITALS HAVE SIGNED CONTRACTS THAT WILL ALLOW US TO  
18 PAY THEM FOR THE AMBULANCE TRAFFIC ON THE FACILITY SIDE THAT  
19 COMES FROM THE 9-1-1-- THAT COMES FROM THE M.L.K. ZIP CODE  
20 AREAS. WE KNOW THAT THERE IS AN IMPACT. THERE HAS TO BE AN  
21 IMPACT.

22

23 **SUP. BURKE:** WELL, SEE, ONE OF THE THINGS THAT WE UNDERSTOOD  
24 WAS THAT, IF PEOPLE COME UP AND THEY NEED EMERGENCY CARE,





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1   THERE WAS GOING TO BE TRANSPORTATION TO TAKE THEM TO OTHER  
2   HOSPITALS.

3

4   **DR. BRUCE CHERNOF:** WELL, SUPERVISOR BURKE...

5

6   **SUP. BURKE:** AM I WRONG IN THAT?

7

8   **DR. BRUCE CHERNOF:** WELL, THE AMBULANCE IS THERE...

9

10   **SUP. BURKE:** NOT THE AMBULANCE THAT BRINGS THEM. WHAT I  
11   UNDERSTOOD WAS THAT-- OKAY, IF THERE'S A SHOOTING VICTIM.  
12   SOMEONE, INSTEAD OF GOING TO A TRAUMA CENTER, THEY BRING THEM  
13   TO KING AND WE KNOW THAT'S GOING TO HAPPEN BECAUSE, SOMEHOW,  
14   THEY DON'T READ ANYTHING. THEY DON'T READ THE TIMES. THEY  
15   DON'T READ ANY OF THESE THINGS. THEY HARDLY READ. SO THEY  
16   BRING THEM TO KING. WE UNDERSTOOD THERE WOULD BE AN AMBULANCE  
17   THAT WOULD TAKE THEM TO AN EMERGENCY CENTER OR A TRAUMA  
18   CENTER. NOW, MAYBE A SHOOTING VICTIM IS A BAD EXAMPLE. MAYBE  
19   WE SHOULD GET SOMEONE WHO WOULD NOT NECESSARILY GO TO TRAUMA  
20   BUT SOMEONE WHO WOULD NEED EMERGENCY CARE. IS THERE AN  
21   AMBULANCE OR IS THERE TRANSPORTATION TO TAKE THEM TO ANOTHER  
22   FACILITY?

23

24   **DR. BRUCE CHERNOF:** THERE IS AN AMBULANCE PRESENT DURING ALL  
25   HOURS THAT THE URGENT CARE IS OPEN.



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1

2 **SUP. BURKE:** AND SO, IF SOMEONE COMES THERE FOR EMERGENCY CARE,  
3 THERE WILL BE AN AMBULANCE TO TAKE THEM?

4

5 **DR. BRUCE CHERNOF:** YES. LET ME SAY CLEARLY, SUPERVISOR BURKE,  
6 THAT WE DO NOT ENCOURAGE PATIENTS WHO HAVE SOMETHING THAT  
7 NEEDS TO BE SEEN IN AN EMERGENCY ROOM TO COME TO THE SITE  
8 BECAUSE WE DON'T PROVIDE THOSE SERVICES.

9

10 **SUP. BURKE:** I UNDERSTAND THAT.

11

12 **DR. BRUCE CHERNOF:** BUT SHOULD SOMEBODY ARRIVE AND NEED TO BE  
13 TRANSFERRED, THERE IS AN AMBULANCE ON SITE DURING ALL HOURS  
14 THAT THE URGENT CARE IS OPERATING.

15

16 **SUP. BURKE:** HAS THE AMBULANCE CARRIED ANYONE?

17

18 **DR. BRUCE CHERNOF:** I BELIEVE IT'S CARRIED ONE PERSON.

19

20 **SUP. BURKE:** THAT'S ALL?

21

22 **DR. BRUCE CHERNOF:** THAT'S MY-- I BELIEVE THAT'S CORRECT. I'D  
23 BE GLAD TO CONFIRM THAT.

24



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1   **SUP. BURKE:** OKAY. NOW, THE PERSON WHO IS DOING THE STAFFING  
2   EVALUATION, ARE THEY ALSO LOOKING AT WHERE SERVICES WOULD BE  
3   LOCATED IN THE FACILITY? ARE THEY LOOKING AT A PLAN IN TERMS  
4   OF LOCATION AND SERVICE CONFIGURATION?

5

6   **DR. BRUCE CHERNOF:** SUPERVISOR BURKE, THAT IS DEFINITELY PART  
7   OF THE PHASE 2 WORK, NOT THE PHASE 1 WORK, AND IT'S FOR TWO  
8   REASONS. ONE IS, WE ARE GETTING READY TO RUN, LATER THIS WEEK,  
9   I BELIEVE, THE ADS THAT WILL GO OUT LOOKING FOR REQUESTS FOR  
10   SOLUTIONS, REQUESTS FOR PROPOSALS TO REOPEN THE HOSPITAL AND  
11   CLEARLY TRYING TO RESTACK OUTPATIENT SERVICES TO CREATE AN  
12   ENVIRONMENT FOR ANY POSSIBLE TAKEOVER PARTY TO REOPEN A  
13   HOSPITAL WITHOUT US IN THE WAY ON THE SAME FLOORS WOULD BE  
14   HELPFUL, NUMBER ONE. NUMBER TWO, IT'S ALWAYS STRUCK ME, DURING  
15   MY YEARS IN THE DEPARTMENT, THAT WE DON'T NECESSARILY HAVE  
16   CLINICS IN THE RIGHT SQUARE FOOTAGE FOR THE NUMBER OF PATIENTS  
17   THEY SEE. SO THIS IS AN IMPORTANT OPPORTUNITY TO REORGANIZE  
18   SERVICES SO THEY'RE MORE PATIENT-FRIENDLY, SO THAT WAY FINDING  
19   IS EASIER, THAT WE DON'T HAVE CROWDED CLINICS AND LESS CROWDED  
20   CLINICS. SO WE ARE DEFINITELY GOING TO TAKE UP THAT  
21   OPPORTUNITY.

22

23   **SUP. BURKE:** AND THE OUTPATIENT PHARMACY, HOW WILL THAT BE  
24   WORKED? HOW WILL THAT BE LOCATED? WILL IT STAY IN THE SAME  
25   PLACE?



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1

2 **DR. BRUCE CHERNOF:** FOR THE MOMENT, SUPERVISOR BURKE, YES. BUT,  
3 IN THE LONG RUN, I THINK THAT'S ONE OF THE THINGS WE CAN LOOK  
4 AT.

5

6 **SUP. BURKE:** THAT'S GOING TO HAVE TO BE CHANGED IN TERMS OF  
7 LOCATION?

8

9 **DR. BRUCE CHERNOF:** NOT NECESSARILY. BUT I THINK WE SHOULD BE  
10 OPEN TO LOOKING AT ALL OF THE OUTPATIENT SERVICES TO MAKE SURE  
11 THEY'RE ARRAYED IN A WAY THAT IS PATIENT-FRIENDLY, EASY TO  
12 USE, AND ALLOWS US THE BEST OPPORTUNITY TO FIND A PRIVATE  
13 PARTNER TO REOPEN THE HOSPITAL.

14

15 **SUP. BURKE:** OKAY, THANK YOU.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE?

18

19 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN. DID YOU MENTION WHEN THE  
20 NEW PUBLIC/PRIVATE-- I MEAN, THE PUBLIC PARTNER AGREEMENT MAY  
21 BE FINALIZED? I MEAN, OBVIOUSLY, THIS IS PART OF THE  
22 CONTINGENCY PLAN THAT YOU RECOMMENDED AND WHY IS IT TAKING SO  
23 LONG?

24



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1   **DR. BRUCE CHERNOF:** SUPERVISOR KNABE, I'M ACTUALLY PLEASED TO  
2   SAY THAT THE CONTINGENCY PLAN IS MOVING ALONG VERY SWIFTLY.  
3   YOUR BOARD APPROVED THE DEPARTMENT REACHING OUT TO NINE  
4   IMPACTED HOSPITALS WITH A CONTRACT AND YOUR BOARD SUPPORTED  
5   THE DEPARTMENT'S REQUEST THAT WE BE ABLE TO GO PAY RETRO TO  
6   THE DAY THAT I HAD TO CLOSE THE EMERGENCY ROOM. ALL NINE OF  
7   THOSE HOSPITALS RECEIVED A CONTRACT. SEVEN OF THE NINE SIGNED  
8   THEM BY THE DEADLINE SO THEY COULD BE PAID BACK TO THE AUGUST  
9   10TH DATE. THE TWO HOSPITALS THAT HAVE NOT SIGNED, ONE HAS  
10   SIGNALLED ITS INTENTION TO SIGN, IT JUST WANTS TO GO THROUGH  
11   ITS FORMAL LEGAL REVIEW PROCESS, AND THE OTHER IS KAISER,  
12   WHICH, FOR THE MOMENT, HAS KIND OF USED THIS AS PART OF THEIR  
13   PUBLIC SERVICE BUT THEY'RE WELCOME TO SIGN AT A LATER DATE. WE  
14   HAVE MET WITH THOSE HOSPITALS AT LENGTH TO GET THE PROCESS  
15   IMPLEMENTED SMOOTHLY. WE ARE MEETING WITH THE DOCTORS, BECAUSE  
16   THE DOCTORS, SUPERVISOR KNABE, ARE A VERY IMPORTANT PIECE OF  
17   THIS PUZZLE. FOR THE DOCTORS WHO ARE SEEING THE 9-1-1 PATIENTS  
18   WHERE WE DIRECT THEM, THEY WILL BE PAID AT 100 PERCENT OF  
19   MEDICARE. THAT INCLUDES THE PATIENT-- WHAT'S NORMALLY THE  
20   PATIENT CO-PAYMENT PIECE. SO THAT'S VERY GOOD REIMBURSEMENT  
21   FOR PHYSICIANS, TO BE PAID FULL MEDICARE RATE. ON THOSE  
22   PATIENTS THAT WALK IN, THEY WILL BE PAID UNDER THE BOARD'S  
23   PREVIOUSLY APPROVED INDIGENT PAYMENT PROGRAM, WHICH IS 90% OF  
24   MEDICARE ALLOWABLE. IT'S SLIGHTLY LESS BUT THESE ARE ALSO A  
25   MUCH LESS SICK BODY OF PATIENTS AND IT'S MORE THAN THE MEDI-



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1 CAL RATE. WE ARE REACHING OUT TO TRAIN THE DOCTORS IN THOSE  
2 HOSPITALS. WE HAVE MET WITH THE MEDICAL DIRECTORS OF EACH OF  
3 THE FACILITIES AND OUR CONTINGENCY PLAN POINT PERSON WILL BE  
4 MEETING DIRECTLY WITH THOSE DOCTORS TO DO WHATEVER EDUCATION  
5 IS NECESSARY TO GET THEM ENROLLED SO THAT CALL PANELS ARE  
6 STABLE.

7

8 **SUP. KNABE:** WELL, I MEAN, I APPRECIATE THAT AND ALL THESE  
9 MEETINGS HAVE BEEN TAKING PLACE AND SOME COMMUNICATIONS. I  
10 MEAN, OBVIOUSLY, YOU CONTINUE TO SAY WE CAN'T GET OUR ARMS  
11 AROUND FOR SOME REASON ON THE WALK-IN TRAFFIC AND THAT  
12 CONTINUES TO BE A CONCERN IN A NUMBER OF HOSPITALS, INCLUDING  
13 HARBOR U.C.L.A.

14

15 **DR. BRUCE CHERNOF:** YES.

16

17 **SUP. KNABE:** AND SOMEHOW WE GOT TO BE ABLE TO, YOU KNOW, ACCESS  
18 THOSE ZIP CODES OR KNOW WHAT OUR IMPACTS ARE BECAUSE, WHILE  
19 YOU WHO HAVE WORKED AGREEMENTS SO FAR WITH, LIKE, THE E.R.  
20 DOCS, AND THOSE OTHER-- THE ON-CALL DOCS ARE THE ONES THAT, I  
21 UNDERSTAND YOU'RE HAVING A MEETING WITH THEM THIS WEEK, IS  
22 THAT CORRECT?

23



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1 **DR. BRUCE CHERNOF:** CAROL MEYER IS DUE TO MEET WITH-- TO TRAIN  
2 THE ON-CALL DOCS, THAT'S CORRECT, BUT I BELIEVE IT'S LATER  
3 THIS WEEK. I DON'T HAVE THE EXACT DATE WITH ME.

4

5 **SUP. KNABE:** BECAUSE, I MEAN, YOU KNOW, I APPRECIATE THE  
6 INFORMATION YOU'RE GETTING FROM YOUR STAFF BUT, I MEAN, I'D  
7 JUST, YOU LIKE, LIKE THIS SORT OF NONCHALANT ONE OR TWO HERE,  
8 ZERO HERE KIND OF THING, THERE HAS TO BE AN IMPACT. THERE HAS  
9 TO BE AN IMPACT.

10

11 **DR. BRUCE CHERNOF:** WELL, SUPERVISOR KNABE, THERE ABSOLUTELY IS  
12 AN IMPACT. I THINK THE HARD THING AND EVEN THE PRIVATE  
13 HOSPITALS ARE HAVING A HARD TIME QUANTIFYING FOR US WHAT THE  
14 CHANGE IS. SO WE HAVE ALWAYS HAD PATIENTS FROM THESE ZIP CODE  
15 TRACKS GOING TO THESE NINE IMPACTED HOSPITALS. SO WHAT WE'RE  
16 GETTING OUR ARMS AROUND IS THE NET INCREASE AS A RESULT OF  
17 THIS CLOSURE AND THE HOSPITALS HAVE WORKED CLOSELY WITH US. IN  
18 FACT, THE E.M.S. STAFF IS GOING OUT THIS WEEK TO AUDIT THE  
19 DATA THAT THE HOSPITALS HAVE SENT TO US. THE HOSPITALS  
20 THEMSELVES ARE FINDING THIS A LITTLE CHALLENGING BECAUSE IT'S  
21 DATA THAT THEY HAVE NOT NORMALLY COLLECTED. I APPRECIATE HOW  
22 THE PRIVATE HOSPITALS WORKED HAVE WITH US AND-- BECAUSE WE DO  
23 NEED CLEAN DATA TO MAKE DECISIONS...

24





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1   **SUP. KNABE:** NO, I MEAN, NOT ONLY IN PRIVATES BUT THE PUBLIC'S  
2   AS WELL-- I MEAN, OUR OWN HOSPITALS. HARBOR U.C.L.A., I MEAN,  
3   THERE JUST SEEMS TO BE SIGNIFICANT DIFFERENCES, FROM TIME TO  
4   TIME, ON EITHER PATIENT LOADS OR OVERLOADS OR THOSE KIND OF  
5   SITUATIONS DOWN THERE. SO IT'S REALLY IMPORTANT THAT EITHER  
6   THE MEDICAL DIRECTORS OR THE C.E.O.S OF THESE HOSPITALS ARE  
7   COMMUNICATING WITH THE DOCS SO EVERYBODY IS ON THE SAME PAGE.

8

9   **DR. BRUCE CHERNOF:** ABSOLUTELY.

10

11   **SUP. KNABE:** AND THAT, YOU KNOW, CONTINUES TO BE AN ISSUE AND I  
12   MEAN NOT ONLY THE, LIKE I SAY, THE PRIVATE SIDE THAT'S AN  
13   ISSUE, TOO, BUT ON THE PUBLIC SIDE, AS WELL.

14

15   **DR. BRUCE CHERNOF:** ABSOLUTELY. WE ARE WORKING-- I ACTUALLY  
16   SPOKE YESTERDAY WITH BOTH THE CHIEF MEDICAL OFFICER AT HARBOR  
17   AND THE DIRECTOR OF OUR EMERGENCY ROOM SO THAT I COULD HAVE A-  
18   - AS A PHYSICIAN, I CARE ABOUT HOW OUR HOSPITALS OPERATE.  
19   HARBOR IS A LINCHPIN TO THE OVERALL EMERGENCY DELIVERY SYSTEM.

20

21   **SUP. KNABE:** ABSOLUTELY.

22

23   **DR. BRUCE CHERNOF:** AND IT IS OUR LEVEL 1 TRAUMA CENTER OUT  
24   THERE AND BEING, YOU KNOW, THOUGHTFUL ABOUT THE IMPACT OF THIS  
25   IS CRITICAL. SO THEY ARE BUSIER. NO TWO WAYS ABOUT IT AND I



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1 WOULDNT'T TELL YOU OTHERWISE. AND WE ARE WORKING CLOSELY WITH  
2 THEM.

3

4 **SUP. KNABE:** BUT WE WERE TOLD OTHERWISE, EARLY ON, NOT  
5 NECESSARILY BY YOU BUT BY OTHERS, THAT THERE WAS MINIMAL  
6 IMPACT.

7

8 **DR. BRUCE CHERNOF:** WELL, IN THE FIRST-- YOU KNOW, I DO THINK,  
9 SUPERVISOR KNABE, THAT, IN THE FIRST COUPLE OF DAYS, THAT  
10 WEEKEND AFTER WE CLOSED THE EMERGENCY ROOM, THERE WAS ALMOST A  
11 PAUSE BECAUSE I DON'T THINK PEOPLE-- FIRST OF ALL, IT WAS A  
12 FAIRLY NICE WEEKEND, IT WAS WARM. IT WAS THE KIND OF DAY WHERE  
13 WE DON'T NORMALLY SEE A LOT OF EMERGENCY ROOM TRAFFIC. AND,  
14 JUST BY DINT OF TAKING THE ACTION WE DID, THERE WAS KIND OF A  
15 DECREASE IN VOLUME. PATIENTS ARE NOW FINDING THEIR WAY TO  
16 CARE, THAT'S NOT SURPRISING. AND WE HAVE ALWAYS SAID THAT  
17 PATIENTS WOULD CONTINUE TO CHOOSE PUBLIC HOSPITALS FOR THEIR  
18 CARE AND HARBOR BEING THE ONE CLOSEST IN THE COMMUNITY IS THE  
19 ONE MOST LIKELY TO BE IMPACTED. NOW, THE CONTINGENCY PLAN  
20 SPECIFICALLY SPEAKS TO OPENING 20 BEDS AT HARBOR TO HELP  
21 MITIGATE THE BACKLOG ON THE EMERGENCY ROOM. THOSE BEDS ARE  
22 READY TO GO OTHER THAN FINISHING UP THE STAFFING. AND SO, TO  
23 SUPERVISOR YAROSLAVSKY'S QUESTION ABOUT MOVING EXPEDITIOUSLY  
24 TO MOVE STAFF, GOOD STAFF NEED TO BE MOVED SO WE CAN START TO  
25 OPEN THOSE BEDS AND WE'RE GOING TO START THAT WORK THIS WEEK.



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1 AND WITH RESPECTS TO RANCHO LOS AMIGOS, WE'RE BRINGING UP AS  
2 INCREMENTALLY, WE HAVE GONE FROM A CENSUS OF 147 TO 160. THOSE  
3 BEDS ARE UP ONLINE, STAFFED AND AVAILABLE NOW. AND WE WILL BE  
4 GROWING ADDITIONAL BEDS UP TO THE 52 IN THE CONTINGENCY PLAN  
5 OVER THE NEXT COUPLE MONTHS BUT WE'RE GOING TO DO THAT IN A  
6 WAY THAT IS SAFE FOR PATIENT CARE AND DOESN'T PUT OUR OTHER  
7 HOSPITALS AT RISK. BUT WE'RE GOING TO MOVE DOWN THAT PATH VERY  
8 QUICKLY.

9

10 **SUP. BURKE:** MR. CHAIRMAN?

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE?

13

14 **SUP. BURKE:** THE PARAMEDICS THAT HAVE CONTACTED ME HAVE SAID  
15 THAT THERE'S A TREMENDOUS IMPACT. AND I DO THINK THAT SOMEHOW  
16 THAT INFORMATION IS COMING THAT'S COMING FROM THE PARAMEDICS  
17 NEEDS TO GET THROUGH TO THE SYSTEM. AND WE HAVE SAID THAT WE  
18 WOULD SET UP SOME KIND OF A COMMUNICATION SO THAT SOME OF  
19 THOSE PARAMEDICS THAT WERE SERVING IN THAT AREA CAN HAVE A  
20 CHANCE TO SHARE THE INFORMATION THEY HAVE.

21

22 **DR. BRUCE CHERNOF:** SUPERVISOR, WE HAVE MET. OUR E.M.S. FOLKS  
23 HAVE MET ON A REGULAR BASIS WITH ALL OF THE PARAMEDICS, THE  
24 LOCAL FIRE DEPARTMENTS. IF THERE ARE SPECIFIC ISSUES THAT ARE  
25 BROUGHT TO YOUR OFFICE'S ATTENTION, I'D LIKE THEM FORWARDED TO



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1 ME AND WE WILL MAKE SURE THAT THOSE FOLKS ARE HEARD. WE WILL  
2 GET OUT AND ADDRESS THEIR ISSUES.

3

4 **SUP. BURKE:** ALL RIGHT. I APPRECIATE THAT. BECAUSE I HAD THIS  
5 WHATEVER IT WAS, A TOWN MEETING OR WHATEVER IT WAS, THEY DID  
6 COME TO THAT MEETING TO EXPRESS THEIR CONCERNS SO I WILL MAKE  
7 SURE THAT THAT CONTACT IS MADE.

8

9 **DR. BRUCE CHERNOF:** I'M REALLY PROUD OF THE WORK OF OUR E.M.S.  
10 STAFF AND WE HAVE TO BE RESPONSIVE TO ALL THE PARAMEDIC  
11 AGENCIES. IF THERE ARE SPECIFIC OR UNIQUE ISSUES, WE'VE GOT TO  
12 LOOK INTO THEM.

13

14 **SUP. BURKE:** NOW, IF A PERSON WALKS UP, WHO DO THEY TALK TO? IS  
15 IT A MATTER THEY TALK TO THE SECURITY GUARD? DO THEY GO INTO  
16 URGENT CARE? WHAT HAS BEEN-- WELL, YOU SAY THERE'S BEEN NO ONE  
17 TO WALK UP BUT IF A PERSON DID WALK UP, WHO WOULD THEY TALK TO  
18 TO EXPRESS THE FACT THAT THEY HAVE THIS EMERGENCY? WOULD THEY  
19 GO INTO URGENT CARE AND THEN URGENT CARE ARRANGES FOR THE  
20 AMBULANCE? OR DO THE SECURITY GUARDS, WHEN THEY GET THERE, DO  
21 THE SECURITY GUARDS CALL THE AMBULANCE?

22

23 **DR. BRUCE CHERNOF:** SUPERVISOR, WE WOULD-- ALL OF OUR  
24 FACILITIES HAVE SECURITY BUT THE WAY A PATIENT WOULD GET TO



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1 CARE IS THEY WOULD COME INTO THE URGENT CARE AND THAT  
2 DETERMINATION WOULD BE MADE BY THE URGENT CARE STAFF.

3

4 **SUP. BURKE:** I SEE. AND THEN THE URGENT CARE STAFF WOULD  
5 DETERMINE WHETHER OR NOT A AMBULANCE IS NECESSARY FOR THAT  
6 EMERGENCY?

7

8 **DR. BRUCE CHERNOF:** THAT'S CORRECT, SUPERVISOR.

9

10 **SUP. BURKE:** AND I ASSUME THEY'RE SEEN WITHIN A REASONABLE  
11 TIME?

12

13 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

14

15 **SUP. BURKE:** IF THERE IS A REAL EMERGENCY BY THE URGENT CARE  
16 STAFF.

17

18 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THE KEY IS TO OPERATE ON FACTS AND  
21 I THINK YOU AND CAROL MEYER AND THEIR WHOLE TEAM IS GETTING  
22 THE FACTS AND NOT JUST ON ANECDOTES BECAUSE THE ANECDOTES CAN  
23 BE MISLEADING IN EITHER DIRECTION. THAT'S WHY I ASKED YOU, A  
24 COUPLE WEEKS AGO, WHAT WERE THE FACTS ABOUT THE WALK-INS AND  
25 THE AMBULANCE TRAFFIC. WE HAD MORE AMBULANCE TRAFFIC THE DAY



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1 WE HAD THE HEARING, THAT MONDAY. THE HOSPITALS WERE  
2 REPRESENTED HERE, IF YOU ADDED UP ALL THE AMBULANCE TRAFFIC  
3 THAT THEY CLAIMED THEY WERE GETTING AS A RESULT OF THE CLOSURE  
4 OF THE EMERGENCY ROOM THE PRIOR FRIDAY, IT ADDED UP TO MORE  
5 AMBULANCE TRAFFIC THAN THE HOSPITAL WAS GETTING ON ANY AVERAGE  
6 DAY. SO-- AND THEN, WHEN YOU GOT THE FACTS, IT BROUGHT A  
7 DIFFERENT KIND OF STORY. AND SOME OF THEM, AND I GET YOUR  
8 REPORTS CONSTANTLY, AND THERE IS NO QUESTION THAT, BOTH ON THE  
9 WALK-IN SIDE AND EVEN ON THE AMBULANCE SIDE, THERE HAS BEEN A  
10 BUMP.

11

12 **DR. BRUCE CHERNOF:** YES.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** IN SOME CASES, A SIGNIFICANT BUMP  
15 IN THE HOSPITALS THAT ARE IN THAT-- YOU KNOW, THE NINE  
16 HOSPITAL RESERVOIR THAT WE'VE CREATED AND SOMETIMES IT'S  
17 HOSPITAL A AND SOMETIMES IT'S HOSPITAL G. AND I DON'T KNOW  
18 WHAT THE RELATIONSHIP IS BETWEEN KING AND THAT INCREASED  
19 TRAFFIC. THERE'S GOT TO BE SOME. BUT, PERHAPS AFTER A MONTH OR  
20 SO YOU CAN-- CAROL CAN DO SOME KIND OF AN ANALYSIS OF WHAT'S  
21 GOING ON, BECAUSE IT'S NOT-- OBVIOUSLY, ST. FRANCIS IS GETTING  
22 A DISPROPORTIONATE SHARE COMPARED TO ALL THE OTHER EIGHT, AT  
23 LEAST BY THE REPORTS I'VE SEEN FROM YOUR DEPARTMENT. AND IT  
24 STANDS TO REASON. IT'S THE CLOSEST FACILITY, IT'S A MILE AND A  
25 HALF DOWN THE ROAD. AND THEY'RE GETTING BOTH A HIGH PERCENTAGE



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1 OF WALK-INS AS WELL AS A SIGNIFICANT NUMBER OF ADDITIONAL  
2 AMBULANCE TRAFFIC. IT GETS FUZZIER FOR ME WHEN YOU GET BEYOND  
3 ST. FRANCIS BECAUSE MOST OF THE OTHER FACILITIES ARE MILES  
4 AWAY. ST. FRANCIS IS CLOSE BUT THE OTHERS ARE-- START TO GET--

5

6 **SUP. KNABE:** HARBOR U.C.L.A. IS GETTING A BUNCH, TOO.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** HARBOR U.C.L.A. IS GETTING A  
9 BUNCH...

10

11 **SUP. BURKE:** BECAUSE EVERYBODY IS NOT A BLOCK FROM THE  
12 HOSPITAL. I MEAN, THE PEOPLE THAT ARE SERVED ARE, SOME OF  
13 THEM, ARE HALF WAY IN BETWEEN, SOME OF THEM ARE ALMOST TO  
14 DOWNTOWN, THEY'RE ON SLAUSON...

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** SOME OF THEM ARE CLOSER TO  
17 CALIFORNIA HOSPITAL. SOME OF THEM ARE CLOSER TO HARBOR.

18

19 **SUP. BURKE:** YEAH, SO IT'S NOT A MATTER THAT THEY'RE ALL WITHIN  
20 A WALKING DISTANCE OF KING SO A LOT OF PEOPLE COME IN BUT THE  
21 PEOPLE THAT ARE AFFECTED, I KNOW A SITUATION OF PEOPLE IN  
22 INGLEWOOD WHO WERE IN AUTO ACCIDENTS PRIOR TO THE CHANGE IN  
23 TERMS OF SERVICE THAT CAME TO KING. SO IT'S A MATTER THAT THE  
24 AREA IS A VERY WIDE AREA.

25





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1   **DR. BRUCE CHERNOF:** SUPERVISOR, PER YOUR BOARD'S REQUEST, WE  
2   ARE GOING TO CONTINUE OUR WEEKLY REPORTS ON WHERE WE THINK THE  
3   VOLUME IS GOING. THIS WEEK, WE HAVE E.M.S. STAFF GOING OUT TO  
4   A COUPLE OF THE HOSPITALS TO ACTUALLY AUDIT THAT REPORTED DATA  
5   JUST SO THAT WE CAN REALLY GET A SENSE FOR HOW THEY'RE  
6   COLLECTING IT AND WHERE QUESTIONS MAY BE. I THINK, WITHIN A  
7   MONTH, AS YOU'VE SUGGESTED, WE WILL HAVE A MUCH CLEARER  
8   PICTURE AND WE'LL BRING THAT FORWARD. I ALSO THINK IF THERE IS  
9   A SPECIFIC ANECDOTE, YOU KNOW, IF A SPECIFIC PARAMEDIC HAS A  
10   BAD RUN OR A PROBLEM, I STILL WANT TO KNOW WHAT THAT WAS  
11   BECAUSE, IF WE CAN SOLVE THAT PROBLEM, WE WILL BUT I THINK  
12   BEING DRIVEN OFF OF DATA OVERALL ABOUT THE KINDS OF POLICY  
13   DECISIONS WE'RE MAKING IS VERY IMPORTANT. AND I'M COMMITTED TO  
14   BRINGING THAT DATA TO YOUR BOARD SO THAT WE CAN MAKE  
15   THOUGHTFUL, DELIBERATIVE DECISIONS ABOUT HOW WE'RE MANAGING  
16   THIS TRANSITION.

17

18   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANYTHING ELSE? WE HAD TWO  
19   PEOPLE WHO WANTED TO BE HEARD. DR. CLAVREUL? AND ARNOLD SACHS.

20

21   **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS,  
22   DR. GENEVIEVE CLAVREUL. I THINK, YOU KNOW, YOU'RE CUTTING THE  
23   TIME DOWN MORE AND MORE, YOU KNOW? IT'S UNBELIEVABLE, YOUR  
24   DISRESPECT OF THE PUBLIC IS HIGHLY NOTED. BUT IT IS VERY FUNNY  
25   BECAUSE I'M GOING TO USE YOUR OWN WORDS. TWO WEEKS AGO, YOU



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1 TALKED ABOUT THE PRIVATE HOSPITALS BRINGING YOU BULL. WELL, I  
2 TELL YOU THIS MORNING A FEW MINUTES AGO, WE HEARD A LOT OF  
3 BULL. IT'S FUNNY. YOU ARE NOT WILLING TO ACCEPT THE PRIVATE  
4 HOSPITAL BULL, LIKE YOU CALLED IT, BUT YOU ARE WILLING TO TAKE  
5 THE BULL FROM THE, YOU KNOW, \_\_\_\_\_ AND  
6 \_\_\_\_\_ ALL THE TIME. THIS IS A NON-REPORT. WE SHOULD  
7 HAVE ACCESS TO A WRITTEN REPORT. IT'S WHAT A REPORT IS ALL  
8 ABOUT. WE DESERVE A LITTLE MORE THAT THE KIND OF REPORT WE  
9 JUST GOT. AND A LOT OF THE THINGS WERE TOLD TO YOU WHAT  
10 THEY'RE GOING TO DO IN THE FUTURE IS A LITTLE LATE. THIS  
11 MORNING, THERE WAS AN ANNOUNCEMENT ON CHANNEL 4 THAT MOST  
12 PEOPLE DID NOT GO TO KING-HARBOR ANY MORE BECAUSE THEY THOUGHT  
13 IT WAS ALL CLOSED. SO DEFINITELY THE INFORMATION IS NOT  
14 FILTERING OUT TO THE PEOPLE IT'S SUPPOSED TO SERVE, INCLUDING  
15 THE URGENT CARE. I'M AMAZED TO HEAR WHAT I HEARD THIS MORNING.  
16 YOU KNOW, EVERYTHING IS CLOSED BUT NO INFORMATION HAVE NOT  
17 BEEN SENT. IT WILL BE SENT LATER ON. THAT'S ABSURD. IT'S LIKE  
18 CLOSING THE BARN WHEN ALL THE COWS HAVE LEFT. AND, YOU KNOW,  
19 WHEN I SEE THE KIND OF ANSWER YOU GET WHEN YOU ASK ABOUT THE  
20 600 EMPLOYEES, I JUST CANNOT BELIEVE WHAT I'M HEARING. AND I'M  
21 VERY CONCERNED AT THE KIND OF QUALITY WHO ARE GOING TO OTHER  
22 HOSPITALS, INCLUDING LOS ALAMITOS. AND YOU WON'T TAKE IN  
23 PARADISE YOUR BEHAVIOR, YOU KNOW, I THINK THE WAY YOU'RE  
24 TREATING THE PUBLIC IS JUST OUTRAGEOUS.

25



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1    **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. LET'S JUST REFRESH THE  
2    RECORD. I THINK DR. CHERNOF SAID THAT THERE HAS BEEN A  
3    CONSIDERABLE ADVERTISING CAMPAIGN ON THE URGENT CARE FACILITY.  
4    AND, IN FACT, THE NUMBERS THAT HE INDICATED FOR LAST WEEK, I  
5    WROTE THEM DOWN, 57 ON MONDAY, 55 PATIENTS ON TUESDAY, 65  
6    WEDNESDAY, 65 THURSDAY, 70 ON FRIDAY AND THEN IT DROPPED OVER  
7    THE WEEKEND, AS IT DOES TYPICALLY IN OTHER FACILITIES,  
8    INCLUDING THIS ONE. ON THE SATURDAY AFTER THE EMERGENCY ROOM  
9    CLOSED, MY STAFF AND I WENT DOWN TO KING IN THE AFTERNOON, AND  
10    THERE WAS ONE PERSON IN THE URGENT CARE. AND I THINK MS.  
11    MOLINA'S STAFF ALSO WAS DOWN THERE, THEY ALSO SAW ONE OR  
12    NOBODY. THERE WAS A FEW DAYS WHERE THERE WAS A TOTAL ABSENT--  
13    THE PLACE WAS ABSENT OF PATIENTS. BUT THAT'S CHANGED. AND, SO,  
14    AND IT'S-- AT THIS RATE, 55 TO 60 A DAY, THAT'S ABOUT WHAT WE  
15    WERE GETTING ON THE AVERAGE BEFORE. AND HOPEFULLY WE'LL DRIVE  
16    THAT NUMBER, UP, TOO, AS PEOPLE GET THE WIND OF THE OPEN  
17    URGENT CARE CENTER. MR. SACHS?

18

19    **ARNOLD SACHS:** GOOD AFTERNOON. THANK YOU VERY MUCH, COUNTY  
20    BOARD OF SUPERVISORS. ARNOLD SACHS. I'D JUST LIKE TO POINT OUT  
21    AND CORRECT YOU A LITTLE BIT THAT PART OF THE METRO CARE PLAN  
22    WAS EVALUATION OF A STAFF TO MANAGE A RECONFIGURED HOSPITAL  
23    REDUCED IN SIZE FROM OVER 200 BEDS TO APPROXIMATELY 40 BEDS.  
24    AND THEN METRO CARE PLAN WAS INTRODUCED BACK IN OCTOBER. AND,  
25    IF THE EVALUATION THAT WAS SUPPOSED TO TAKE PLACE OF THE STAFF



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1 HAD OCCURRED IN A TIMELY MANNER, THEN THE FALLOUT FROM THE  
2 INCIDENT IN MARCH WHERE IT WAS REVEALED THAT OVER 60 PERCENT  
3 OF THE STAFF AT M.L.K. WAS UNQUALIFIED IN THEIR PROCEDURES,  
4 THEN WHAT WE'VE HAD OCCUR HERE IN THIS TIMEFRAME IS THAT THE  
5 PEOPLE THAT HAVE BEEN UNQUALIFIED ARE NOW ABLE TO REACH THEIR  
6 QUALIFICATIONS. AND I'M WONDERING WHEN THE EMPLOYMENT MOVEMENT  
7 IS CONSIDERED, HOW MANY OF THOSE PEOPLE WILL MOVE TO OTHER  
8 HOSPITALS AND THEN MOVE OUT PEOPLE THAT HAD REACHED THEIR  
9 QUALIFICATION LEVEL BUT ARE NOT AS TENURED AS THE ONES AT  
10 M.L.K. HOSPITAL? I'M ALSO WONDERING, OF THE 1,600 STAFF THAT  
11 ARE STILL SUPPOSEDLY EMPLOYED BY M.L.K., HOW MANY OF THEM ARE  
12 EMERGENCY ROOM STAFF VERSUS CONTRACT STAFF? AND I'M WONDERING,  
13 SINCE METRO CARE PLAN WAS NOT A ROUSING SUCCESS, WHAT IS THE  
14 POSSIBILITY THAT THIS NEW PLAN WON'T BE A SUCCESS, EITHER?  
15 THANK YOU VERY MUCH.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ALL RIGHT. WE HAVE NO  
18 ACTION ITEM BEFORE US, SO LET'S GO ON TO PUBLIC COMMENT. I  
19 THINK THAT WAS THE LAST ITEM ON THE AGENDA, CORRECT? RECEIVE  
20 AND FILE. WITHOUT OBJECTION, IT WILL BE RECEIVED AND FILED.

21

22 **PATRICIA MULCAHEY:** FIRST...

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** EXCUSE ME. NO, SHE WAS NOT CALLED  
25 UP. WE HAVE SEVERAL PEOPLE WHO WANT TO BE HEARD ON PUBLIC



**The Meeting Transcript of  
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1 COMMENT. TWO MINUTES EACH. KENNETH BATISTE. MIMI KENNEDY, I'LL  
2 CALL FOUR PEOPLE UP AT A TIME. MIMI KENNEDY, MICHAEL JAY  
3 MILTENBERG AND MICHAEL RAYMOND BAUER. YES, MR. BATISTE? YOU'RE  
4 FIRST. MR. BATISTE, GOOD AFTERNOON.

5

6 **KENNETH BATISTE:** THANK YOU. MY NAME IS KENNETH BATISTE, MY  
7 EMPLOYEE NUMBER WITH THE COUNTY IS 230454, I'M A SENIOR  
8 DETENTION OFFICER OVER AT CENTRAL JUVENILE HALL. THE REASON  
9 THAT I THANK YOU FOR GIVING ME THIS HONOR TO TALK TO YOU, THE  
10 REASON THAT I'M HERE IS BECAUSE I BELIEVE THAT WE NEED TO GO  
11 AHEAD AND PUT A HIGHER PRIORITY ON GRAFFITI IN RIVERSIDE  
12 COUNTY. WE JUST HEARD ABOUT THE GRANDMOTHER WHO JUST PASSED  
13 WHEN SHE WENT AHEAD AND CONFRONTED A COUPLE OF VANDALS. WE  
14 HAVE MORE, ANOTHER GRANDMOTHER WHO PASSED WHEN PEOPLE ARE  
15 STANDING UP AND THEY'RE TRYING TO GO AHEAD AND STAND UP TO  
16 THESE PEOPLE. WELL, AT THIS POINT, WHERE THEY'RE STARTING TO  
17 SHOOT GRANDMOTHERS, EXCUSE ME, I THINK THAT WE SHOULD TAKE IT  
18 AT A HIGH PRIORITY AND WITH LAW ENFORCEMENT TO GO AHEAD AND DO  
19 SOMETHING ABOUT THIS BECAUSE, A LOT OF TIMES, I EVEN LOOK AT  
20 THEM WHEN WE GO DOWN THE FREEWAY AND I LOOK AT SOME OF THE  
21 PLACES THAT THEY HAVE DONE AND I EVEN WONDER HOW DID THEY EVEN  
22 GET THERE? WHAT POSITION THAT THEY WERE IN OR WHATEVER TO DO  
23 LIKE THIS. I BELIEVE THAT THE BOARD OF SUPERVISORS, THEY HAVE  
24 A LOT OF POWER AND IN THE SYSTEM, THAT THERE JUST TO GO AHEAD  
25 AND BRING IT AS A HIGHER PRIORITY. I KNOW YOU HAVE A LOT OF



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1 PROBLEMS TO DEAL WITH BUT WHEN THEY BE COMING TO THE POINT  
2 WHERE INNOCENT PEOPLE ARE BEING KILLED, I THINK THAT WE NEED  
3 TO GO AHEAD AND CHECK OUT OUR PRIORITIES. THANK YOU.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. BATISTE, I THINK WE  
6 ALL SHARE THAT VIEW AND THAT OBJECTIVE AND ARE WORKING VERY  
7 HARD TO DO THAT. THANKS FOR BRINGING THAT AGAIN TO OUR  
8 ATTENTION AND THE ATTENTION OF THE PUBLIC. MISS KENNEDY?

9

10 **MIMI KENNEDY:** YEAH. GOOD MORNING. MY NAME IS MIMI KENNEDY AND  
11 I'M PART OF CALIFORNIA ELECTION PROTECTION NETWORK AND  
12 PROGRESSIVE DEMOCRATS OF AMERICA. AND I KEEP COMING BACK HERE  
13 TO TALK ABOUT THE VOTE AND, AFTER HEARING ABOUT THE THINGS  
14 THAT YOU'RE DEALING WITH THIS MORNING, I JUST WANT TO SAY, I  
15 ECHO THE FELLOW BEFORE ME, I AM REALLY HUMBLLED BY WHAT YOU  
16 HAVE TO DEAL WITH AND THE HUMAN NEEDS THAT YOU'RE TRYING TO  
17 MEET AND IT'S A SMALL BOARD AND IT'S A BIG COUNTY. AND,  
18 NONETHELESS, I KEEP COMING BEFORE YOU ON ELECTION MATTERS  
19 BECAUSE OF THE TRANSITION THAT WE'RE IN. AND, AS YOU KNOW,  
20 ES&S, THE VENDOR OF OUR ELECTION EQUIPMENT, WHICH COUNTS OUR  
21 PAPER BALLOTS, FOR WHICH I AM GRATEFUL, THEY ARE IN VIOLATION  
22 OF CALIFORNIA ELECTION LAW WITH THEIR AUTO MARK MACHINE, WHICH  
23 WE DID NOT BUY. HOWEVER, THEY'RE STILL REVIEWING WHAT'S GOING  
24 ON WITH THE CODE OF THE PRECINCT BALLOT RECORDERS THAT WE DID  
25 BUY. ON SEPTEMBER 20TH, THEY'RE GOING TO HAVE A HEARING IN





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1 SACRAMENTO ABOUT WHAT THE INJUNCTIVE PENALTIES WILL BE FOR  
2 VIOLATING CALIFORNIA ELECTION CODE, FOR HAVING SOLD  
3 UNCERTIFIED EQUIPMENT AND RUN ELECTIONS ON UNCERTIFIED  
4 EQUIPMENT. AND I WAS JUST GOING TO ASK THE BOARD MAYBE TO  
5 HAVE-- FOR THE SAKE OF BETTER COMMUNICATION, THERE'S REALLY  
6 THE ELECTION ACTIVIST'S NETWORK, WHICH IS NATIONWIDE AT THIS  
7 POINT AND HAS DONE SOME VERY GOOD WORK, VERY GOOD WORK, ON  
8 IMPROVING THE ACCURACY AND SECURITY AND ACCESSIBILITY OF  
9 ELECTIONS. THERE ARE OUR ELECTION OFFICIALS. THERE ARE BOARDS  
10 WHO ARE ACCOUNTABLE FOR THOSE ELECTION OFFICIALS. AND THERE'S  
11 THE VENDORS. AND, IN THIS CASE, THE VENDORS HAVE VIOLATED THE  
12 LAW. THEY ARE A PROBLEM. AND I WOULD LOVE THE BOARD TO MAYBE  
13 APPOINT AN OMBUDSMAN, SOMEONE, WHEN I TRY TO COMMUNICATE WITH  
14 YOU, I SEND LETTERS AND I NEVER KNOW IF THEY GET THROUGH. I  
15 SEND THEM TO YOUR STAFFERS THAT DEAL WITH REGISTRAR MATTERS  
16 AND I DO HEAR FROM SOME. AND THINGS GO TO THE REGISTRAR  
17 DIRECTLY. I'M ALREADY ON C.V.O.C., SO I DO TALK TO THE  
18 REGISTRAR AND I GO TO HER MONTHLY MEETINGS OR HER BIMONTHLY  
19 MEETINGS. SEMI-MONTHLY MEETINGS BUT I WOULD LOVE TO HAVE A  
20 SENSE THAT THE BOARD IS COMMUNICATING WITH US ON THESE  
21 MATTERS. AND LET'S START WITH MAYBE SEPTEMBER 20TH, HAVE  
22 SOMEONE GO AND REPORT BACK TO YOU WHAT HAPPENS WITH OUR  
23 VENDOR? THE REGISTRAR IS FINE. SHE WILL GO, I'M SURE. BUT I  
24 HAVE SEVERAL QUOTES ABOUT HOW THE REGISTRARS AND THE VENDORS,  
25 EVEN STEVEN WEIR, THE PRESIDENT SAYS THEY'RE TOO CHUMMY. SO





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1 CAN WE-- COULD I FOLLOW-UP WITH ON THAT? ZEV, I KNOW YOU'RE MY  
2 SUPERVISOR, TO MAYBE HAVE SOMEONE GO...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WE'LL LOOK INTO IT AND SEE HOW WE  
5 CAN DO THAT. IT'S A GOOD SUGGESTION. ALL RIGHT?

6

7 **MIMI KENNEDY:** THANK YOU VERY MUCH.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. MILTENBERG?

10

11 **MICHAEL JAY MILTENBERG:** THANK YOU. I SAW YOU TWO WEEKS AGO, AS  
12 WELL, WHEN I SPOKE ON THIS SAME ISSUE AND JUST TRIED TO MAKE  
13 SURE YOU WERE MINDFUL OF THE FACT THAT WE HAD, FOR YEARS, BEEN  
14 TALKING ABOUT THE VULNERABILITIES WITHIN OUR ELECTRONIC VOTING  
15 SYSTEMS. AND WE DO VOTE ELECTRONICALLY HERE IN L.A. COUNTY. I  
16 WANT TO REMIND EVERYONE THAT OUR PAPER BALLOTS ARE COUNTED  
17 WITH SECRET SOFTWARE. I DIDN'T THINK I'D HAVE TO BE BACK THAT  
18 SOON BUT THERE'S BEEN A BOMBHELL OF NEWS AS OF SIX DAYS AGO.  
19 I WANT TO MAKE SURE YOU ALL KNOW ABOUT-- I WANT TO REITERATE  
20 WHAT WE JUST HEARD MS. KENNEDY SPEAK OF, THE FACT THAT ONE OF  
21 OUR VENDORS, ES&S, HAD THEIR MACHINES FOUND TO BE IN VIOLATION  
22 OF CALIFORNIA LAW AS WELL AS FEDERAL LAW, FOR THAT MATTER.  
23 THEY WERE CERTIFIED BY NEITHER THE STATE NOR FEDERAL SYSTEMS.  
24 THAT DID NOT STOP THIS VENDOR FROM SELLING \$5 MILLION WORTH OF  
25 MATERIALS TO VARIOUS COUNTIES IN THIS STATE. THEY'RE NOW



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1    LIABLE FOR THE \$5 MILLION TO BE RETURNED, AS WELL AS \$10  
2    MILLION IN FINES. THEY'RE LIABLE TO BE BARRED FROM DOING  
3    BUSINESS IN THE STATE FOR THREE YEARS. AND I WONDER IF OUR  
4    SUPERVISORS ARE AWARE OF THAT. I SAY THAT I WONDER THAT  
5    BECAUSE OF THIS, I ALSO CONTACTED STAFF, TRIED TO SPEAK  
6    DIRECTLY ABOUT THIS. WE'VE REQUESTED A DIRECT MEETING WITH  
7    YOU, MYSELF PERSONALLY, FOR OVER A YEAR BUT HAVE NOT BEEN  
8    GRANTED THAT. BUT I SEE THAT, JUST YESTERDAY, THE REGISTRAR'S  
9    STAFF SENT A LETTER TO MEMBERS OF C.V.O.C. WITH THE BRIEFING  
10    THAT YOU SUPERVISORS RECEIVED ABOUT THE SECRETARY'S  
11    DECERTIFICATION OF THE MACHINES. OF COURSE, ALL THE MACHINES  
12    IN THE LAST TWO WEEKS SINCE I SAW YOU WERE DECERTIFIED AND  
13    THEN CERTIFIED AGAIN ONLY WITH GREAT SECURITY MEASURES.  
14    NOTHING IN THAT BRIEFING MENTIONS ANYTHING ABOUT THE VENDORS.  
15    I SAY THAT AGAIN AND I HOPE YOU ARE LISTENING, SUPERVISORS.  
16    NOTHING IN THE SUMMARY YOU RECEIVED MENTIONS ANYTHING ABOUT  
17    WHY THERE WAS DECERTIFICATION. IT'S WRITTEN IN A COMPLETE  
18    VOID. I DON'T KNOW IF YOU GOT THE INFORMATION ABOUT WHAT THESE  
19    VENDORS DID ABOUT THE FACT THAT THEY FAILED EVERY SECURITY  
20    TEST. DO YOU KNOW THAT ES&S HAS BEEN FOUND IN VIOLATION OF THE  
21    LAW AS OF LAST WEEK? IF I MAY JUST CONTINUE, I FEEL LIKE WE  
22    HAVE...

23

24    **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL GIVE YOU 15 SECONDS.

25



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1   **MICHAEL JAY MILTENBERG:** THANK YOU. IF WE HAD A SECURITY HEAD  
2   OF L.A.X. IN CHARGE OF SAYING, WELL, WE HAVE LONG LINES, WE  
3   CAN'T IMPLEMENT SECURITY MEASURES, WHO WROTE A REPORT TO YOU  
4   AND YOU WERE NOT AWARE OF TERRORISM OR OF 9/11, YOU MIGHT  
5   WONDER WHY AND SIDE WITH PERSON FOR SAYING, WELL, WE DON'T  
6   WANT TO HAVE LONG LINES, WE DON'T WANT TO STOP BUSINESS. WE  
7   MUST BE AWARE OF THIS. I ALSO ASK THAT YOU APPOINT AN  
8   INDEPENDENT OMBUDSMAN TO GO TO THE SEPTEMBER 20TH HEARING AND  
9   REPORT BACK AND PLEASE AGENDIZE TO YOU WHAT THAT HEARING HELD.  
10  THANK YOU.

11

12  **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MICHAEL RAYMOND BAUER,  
13  YOU'RE NEXT BUT, BEFORE YOU START, ETHYL JOHNSON, GRACIE  
14  TAYLOR AND PATRICIA MULCAHEY? MR. BAUER?

15

16  **MICHAEL RAYMOND BAUER:** GOOD AFTERNOON, SUPERVISOR. MY NAME IS  
17  MICHAEL RAYMOND BAUER. AS YOU CAN SEE, I'M A PARALEGAL STUDENT  
18  OUT OF SAN DIEGO COUNTY. I ACTUALLY MOVED OUT THERE JUST  
19  RECENTLY. I'M NOW WORKING AT QUALCOMM STADIUM FOR THE UPCOMING  
20  FOOTBALL SEASON. THE REASON I CAME OUT HERE IS I ACTUALLY  
21  NEEDED TO CHECK INTO SOME STUFF, COURT CASES, AN APPELLATE  
22  CASE AND I'M SUPPOSED TO STOP BY HERE BECAUSE I HAVE ACTUALLY  
23  GIVEN YOU GUYS SEVERAL WARNINGS ABOUT NOT-- TO INVESTIGATE  
24  CHILDREN AND FAMILY SERVICES. NOW, I SEE, ACCORDING TO YOUR  
25  COUNTY CODE, ACTUALLY, THE RULES OF THE BOARD, SECTION 38,



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1 THAT ACTUALLY SAYS IF THERE'S ANYBODY THAT HAS ANY CLAIM OF  
2 ANY OPEN CASES IN THE CHILDREN'S COURT, THAT THEY MUST ADDRESS  
3 THAT ISSUE TO THE DIRECTOR OF THE CHILDREN AND FAMILY  
4 SERVICES. WELL, MY QUESTION IS OR MY ACTUALLY REQUEST IS, IS  
5 THAT YOU AMEND THAT RULE 38 OF THE BOARD TO MAKE IT SO IF THE  
6 PERSON IS IN CHARGE OF THE CHILDREN AND FAMILY SERVICES DOES  
7 NOT COMPLY OR DOES NOT ANSWER THE COMPLAINT, THAT THEN THAT  
8 PERSON'S HELD LIABLE, TOO, BECAUSE YOU'RE ONLY GIVING OPEN  
9 CASES TO ACTUALLY THE BOARD, ACTUALLY, THE DIRECTOR OF THE  
10 CHILDREN AND FAMILY SERVICES. IF SHE IGNORES THE CLAIM, WHERE  
11 DOES A PERSON GO THEN? THEY CAN'T FILE IT HERE BECAUSE YOU'RE  
12 SAYING IT'S PROHIBITED. THE OTHER THING I'LL ACTUALLY ASK YOU  
13 AND, AS A MATTER OF FACT, I'M GOING TO DIRECT IT REALLY QUICK  
14 TO MICHAEL LOTANOVICH[SIC] IS IF THERE IS NO LEGAL PROCEDURE  
15 AND A CHILD IS TAKEN AWAY ILLEGALLY AND YOUR COUNTY OMBUDSMAN  
16 FOR THE LOS ANGELES COUNTY OF DEPARTMENT OF CHILDREN AND  
17 FAMILY SERVICES FINDS OUT THAT THAT CHILD WAS TAKEN ILLEGALLY,  
18 WHAT IS THE PROCEDURES OF ACTUALLY REOPENING THE CASE? DO YOU  
19 HAVE ANY KNOWLEDGE OF WHAT I SHOULD DO?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** YOUR TIME IS UP. THE PUBLIC  
22 HEARING PORTION OF THE MEETING RULES DO NOT ALLOW FOR A BACK  
23 AND FORTH, SO PERHAPS...

24



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1   **MICHAEL RAYMOND BAUER:** I'VE ALREADY TALKED TO THE OMBUDSMAN.  
2   HE'S LOOKING INTO IT.

3

4   **SUP. YAROSLAVSKY, CHAIRMAN:** GREAT, THANK YOU. NEXT IS ETHELL  
5   JOHNSON.

6

7   **ETHELL JOHNSON:** TO THE BOARD, THIS AFTERNOON, I'M IN THE  
8   SECOND DISTRICT OF MARTIN LUTHER KING HOSPITAL AND I DID DO MY  
9   INTERNSHIP AT HARBOR AND GENERAL HOSPITAL U.S.C. ALL COUNTY,  
10   YOU KNOW. BUT, AT MARTIN LUTHER KING HOSPITAL, I THOUGHT EVEN  
11   THOUGH WE HAVE URGENT CARE, I THOUGHT THAT THERE WOULD BE SOME  
12   CLASSES AS FAR AS EPILEPSIES AND DIFFERENT THINGS OF CLASSES  
13   OF CLINICS. IS THERE ANY WAY WE COULD HAVE CLASSES? EVEN  
14   THOUGH WE'VE-- EVEN THOUGH THE URGENT CARE IS CUT DOWN AND  
15   THEY'RE SHUT OFF, I MEAN, SOME PEOPLE HAVE EPILEPSIES IN THE  
16   AREA, OF YOUR AREA, MRS. BURKE, WE HAVE HOMELESS PEOPLE ALL IN  
17   THE AREA OF 124TH, DOWN IN THE AREA OF WILMINGTON AND THE  
18   SHOPPING CENTER AND DIFFERENT PLACES. I CAME FROM THAT AREA  
19   AND SOME MORE PEOPLE FROM THE SCHOOLS THERE. AND IT'S JUST A  
20   UP-- IT WILL BE AN UPROAR BECAUSE THEY DON'T KNOW WHAT'S GOING  
21   ON. THEY'D RATHER NOT EVEN COME IN. THEY GOT THE OFFICERS  
22   AROUND THERE SCARING THEM HALFWAY TO DEATH, THE SECURITY  
23   GUARDS SAYING, "IT'S CLOSED. GET OUT OF HERE, YOU KNOW, YOU  
24   DON'T HAVE DECENT CLOTHES. YOU'RE RAGGEDLY AND ALL THAT." I'M  
25   THERE IN THE AREA. I'M THERE EVERY DAY. I RIDE THE DASH BUS,



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1 WHICH IS THE SENIOR BUS, 109TH STREET WATTS TOWERS, YOU KNOW  
2 WHAT I'M SAYING? AND UNLESS WE GET SOME KIND OF MEETINGS, THE  
3 MEETING OF THE MINDS THAT WE CAN WORK TOGETHER AS FAR AS THE  
4 AREA, WE HAVE CHILDREN THAT WE HAVE TO GO TO WATTS HEALTH  
5 CENTER TO GET-- YOU KNOW, AND IT'S PEACE THERE NOW BUT PEOPLE  
6 ARE TALKING ABOUT THEY DON'T WANT THEM AROUND BECAUSE THEY'RE  
7 RAGGEDLY AND NO CLOTHES OR NOTHING. I TOLD THEM, I SAID, "YOU  
8 KNOW ME IN THE AREA, I'M MILITARY, WHAT CAN I SAY? I'M JUST,  
9 YOU KNOW, I'M WORKING ON MY LITTLE PINS OR WHATEVER. BUT I  
10 LISTEN BECAUSE I'M ON ALSO THE DEVELOPMENT, THE CITY OF LOS  
11 ANGELES DEVELOPMENT. BUT I WORK FOR THE COUNTY.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

14

15 **ETHELL JOHNSON:** ALL RIGHT? SO IF WE CAN GET SOME CLASSES AND I  
16 SUPPORT GOVERNMENT FUNDING.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. GRACIE TAYLOR?

19

20 **GRACIE TAYLOR:** GOOD AFTERNOON. GOOD MORNING AND GOOD  
21 AFTERNOON. I'M HERE, AS I HAVE BEEN HERE BEFORE AND I PRAY TO  
22 THE ALMIGHTY GOD THAT HE WOULD GIVE YOU MORE THAN FOUR MINUTES  
23 TO ANSWER TO A LOT OF THINGS THAT'S UNDONE HERE IN THE STATE  
24 OF CALIFORNIA. I HAVE HERE IN MY HAND A CERTIFIED HEALTH  
25 DEPARTMENT. THIS IS A MAN THAT SERVED IN WAR AND HAD TO TAKE



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1 SHOCK TREATMENT. THAT'S MY SON'S FATHER AT THE VETERAN  
2 HOSPITAL. HE'S IN A COMA. THIS IS HIM WITH KENNY HAHN'S SISTER  
3 TRYING TO SAVE DREW HOSPITAL. WHEN THE HEALTH DEPARTMENT CAME  
4 OUT, THE TOILET FELL DOWN FROM UPSTAIRS DOWNSTAIRS, SO THE  
5 LANDLORD WAIVED THE LEASE. WHEN HE WAIVED THE LEASE, IT WAS UP  
6 TO ME TO GET THE THINGS OUT OF THE APARTMENT. I HAVE A SON  
7 THAT'S DYSLEXIC, THIS ONE HERE. HE HAS A 2-YEAR-OLD I.Q. THAT  
8 WAS HIS FATHER. SO WHAT HAPPENED IS ONE OF MY SONS CAME IN  
9 FROM OUT OF TOWN AND HE WAS PAYING \$100 A NIGHT FOR US TO LIVE  
10 IN A ROOM DOWNTOWN. SOME SOMEHOW OR ANOTHER, THEY GOT, I GOT  
11 DRUGGED BY THE M.T. BUS, THAT'S WHY I'M CRIPPLE AND THEY SENT  
12 ME TO THIS BOARDING CARE HOUSE TO TAKE CARE OF MY WOUNDS. AND  
13 I LOST CONTACT OF MY SON FOR AWHILE AND I CALLED UP THE POLICE  
14 AND THEY FINALLY FOUND HIM. HE SAID, "MOMMY, THEY TOOK ME  
15 ACROSS THE BORDER." AND, WHEN HE CAME BACK, HE WAS VERY SICK.  
16 HE WAS IN ONE HOTEL HERE ON SKID ROW AND I'M AT ANOTHER HOTEL.  
17 THE ONE I'M IN IS FOR ELDERLY PEOPLE WITH LOW INCOME. MY SON  
18 SOMEHOW OR ANOTHER CAME UP MISSING AGAIN. AND, WHEN I FOUND  
19 OUT, HE WAS IN JAIL. WHAT IS HE IN JAIL FOR? THEY SAID FOR  
20 SMOKING MARIJUANA. BUT NEVERTHELESS, I HAVE BEEN RUNNING HERE  
21 AND RUNNING THERE AND THEY TOLD ME "BUT WE HAVE PUT HIM ON A  
22 PROGRAM." SO I WENT THERE AND BOUGHT HIM OUT WITH A ROSTER. HE  
23 NEVER OPENED HIS MOUTH. THEY NEVER CALLED HIS NAME. AND THEN I  
24 ASKED HIM WHY DIDN'T THEY CALL HIS NAME? THEY SAID, "WELL HE  
25 DOES NOT QUALIFY FOR THE PROGRAM." SO THEY SENT IT BACK TO THE





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1 ORIGINAL COURT. WHEN THEY SENT IT BACK TO THE ORIGINAL COURT,  
2 THEY BROUGHT HIM OUT WITH SOMEONE ELSE. AND THEY HAD TOLD ME  
3 THAT HE WOULD BE HOME IN THREE DAYS' TIME. I HAVE AN OLDER  
4 CHILD. HE CANNOT READ. HE CANNOT WRITE. BUT THIS IS HIS  
5 FATHER. I'M A SINGLE PARENT. I ALSO WORK FOR THE COUNTY. I  
6 USED TO CLEAN DOWN THE BATHROOMS FROM VENICE ALL THE WAY TO  
7 DUMAS TO MAKE SURE THAT THE PEOPLE'S CHILDREN HAD A PLACE THAT  
8 WOULD BE CLEAN, THE TOILETS AND THINGS. I WORKED FOR THE  
9 STATE. ALSO DID OLYMPIC GAMES.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. TIME IS UP.

12

13 **GRACIE TAYLOR:** SO I TRIED MY BEST TO KEEP YOURS CLEAN AND YOU  
14 KNOW, IS THAT ZEV UP THERE?

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** I SAID YOUR TIME IS UP. MS.  
17 MULCAHEY?

18

19 **PATRICIA MULCAHEY:** YES,

20

21 **GRACIE TAYLOR:** ...THAT PLACE THAT YOU HAD SENT ME TO, THAT'S  
22 THE REASON I ASKED YOU THAT. BUT THANK YOU.

23

24 **PATRICIA MULCAHEY:** I'VE BEEN DEALING WITH Y'ALL SINCE MARCH  
25 THE 28TH YEAR 2001 WHEN I HAD A SOCIAL WORKER COMMIT PERJURY



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1 TO TAKE AWAY MY CHILDREN. FOR ME BEING A WHISTLE BLOWER,  
2 BECAUSE WASHINGTON, D.C. WANTED ALL THE INFORMATION ON ANITA  
3 BOCK, BY USING THAT \_\_\_\_\_ AND SOCIAL SECURITY  
4 NUMBER, MY CHILDREN WERE RAPED AND SEXUALLY ABUSED FROM THE  
5 AGE OF 10 AND 12. YOU SPEAK OF NO PUNISHMENT FOR THE D.C.F.S.  
6 WORKERS THAT COMMIT FRAUD AND PERJURY TO TAKE AWAY CHILDREN.  
7 YOU DO NOT SPEAK OF ANY PUNISHMENT FOR THE SOCIAL WORKERS THAT  
8 COVER UP THE ABUSE OF KIDS IN THE FOSTER CARE SYSTEM. YOU  
9 SHOULD ALL BE ASHAMED OF YOURSELF. WHEN I TRIED TO DOCUMENT  
10 THE ABUSE ON MY AUTISTIC SON I WAS BATTERED. YOU SAID YOU  
11 WOULD LOOK INTO IT. THAT WAS NEVER DONE. MY DAUGHTER'S PLACED  
12 WITH AN ILLEGAL ALIEN THAT WAS APPROVED BY THE D.C.F.S. WAS  
13 THERE ANY PUNISHMENT FOR THESE SOCIAL WORKERS THAT COVER UP  
14 THE ABUSE? NO. THE JUDGE ORDERED THAT THEY CHECK TO SEE IF I  
15 WAS IN THE HOSPITAL FOR ABSCESS ON MY THROAT. THAT WAS NOT  
16 DONE, EITHER. THEY COMMITTED PERJURY ON THAT ONE BY SAYING I  
17 WAS IN A MENTAL WARD. YOU ALL SHOULD BE ASHAMED OF YOURSELF.  
18 MY DAUGHTER WROTE PRESIDENT, WHAT IS THAT MORON'S NAME? BUSH?  
19 HER RESPONSE WAS, "NO ONE ANSWERED MY PRAYERS, MAMA. WHY IS  
20 THAT?" WELL, HONEY, THEY JUST SEE YOU AS A CASH COW. WHEN I  
21 HAD A SOCIAL WORKER INFORM ME THEY CLASSIFIED MY DAUGHTER, MY  
22 YOUNGER ONE, AS RETARDED BECAUSE THEY WANTED A HIGHER FEDERAL  
23 RATE FROM THE FEDERAL GOVERNMENT, THAT'S ILLEGAL, JUST IN CASE  
24 YOU BOARD OF SUPERVISORS DO NOT KNOW THAT, ALL RIGHT? MY  
25 AUTISTIC SON, WHEN HE WAS BATTERED, THAT WAS COVERED UP. I HAD



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1 THE SHERIFF'S FILE A FALSE SHERIFF'S REPORT. I BELIEVE THAT IS  
2 ILLEGAL, ALSO. YOU DON'T REALLY CARE ABOUT THE KIDS.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, THANK YOU. THE TIME IS UP.  
5 WE HAVE A CLOSED SESSION?

6

7 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
8 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
9 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NUMBER C.S.-1  
10 CONFERENCE WITH LABOR NEGOTIATOR, WILLIAM T FUJIOKA, CHIEF  
11 EXECUTIVE OFFICER AND DESIGNATED STAFF, ITEM NUMBER C.S.-2  
12 REGARDING PUBLIC EMPLOYMENT, INDEPENDENT CONTRACTOR AND ITEM  
13 C.S.-3 AND C.S.-4, CONFERENCES WITH LEGAL COUNSEL REGARDING  
14 EXISTING LITIGATION AS INDICATED ON THE POSTED AGENDA AND  
15 SUPPLEMENTAL AGENDA. THANK YOU.

16 **REPORT OF ACTION TAKEN IN CLOSED SESSION**

17 **TUESDAY, AUGUST 28, 2007**

18

19

20

21 On items CS-1, CS-2 and CS-4 there was no reportable action  
22 taken.

23

24 On item CS-3 the Board authorized settlement of the lawsuit  
25 titled David Page v. County of Los Angeles. The substance of



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1 the settlement will be disclosed upon inquiry by any person as  
2 soon as the settlement becomes final following approval by all  
3 parties.

4

5 The vote of the Board was unanimous with Supervisor Molina  
6 being absent.

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1 Number 6029/RPR/CRR qualified in and for the State of  
2 California, do hereby certify: I, JENNIFER A. HINES,  
3 Certified Shorthand Reporter

4

5 That the transcripts of proceedings recorded by the  
6 Los Angeles County Board of Supervisors August 28, 2007,  
7 were thereafter transcribed into typewriting under my  
8 direction and supervision;

9 That the transcript of recorded proceedings as  
10 archived in the office of the reporter and which  
11 have been provided to the Los Angeles County Board of  
12 Supervisors as certified by me.

13 I further certify that I am neither counsel for, nor  
14 related to any party to the said action; nor

15 in anywise interested in the outcome thereof.

16 IN WITNESS WHEREOF, I have hereunto set my hand this 6th  
17 day of September 2007 for the County records to be used only  
18 for authentication purposes of duly certified transcripts  
19 as on file of the office of the reporter.

20

21 JENNIFER A. HINES

22 CSR No. 6029/RPR/CRR

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